

**VOLUME 11A, CHAPTER 9 “SUPPORT OF INTERNATIONAL MILITARY
ACTIVITIES”**

SUMMARY OF MAJOR CHANGES

Changes are identified in this table and also denoted by [blue font](#).

Substantive revisions are denoted by a (*) preceding the section, paragraph, table, or figure that includes the revision.

Unless otherwise noted, chapters referenced are contained in this volume.

Hyperlinks are denoted by [***bold, italic, blue and underlined font***](#).

The previous version dated [January 2017](#) is archived.

PARAGRAPH	EXPLANATION OF CHANGE/REVISION	PURPOSE
ALL	Updated hyperlinks in accordance with Financial Management Regulation Standard Operating Procedures.	Revision
1.3 (090103)	Updated section to include additional authoritative sources associated with chapter content.	Revision
2.2 (090202)	Updated definition to include further content referenced from 10 U.S.C. § 161.	Revision
3.6 (090306)	Updated DoD Component Heads for emphasis of oversight per DoDI 4000.19 and DoDD 5015.02.	Revision
Table 9-1	The last Table Revision Effective Date was January 6, 2020, and as of October 2020, the chapter was updated in its entirety. There were no table updates at the time of this publication.	Notification

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CHAPTER 9

SUPPORT OF INTERNATIONAL MILITARY ACTIVITIES

1.0 GENERAL (0901)

1.1 Overview (090101)

This chapter assigns responsibilities and establishes guidance for the support of international organizations, and for providing reimbursable and nonreimbursable support.

1.2 Purpose (090102)

1.2.1. Establishes administrative arrangements, reimbursement and billing procedures, and identifies a method to compute the dollar value of credits due the U.S. for the support of international military activities.

1.2.2. Identifies the support that DoD Components can expect to receive from international military organizations and whether such support is on a reimbursable or nonreimbursable basis.

1.2.3. Establishes guidance for financing the U.S. contributions to and the receipt of credits from the international military organizations with which the U.S. participates.

1.2.4. Establishes guidance for paying U.S. personnel employed by international military organizations, and for verifying the credits received from the organizations for such personnel.

1.2.5. Does not apply to the provision of intelligence or cryptologic support provided under authorities other than those cited herein.

*1.3 Authoritative Guidance (090103)

The financial management policy and related requirements prescribed in this chapter are in accordance with the applicable provisions of the following sources:

1.3.1. Title 5, United States Code, section 102 ([5 U.S.C. § 102](#)), “Military departments”;

1.3.2. [10 U.S.C. § 161](#), “Combatant commands: establishment”;

1.3.3. [10 U.S.C. § 164\(3\)](#), “Commanders of combatant commands: assignment; powers and duties”;

1.3.4. [10 U.S.C. § 421\(a\)](#), “Funds transfers for foreign cryptologic support”;

1.3.5. [10 U.S.C. § 2344\(a\)](#), “Methods of payment for acquisitions and transfers by the United States”;

- 1.3.6. [10 U.S.C. § 2667](#), “Leases: non-excess property of military departments and Defense Agencies”;
- 1.3.7. [22 U.S.C. § 2751](#), “Need for international defense cooperation and military export controls; Presidential waiver; report to Congress; arms sales policy”;
- 1.3.8. [10 U.S. Code § 2801](#), “Scope of chapter; definitions”;
- 1.3.9. [10 U.S. Code § 2802](#), “Military construction projects”;
- 1.3.10. [22 U.S.C. § 2778\(b\)\(2\)](#), “Control of arms exports and imports”;
- 1.3.11. [31 U.S.C § 1353](#), “Acceptance of travel and related expenses from non-Federal sources”;
- 1.3.12. [31 U.S.C. § 1535](#), “Agency agreements”;
- 1.3.13. [DoD Directive \(DoDD\) 2010.09](#), “Acquisition and Cross-Servicing Agreements”;
- 1.3.14. [DoDD 5015.02](#), “DoD Records Management Program”;
- 1.3.15. [DoDD 5100.03](#), “Support of the Headquarters of Combatant and Subordinate Unified Commands”;
- 1.3.16. [DoDD 5101.1](#), “DoD Executive Agent”;
- 1.3.17. [DoD Instruction \(DoDI\) 1000.17](#), “Detail of DoD Personnel to Duty Outside the Department of Defense”;
- 1.3.18. [DoDI 4000.19](#), “Support Agreements”;
- 1.3.19. [DoDI 5210.60](#), “Security Clearance Program for U.S. Citizens Employed Directly by the North Atlantic Treaty Organization (NATO)”;
- 1.3.20. [DoDI 5530.03](#), “International Agreements”; and
- 1.3.21. [Joint Travel Regulation](#)

2.0 DEFINITIONS AND GUIDELINES (0902)

2.1 Military Department (090201)

Military Department refers to one of the departments within DoD created by the National Security Act of 1947 as amended ([NSA 1947](#)), which are the Department of the Army, the Department of the Navy, and the Department of the Air Force.

