

**ADJUSTING RATES OF EXCHANGE FOR "FOREIGN CURRENCY FLUCTUATIONS, DEFENSE,"  
"FOREIGN CURRENCY FLUCTUATIONS, CONSTRUCTION" AND  
"DEFENSE MILITARY CONSTRUCTION AND FAMILY HOUSING"  
For Month Ended 11/30/2020**

COUNTRY	MONETARY UNIT	O&M (DOD) FY 2021 BUDGET RATE		MILCON & FH FY 2021 BUDGET RATE		ADJUSTING RATE	
		U.S. DOLLARS FOR ONE UNIT OF FOREIGN CURRENCY	UNITS OF FOREIGN CURRENCY FOR ONE U.S. DOLLAR	U.S. DOLLARS FOR ONE FOREIGN CURRENCY	UNITS OF FOREIGN CURRENCY FOR ONE U.S. DOLLAR	ADJUSTING RATE (IN U.S. DOLLARS)	ADJUSTING RATE (IN FOREIGN CURRENCY)
DENMARK	KRONE	0.1492270	6.7012	0.1492270	6.7012	0.1610047	6.2110
EUROPEAN UNION*	EURO	1.1138338	0.8978	1.1138338	0.8978	1.1976048	0.8350
ICELAND	KRONA	0.0080349	124.4573	0.0080349	124.4573	0.0075426	132.5800
JAPAN	YEN	0.0092669	107.9114	0.0092669	107.9114	0.0096061	104.1000
NORWAY	KRONE	0.1125999	8.8810	0.1125999	8.8810	0.1134945	8.8110
SINGAPORE	DOLLAR	0.7292350	1.3713	0.7292350	1.3713	0.7473842	1.3380
SOUTH KOREA	WON	0.0008425	1186.8982	0.0008425	1186.8982	0.0009036	1106.6900
TURKEY	LIRA	0.1735207	5.7630	0.1735207	5.7630	0.1289823	7.7530
UNITED KINGDOM	POUND	1.2496876	0.8002	1.2496876	0.8002	1.3333333	0.7500

\*On January 1, 1999, the euro became the official currency of 11 member states of the European Union with a fixed conversion rate against their national currencies. The euro was adopted by Greece on January 1, 2001. The value of the euro fluctuates according to market conditions against the dollar and all other currencies. Euro notes and coins were introduced to replace national notes and coins on January 1, 2002.