*2.2 Military Service (090202)

Military Service is established by NSA 1947 and refers to the Army, Navy, Air Force, Marine Corps and the Coast Guard when operating as a part of the Navy in accordance with law (see the definition of “Service” in the [DoD Dictionary of Military and Associated Terms](#), June 2020, as amended).

2.3 Military Unit (090203)

Military Unit refers to any military element whose structure is prescribed by competent authority (see the definition of “Unit” in [Joint Chiefs of Staff Publication 1 \(JP 1\)](#)).

2.4 Military Element (090204)

Military Element refers to any military organization formed to perform a specific function under a joint force commander’s headquarters (see the definition of “Element” in JP 1).

2.5 Nonreimbursable Support (090205)

The DoD provides nonreimbursable support to international military organizations in two forms: (1) through a financial contribution to the budget of the international organization, or (2) by assignment of U.S. military elements to the international organization under the terms of international treaties or agreements (see [DoDI 5530.03](#)). The U.S. military elements may be assigned either on a long or short-term basis.

2.5.1. Short-term assignments are typically for the purpose of participating in joint exercises or maneuvers under the auspices of the international organization.

2.5.2. Long term assignments typically involve filling an existing billet on the staff of an international organization.

2.5.3. Support under subparagraphs 2.7.1 and 2.7.2 are not reimbursable to DoD. An exception to this policy is the support by members of a U.S. military element who provide services that were included in the budget of the international organization (e.g., a U.S. Military member who occupies an international civilian billet). [These costs are](#) reimbursable (see section 4.0).

2.6 Reimbursable Support (090206)

All other support provided to the international military organization and to military elements of participating foreign countries is reimbursable to the performing DoD Component, and must be provided under one of the authorities described in paragraphs: 4.2, [Arms Export Control Act \(AECA\)](#); 4.3, [NATO Mutual Support Act \(NMSA\)](#); 4.4, [Other than AECA and NMSA](#).

2.7 Support for U.S. Military Elements/Units (090207)

The U.S. military element of an international military organization is supported by the international organization and the administrative agent (see paragraph 3.3) on a nonreimbursable basis. The administrative agent must ensure support provided to the U.S. military elements of an international organization is equal in scope and quality to all organizations which it supports at a comparable location. Other U.S. military units in the area, including units of the administrative agent, also may receive support from the international organization, but on a reimbursable basis. The Military Department concerned and the international organization will execute a support agreement between them when those military units receive support.

2.8 Table of Distribution and Allowance (090208)

[Tables of distribution and allowance \(TDA\)](#) refer to a military unit that is organized to perform unique missions for which a TO&E does not exist. A TDA may contain combinations of military, civilian and contractor man year equivalent positions.

2.9 [Table of Organization and Equipment \(TO&E\)](#) (090209)

A [TO&E](#) is comprised of military personnel and refers to the capabilities, organizational structure, and required personnel and equipment for a military unit to accomplish its mission.

3.0 RESPONSIBILITIES (0903)

3.1 Under Secretary of Defense (Comptroller) (090301)

The Under Secretary of Defense (Comptroller) [provides financial policy with regard to support agreements and](#) designates the administrative agent responsible for arranging support to U.S. military elements at an international military organization. Geographic proximity to existing support infrastructure and mission compatibility is the primary criteria used to assign administrative agent duties. Current designations are provided in Table 9-1. The Military Services [must](#) request updates to this table as needed to reflect changes in available support infrastructure within a geographic area.

3.2 Secretaries of the Army and the Air Force (090302)

3.2.1. The Secretary of the Army **must** program and budget the annual U.S. contributions to the various NATO bodies in the Army Operations and Maintenance (O&M) appropriation.

3.2.2. The Secretary of the Army **must** program and budget for the annual U.S. contributions to other recognized multinational headquarters, such as the NATO Force Structure and the NATO Response Force in which the U.S. participates.

3.2.3. The Secretary of the Air Force **must** budget for the NATO Airborne Early Warning Program Management Agency (NAPMA).

3.3 Administrative Agent (090303)

The administrative agent **must**:

3.3.1. Budget for the U.S. contributions to designated non-NATO international military organizations. When the Army is not the administrative agent for a NATO body, or other multinational headquarters, the designated agent **will** provide the Army with program and budget information on the annual contribution for inclusion in the Army's O&M appropriation. Budgeting for the NAPMA constitutes an exception to this policy (see subparagraph 3.2.3.).

3.3.2. Coordinate with appropriate U.S. representatives at the international military organizations to ensure that effective procedures and controls are prescribed for budgeting, obligating, disbursing, and receiving credits incident to administering the U.S. contributions.

3.3.3. Program and allocate resources in a manner that will provide the international organization with the highest possible level of support under paragraphs 4.2, 4.3, and 4.4 consistent with financial constraints that may be imposed through the normal program and budget process.

3.3.4. Support U.S. military elements attached to the designated international military organization on a nonreimbursable basis, unless the support is an international budget cost or is a budget responsibility of another Military Department (see paragraph 3.4). The standards and directives of the administrative agent govern the level and type of support furnished. The level and type of support will be consistent with the highest possible level of support allowable under this chapter while not violating those same governing standards and directives. Support requirements based upon input provided by the U.S. military element **are** included in the administrative agent's annual budget. The administrative agent **is required to** obtain support from the most efficient and economical source, to include local sources, while ensuring that no parallel support facility is established (see DoDI 4000.19).

3.3.5. Provide U.S. military elements, which are TO&E or equivalent units, with replacement consumable and nonconsumable material, obtaining peculiar items when necessary from supply systems of the parent Military Service on a reimbursable basis.

3.3.6. Provide U.S. military elements, which are TDA or equivalent units, both with initial and replacement consumable and nonconsumable material.

3.3.7. Establish table of allowances, unit allowance lists, base allowance lists, and other authorization documents for U.S. military elements attached to the international military organization.

3.3.8. Budget for the cost of civilian employees of the U.S. Government assigned to positions in international military organizations. These employees retain their status as U.S. employees and **are** paid from U.S. funds at the appropriate U.S. scale of pay and allowances.

3.3.8.1. The pay and allowances are budgeted at the appropriate international pay scale by the international military organization to which they are assigned. A sum equal to the amount of such pay and allowances at the international pay scale **must** be collected from the international organization and reflected in the reimbursable portion of the DoD budget. The DoD direct budget **must** absorb any differences.

3.3.8.2. The U.S. civilians who occupy positions in international military organizations on a direct hire basis (not as U.S. Government employees), as provided for by DoDI 5210.60, will be governed by the provisions of that firm offer of employment and other applicable U.S. Government regulations that deal with such employment. The international military organization concerned **will** remunerate those U.S. civilians at the applicable international pay scale; however, these U.S. civilians will not be entitled to the same pay and allowances or benefits as those of U.S. Government employees.

3.4 Secretaries of the Military Departments (090304)

The Secretaries of the Military Departments with military personnel assigned to a U.S. military element **must**:

3.4.1. **Budget** and fund for personnel costs of military personnel of that Component included in the U.S. military element.

3.4.2. Budget and fund for personally assigned equipment provided to military personnel of that Component included in the U.S. military element.

3.4.3. Make initial issuance to TO&E or equivalent units of that Component assigned or attached to U.S. military elements.

3.4.4. Budget and fund Component peculiar requirements, such as flying qualifications, medical examinations, personnel training and development, and social actions, for military personnel of that Component.

3.4.5. Support other requirements. Costs **are** chargeable to the administrative agent on an interservice (reimbursable) basis.

3.4.6. Provide appropriate support to foreign military elements or to international military organizations in accordance with paragraphs 4.2, 4.3, or 4.4, herein, unless identified in this chapter as items of nonreimbursable support.

3.5 Head of a U.S. Military Element (090305)

The Head of a U.S. military element **must** support the international military organization on a nonreimbursable basis, except for the costs of a military member who is assigned to an international civilian position, or when such support requires augmentation of the element's normal manpower, equipment, or other resources from other U.S. sources.

*3.6 Head of a DoD Component (090306)

The Head of a DoD Component **must**:

3.6.1. Support the international military organization and participating foreign countries on a reimbursable basis, in accordance with the AECA or the NMSA unless otherwise specified in this chapter.

3.6.2. Ensure the use of appropriate internal controls and oversight measures (e.g., support agreements manager assignments) and documentation of reimbursable support agreements to support financial audits, in accordance with DoDI 4000.19 and DoDD 5015.02.

3.7 Commander of a Unified Combatant Command (090307)

The Commander of a Unified Combatant Command **must** coordinate the activities of the administrative agents concerned in implementing this chapter within the command theater of operations.

3.8 Head of an International Military Organization (090308)

The Head of an International Military Organization **must** support U.S. military elements on a nonreimbursable basis for those support areas set forth in the scope of the budget for international military headquarters and agencies (see Table 9-1).

4.0 REIMBURSEMENTS (0904)

4.1 Reimbursements Due the U.S. from International Military Organizations for U.S. Personnel (Military or Civilian) Occupying International Civilian Positions. (090401)

4.1.1. A sum equal to the pay and allowances established for the occupied positions at the international scale **must** be credited to the U.S. as an offset to the U.S. contribution to the international organization.

4.1.1.1. The administrative agent **must** determine the amount of credit due and initiate a quarterly ***Standard Form (SF) 1080***, Voucher for Transfers between Appropriations and/or Funds, to transfer funds from the U.S. contribution to the international budget to the applicable financing DoD appropriation.

4.1.1.2. As an exception to this offset credit procedure, international military organizations located in the continental U.S. (CONUS), to which contributions are made in U.S. dollars, **must** make direct reimbursement of the international pay and allowance equivalent to the administrative agent for any U.S. personnel assigned to international civilian positions.

4.1.2. The administrative agent **must** screen the personnel administration and payroll computations for U.S. employees, as performed by the international organization, to ensure the accuracy and sufficiency of data and credits granted.

4.2 Reimbursements Due the U.S. from International Military Organizations for Reimbursable Support Provided Pursuant to the AECA. (090402)

When DoD services are performed, articles delivered from inventory or new procurement initiated under the authority of the AECA, the pricing and billing **must** be in accordance with Volume 15.

4.3 Reimbursements Due the U.S. from International Military Organizations for Reimbursable Support Provided Pursuant to NMSA. (090403)

When DoD services are performed or articles delivered from inventory under the authority of the NMSA, pricing **must** be in accordance with Chapter 8 and billing **must** comply with the international agreement negotiated in accordance with DoDD 2010.09.

4.4 Reimbursements Due the U.S. from International Military Organizations for Reimbursable Support Provided Under Authorities Other than the AECA, NMSA or this Regulation. (090404)

4.4.1. Leases of real and personal property are authorized by Title 10, U.S.C. section 2667 and **must** be priced in accordance with Volume 2B and Volume 12. Property with a life expectancy of less than 3 years or a value of less than \$1,000 **and provided under the authority of the AECA (paragraph 4.2) or NMSA (paragraph 4.3) must** be provided on a sales basis. In the event that DoD services or materiel are provided under authorities other than the AECA, NMSA or this Regulation, the DoD Component providing that support **must** obtain a legal opinion supporting the use of such other legal authority before providing the service or materiel. The legal opinion **must** be retained for audit verification.

4.4.2. The designated official of the DoD Component furnishing the support **must**:

4.4.2.1. Originate promptly and in detail an SF 1080 to bill the administrative agent or the designated coordinating agent.

4.4.2.2. Prepare the invoice for reimbursable support on the basis of constructive delivery.

4.4.2.3. Distribute the SFs 1080 as follows:

4.4.2.3.1. Submit two copies of the SF 1080, with supporting detail, to the international military organization receiving the services or materiel for verification of the charge.

4.4.2.3.2. Forward the original (disbursement SFs 1080) and the collection copy (SF 1080), without supporting detail, to the administrative agent or the designated coordinating agent.

4.4.2.3.3. Retain additional copies, with supporting detail as may be required by the billing office, pending receipt of executed vouchers.

4.4.3. The administrative agent or the designated coordinating agent **must** (1) request **that** the comptroller of the NATO command or the appropriate international organization concerned provide a monthly listing of charges that have been accepted, and (2) ensure that such charges are reflected as offset credits to the U.S. in the contributions to the international budgets.

4.4.4. The coordinating agent **must** match the monthly listing of accepted charges with outstanding SFs 1080, and process the SFs 1080 for accepted charges as payments to the billing office. Upon receipt of the validated SFs 1080, the billing office **must** process the collection.

4.4.5. The designated coordinating agent **must** verify that the offset credits are applied to the U.S. contributions to the international organization through a reconciliation of individual SF 1080 billings to the monthly list of accepted charges.

4.4.6. When materiel or services are furnished to international military organizations that are located within the CONUS and contributions are made in U.S. dollars, the U.S. military activity providing the support **is** responsible for billing the international military organization directly, and obtaining reimbursement in U.S. dollars.

5.0 SCOPE OF BUDGET FOR INTERNATIONAL MILITARY HEADQUARTERS AND AGENCIES (0905)

The international budget includes the types of costs, except as limited by exclusions in the following paragraphs, in such order and form as may be determined by the appropriate financial reviewing authorities. The following paragraphs are illustrative of the types of costs accepted by the NATO Military Budget Committee as an international charge. The comptroller of the international military organization concerned and the U.S. representative **must** be consulted if there is doubt whether the cost of any article or service is properly an international charge.

5.1 Civilian Personnel, Administrative Staff (090501)

Pay and authorized allowances of personnel employed by an international headquarters for the performance of international functions, including secretarial, clerical, or technical assistance. For U.S. military and civilian personnel, see paragraph 4.1.

5.2 Civilian Personnel, Operational Staff (090502)

Pay and authorized allowance of personnel locally hired for custodial, industrial, or operational purposes. This includes upkeep of the premises and fixed or movable equipment used by the headquarters or its support units or fixed installations; supervision or operation of headquarters' fixed and movable equipment other than office equipment; and operation of headquarters enlisted mess facilities.

5.3 Rents and Maintenance (090503)

Rental of office space, barracks, warehouses, and other commercial type buildings, including taxes; cost of utilities, liquid and solid fuels, sewage and garbage disposal service; supplies and material for janitorial and hygienic services (national support unit barracks excluded); and supplies, material, and contractual expenses for maintenance, repair, and minor alterations to buildings and facilities, including replacement of minor installations and fixed equipment when damaged or worn beyond repair.

5.4 Operation of General Services (090504)

Stationary and general office supplies for the headquarters and all units assigned in direct support; rental of office equipment required to supplement available equipment in accordance with internationally approved standards; printing, binding, and reproduction; purchase of maps, charts, and terrain models for peace time use; newspapers, periodicals, and library supplies; photo supplies and photographic processing; and drugs and other expendable medical supplies for first aid stations.

5.5 Communications (090505)

Procurement and installation of switchboards, radio transmitters and receivers, telephone exchanges, and mobile communications equipment including related signal vehicles; rental of commercial type equipment for additional requirements; repair and maintenance of communications equipment, including supplies and spare parts; cost of commercial communications, including installation and reinstallation charges for leased or other use of local, national, and international telephone, telegraph, and teletype circuits; and postage and postal fees.

5.6 Transportation (090506)

Rental or purchase of passenger and cargo vehicles; petroleum, oil, and lubricant products for such vehicles and other equipment used in direct support of international headquarters; supplies and spares required for organizational maintenance of vehicles and related equipment; commercial freight, local hauling, and express charges for internationally procured supply and equipment items, including shipping charges for contribution-in-kind from member nations to place of receipt.

5.7 Travel of International Staff (090507)

5.7.1. Civilian Personnel. Transportation and per diem costs of temporary duty travel on official business.

5.7.2. U.S. Military Personnel. When traveling on official business under travel orders issued by an authorized international headquarters that directs payment to be charged to international funds, the costs of such travel are payable as follows:

5.7.2.1. From International Funds. Cost of transportation furnished by Military Airlift Command and/or a common carrier, to include taxi fares and privately owned conveyances under previously approved conditions.

5.7.2.2. From U.S. Appropriated Funds. Per diem and other expenses authorized by U.S. travel regulations, and the costs under subparagraph 5.7.2.1, for personnel who are members of an international military headquarters that does not maintain a centralized international budget for such purposes.

5.8 Exercises and Maneuvers (090508)

When directly related to an allied command training exercise, the cost of commercial communication services and facilities provided solely to fill a requirement of the exercise on behalf of the participating nations; civilian labor hired in connection with the exercise by the interallied headquarters and not specifically for any one nation; temporary installations for interallied field headquarters not available from organic equipment of participating troops or the headquarters and not properly chargeable to the host nation; rental of additional commercial transportation required at interallied headquarters for the exercise; utilities costs for interallied headquarters if at a place other than an existing military post; and reproduction of photographs and film strips, required by the directing staff for subsequent international training or critique purposes, when source of production is other than a military unit.

5.9 Representational and Hospitality (090509)

Representational and hospitality expenses of the Supreme Commanders for international purposes.

5.10 Contingencies (090510)

Claims for losses by fire, theft, and other damages; and costs to employ legal representation in civil court actions.

5.11 Construction (090511)

Design and new construction of buildings and facilities, including housing, structures, utilities, modification; and alteration of existing buildings and facilities, including fixed equipment, sewage, gas, water, and electrical supply systems, roads, and approaches.

5.12 Furniture and Equipment (090512)

Office furniture and equipment procured within internationally approved standards for the direct support of international headquarters and agency activities; equipment for maintenance of kitchens, shops, heating electrical plants; and furniture used in barracks, messes, recreation rooms, and dining rooms and clubs.

Table 9-1. International Military Headquarters and Related Agencies and Administrative Agents Responsible for Their Support and for Support to U.S. Elements

Headquarters or Agency	Administrative Agent
A. North Atlantic Treaty Organization (NATO)	
1. <u>NATO Headquarters (HQ)</u>	
a. International Military Staff (IMS) (Brussels, Belgium (BE))	Army
b. U.S. Delegation to the Military Committee (USDELMC) (Brussels, BE)	Army
c. Canada-U.S. Regional Planning Group (Brussels, BE)	Army
2. <u>Allied Command Operations (ACO)</u>	
a. Supreme Headquarters Allied Powers Europe (SHAPE) (Mons, BE)	Army
b. HQ Allied Joint Force Command Brunssum (HQ JFCBS) (Brunssum, Netherlands (NL))	Army
(1) Joint Logistics Support Group Brunssum (JLSGBS)	Army
c. HQ Allied Maritime Command (HQ MARCOM) (Northwood, United Kingdom (UK))	Air Force
d. HQ Allied Air Command (HQ AIRCOM) (Ramstein, Germany (GE))	Air Force
(1) Allied Combined Air Operations Center Uedem (CAOC UE) (Kalkar/Uedem, GE)	Air Force
(2) Allied Combined Air Operations Center Torrejon (CAOC TJ) (Torrejon, Spain (SP))	Navy
(3) Allied Deployable Air Command and Control Center (DACCC) (Poggio Renatico, Italy (IT))	Army

Table 9-1. International Military Headquarters and Related Agencies and Administrative Agents Responsible for Their Support and for Support to U.S. Elements (Continued)

Headquarters or Agency	Administrative Agent
e. HQ Allied Land Command (HQ LANDCOM) (Izmir, Turkey (TU))	Air Force
f. HQ NATO Communication and Information Systems Group (HQ NCISG) (Mons, BE)	Army
(1) 2nd NATO Signal Battalion (NSB 2) (Naples, IT)	Navy
g. HQ Allied Joint Force Command Naples (HQ JFCNP) (Naples, IT)	Navy
(1) Joint Logistics Support Group Naples (JLSGNP)	Navy
h. Standing Joint Logistics Support Group (SJLSG) (Ulm, GE)	Army
i. Other Staff and Commands Responsible to Supreme Allied Commander Europe (SACEUR)	
(1) Immediate Response Force (Maritime)	
(a) Standing NATO Maritime Group 1 (SNMG 1) (Northwood, UK)	Navy
(b) Standing NATO Maritime Group 2 (SNMG 2) (Naples, IT)	Navy
(2) HQ Allied Command Counter-Intelligence (HQ ACCI) (Mons, BE)	Army
(3) NATO Intelligence Fusion Centre (NIFC) (Molesworth, UK)	Air Force
(4) NATO Airborne Early Warning and Control (NAEW&C) Force Command (Mons, BE)	Army

Table 9-1. International Military Headquarters and Related Agencies and Administrative Agents Responsible for Their Support and for Support to U.S. Elements (Continued)

Headquarters or Agency	Administrative Agent
(5) NATO Airborne Early Warning and Control (NAEW&C) E-3A Component (Geilenkirchen, GE)	Air Force
(6) NATO Alliance Ground Surveillance Force (NAGSF) (Sigonella, IT)	Navy
(7) NATO Alliance Ground Surveillance (NAGS) Support Element Liaison (Ramstein, GE)	Air Force
(8) NATO AGS Staff Element Integrating Office (SEIO) (Mons, BE)	Army
3. <u>Allied Command Transformation (ACT)</u>	
a. Headquarters, Supreme Allied Command Transformation (SACT) (Norfolk, Virginia (VA))	Navy
b. ACT Staff Element Europe (SEE) (Mons, BE)	Army
c. ACT Representative Europe (REPEUR) (Brussels, BE)	Army
d. Joint Warfare Center (JWC) (Stavanger, Norway (NO))	Air Force
e. Joint Analysis and Lessons Learned Center (JALLC) (Monsanto, Portugal (PO))	Navy
f. Joint Force Training Center (JFTC) (Bydgoszcz, Poland (PL))	Army
4. <u>NATO Memorandum of Understanding (MOU) Organizations</u>	
a. High Readiness Force (Maritime) UK (HRF(M)-UK) (Portsmouth, UK)	Air Force

Table 9-1. International Military Headquarters and Related Agencies and Administrative Agents Responsible for Their Support and for Support to U.S. Elements (Continued)

Headquarters or Agency	Administrative Agent
b. High Readiness Force (Maritime) IT (HRF(M)-IT) (Taranto, IT)	Navy
c. HQ High Readiness Force (Maritime) – FR (HQ HRF(M)-FR) (Toulon, France (FR))	Navy
d. High Readiness Force (Maritime) SP (HRF(M)-SP) (Rota, SP)	Navy
e. HQ NATO Naval Striking and Support Forces (HQ STRIKFORNATO) (Lisbon, PO)	Navy
f. HQ Multinational Corps Northeast (MNC-NE) (Szczecin, PL)	Army
(1) NATO Force Integration Unit (NFIU) (Tallinn, Estonia (EE))	Navy
(2) NATO Force Integration Unit (NFIU) (Riga, Latvia (LV))	Navy
(3) NATO Force Integration Unit (NFIU) (Vilnius, Lithuania (LT))	Air Force
4) NATO Force Integration Unit (NFIU) (Bydgoszcz, PL)	Army
(5) NATO Force Integration Unit (NFIU) (Szekesfeharvar, Hungry (HU))	Air Force
(6) NATO Force Integration Unit (NFIU) (Bratislava, Slovakia (SK))	Army
g. HQ NATO Rapid Deployable Corps-UK (HQ NRDC-UK) (Gloucester, UK)	Air Force

Table 9-1. International Military Headquarters and Related Agencies and Administrative Agents Responsible for Their Support and for Support to U.S. Elements (Continued)

Headquarters or Agency	Administrative Agent
h. HQ NATO Rapid Deployable Corps - GE/NL (NRDC-GNL) (Munster, GE)	Army
i. HQ NATO Rapid Deployable Corps – TU (NRDC-T) (Istanbul, TU)	Air Force
j. HQ NATO Rapid Deployable Corps – IT (HQ NRDC-IT) (Milan, IT)	Army
k. HQ NATO Rapid Deployable Corps – SP (NRDC-S) (Valencia, SP)	Navy
l. HQ NATO Rapid Deployable Corps – GR (NRDC GR) (Thessaloniki, Greece (GR))	Army
m. HQ Allied Submarine Command (ASC) (Norfolk, VA)	Navy
n. NATO Special Operations HQ (NSHQ) (Mons, BE)	Army
o. NATO Joint Electronic Warfare Core Staff (JEWCS) (Royal Air Force Station Yeovilton, UK)	Air Force
p. European Corps (EUROCORPS) HQ (Strasbourg, FR)	Army
q. HQ Rapid Reaction Corps (RRC) – France (HQ RRC-FR) (Lille, FR)	Army
r. HQ Multinational Division South-East (HQ, MND-SE) (Bucharest, Romania (RO))	Army
(1) NATO Force Integration Unit (NFIU) (Sofia, Bulgaria (BU))	Air Force
(2) NATO Force Integration Unit (NFIU) (Bucharest, RO)	Army

Table 9-1. International Military Headquarters and Related Agencies and Administrative Agents Responsible for Their Support and for Support to U.S. Elements (Continued)

Headquarters or Agency	Administrative Agent
s. Joint Force Command (JFCNF) (Norfolk, VA)	Navy
t. Joint Support & Enabling Command (JSEC) (Ulm, GE)	Army
5. <u>NATO Centers of Excellence (COE)</u>	
a. Joint Air Power Competence Center (JAPCC) (Kalkar, GE)	Air Force
b. Center of Excellence - Defense Against Terrorism (COE DAT) (Ankara, TU)	Air Force
c. Center of Excellence – Command and Control (C2 COE) (Utrecht, NL)	Army
d. Center of Excellence - Military Engineering (MILENG COE) (Ingolstadt, GE)	Army
e. Center of Excellence – Human Intelligence (HUMINT COE) (Oradea, RO)	Army
f. Center of Excellence – Cooperative Cyber Defense (CCD COE) (Tallinn, EE)	Navy
g. Center of Excellence – Counter Improvised Explosive Devices (C-IED COE) (Madrid, SP)	Navy
h. Center of Excellence -- Explosive Ordnance Disposal (EOD COE) (Trencin, SK)	Army
i. Center of Excellence -- Joint Chemical, Biological, Radiological and Nuclear Defense (JCBRN COE) (Vyskov, Czech Republic (CZ))	Army

Table 9-1. International Military Headquarters and Related Agencies and Administrative Agents Responsible for Their Support and for Support to U.S. Elements (Continued)

Headquarters or Agency	Administrative Agent
j. Center of Excellence for Military Medicine (MILMED COE) (Budapest, HU)	Air Force
k. Combined Joint Operations from the Sea Center of Excellence (CJOS COE) (Norfolk, VA)	Navy
l. Modeling and Simulation Center of Excellence (M&S COE) (Rome, IT)	Navy
m. Center of Excellence – Energy Security (ES COE) (Vilnius, Lithuania (LT))	Air Force
6. <u>Other NATO Command and Staff Organizations/Agencies</u>	
a. NATO Support Agency (NSPA) (Capellen, Luxembourg (LU))	Army
(1) NATO Airlift Management Program (Papa, HU)	Air Force
(2) NATO Hawk Management Office (Ruell-Malmaison, FR)	Army
b. NATO Science and Technology Organization (STO)	
(1) Collaboration Support Office (CSO) (Paris, FR)	Air Force
(2) Center for Maritime Research and Experimentation (CMRE) (La Spezia, IT)	Navy
c. NATO Airborne Early Warning and Control Program Management Organization (NAPMO) (Brunssum, NL)	Army
d. NATO Standardization Agency (NSA) (Brussels, BE)	Army

Table 9-1. International Military Headquarters and Related Agencies and Administrative Agents Responsible for Their Support and for Support to U.S. Elements (Continued)

Headquarters or Agency	Administrative Agent
e. NATO Defense College (NADEFCOL) (Rome, IT)	Navy
f. NATO School Oberammergau (NSO) (Oberammergau, GE)	Army
g. U.S. Mission to NATO (USNATO) (Brussels, BE)	Army
h. United States National Military Representative (USNMR) to SHAPE (Mons, BE)	Army
7. <u>NATO Communications and Information Agency (NCIA)</u>	
a. HQ NATO Communications and Information Agency (NCIA) (Brussels, BE)	Army
b. Sector Mons (Mons, BE)	Army
(1) Squadron Stavanger (Stavanger, NO)	Air Force
(2) Squadron Northwood (Northwood, UK)	Air Force
c. Sector Brunssum (Brunssum, NL)	Army
(1) Squadron Ramstein (Ramstein, GE)	Air Force
(2) Detachment Udem (Kalkar/Udem, GE)	Air Force
d. Sector Naples (Naples, IT)	Navy

Table 9-1. International Military Headquarters and Related Agencies and Administrative Agents Responsible for Their Support and for Support to U.S. Elements (Continued)

Headquarters or Agency	Administrative Agent
(1) Squadron Izmir (Izmir, TU)	Air Force
(2) Detachment Poggio Renatico (Poggio Renatico, IT)	Army
e. Sector Lisbon (Lisbon, PO)	Navy
(1) Squadron Madrid (Madrid, SP)	Navy
f. Sector Norfolk (Norfolk, VA)	Navy
g. NSCA CIS Logistics Depot (CLD) (Brunssum, NL)	Army
h. NATO Programming Center (NPC) (Glons, BE)	Army
i. NATO Communication and Information Systems School (NCISS) (Oeiras, PO)	Navy
j. NATO Communications, Command and Control Agency (NC3A) (Brussels, BE)	Army
B. Inter-American Defense Board (IADB)	Army
C. Joint Mexican-United States Defense Commission (JMUSDC)	Army
D. Permanent Joint Board on Defense, Canada-United States (PJBD)	Air Force
E. U.S.-Spanish Combined Military Coordination and Planning Staff (CMCPS)	Air Force
F. Republic of Korea/United States Combined Forces Command (ROK/US)	Army