I. Description of Operations Financed:

This Budget Activity Group is comprised of the Army, Navy, Air Force and Defense Health Agency's Medical Headquarters; and the Defense Health Agency's functions supporting Military Health System worldwide patient care delivery.

Defense Health Agency - Resources required for the Defense Health Agency's (DHA) operating costs supporting delivery of patient care worldwide for members of the Armed Forces, family members, and others entitled to Department of Defense (DoD) health care. Oversees and maintains DoD Unified Medical Program resources for all medical activities. The Defense Health Agency became the Operation of Record in FY 2015.

Management Headquarters - Resources required for the Army Medical Command, the Navy Bureau of Medicine and Surgery, the Air Force Medical Service, and the Defense Health Agency management headquarters operating costs to coordinate and oversee the provision of health care within the Military Health System.

II. Force Structure Summary:

Force Structure Summary: Management Activities includes resources necessary to support headquarters functions outlined in DoD Instruction 5100.73, Major Department of Defense Headquarters Activities. Within the Military Health System, this includes the cost of operating the acquisition, administration, audiovisual, audit, cost analysis, data automation, financial management, information and public affairs, legal and legislative affairs, logistics, management analysis, manpower and organization, personnel, and security programs at the Defense Health Agency, the Army Medical Command, the Navy Bureau of Medicine and Surgery, and the Air Force Medical Service.

| | | FY 2021 | | | | | | |
|-------------------------|------------------|-----------------|---------------|----------------|---------------------|-----------------|-----------------|--|
| | | | Con | gressional A | | | | |
| | FY 2020 | Budget | | | | Current | FY 2022 | |
| A. BA Subactivities | <u>Actuals</u> | Request | <u>Amount</u> | Percent | Appropriated | Estimate | Request | |
| Defense Health Agency | \$188,755 | \$249,465 | \$0 | 0.00% | \$249,465 | \$249,465 | \$253,449 | |
| Management Headquarters | <u>\$111,301</u> | <u>\$81,162</u> | <u>\$0</u> | 0.00% | <u>\$81,162</u> | <u>\$81,162</u> | <u>\$81,689</u> | |
| Total | \$300,056 | \$330,627 | \$0 | 0.00% | \$330,627 | \$330,627 | \$335,138 | |

^{1.} FY 2020 actuals includes \$17,089K CARES Act COVID-19 funding.

^{2.} FY 2020 actuals includes (-\$45,671K) reprogrammed to Information Management/Information Technology for unfunded requirements.

| | Change | Change |
|--|-----------------|-----------------|
| B. Reconciliation Summary | FY 2021/FY 2021 | FY 2021/FY 2022 |
| BASELINE FUNDING | \$330,627 | \$330,627 |
| Congressional Adjustments (Distributed) | 0 | |
| Congressional Adjustments (Undistributed) | 0 | |
| Adjustments to Meet Congressional Intent | 0 | |
| Congressional Adjustments (General Provisions) | 0 | |
| SUBTOTAL APPROPRIATED AMOUNT | 330,627 | |
| Fact-of-Life Changes (2021 to 2021 Only) | 0 | |
| SUBTOTAL BASELINE FUNDING | 330,627 | |
| Supplemental | 0 | |
| Reprogrammings | 0 | |
| Price Changes | | 7,060 |
| Functional Transfers | | 0 |
| Program Changes | | -2,549 |
| CURRENT ESTIMATE | 330,627 | 335,138 |
| Less: Wartime Supplemental | 0 | |
| NORMALIZED CURRENT ESTIMATE | \$330,627 | \$335,138 |

| FY 2021 President's Budget Request (Amended, if applicable) | \$330,627 |
|---|-----------|
| 1. Congressional Adjustments | \$0 |
| a) Distributed Adjustments | \$0 |
| b) Undistributed Adjustments | \$0 |
| c) Adjustments to Meet Congressional Intent | \$0 |
| d) General Provisions | \$0 |
| FY 2021 Appropriated Amount | \$330,627 |
| 2. War-Related and Disaster Supplemental Appropriations | \$0 |
| a) OCO Supplemental Funding | \$0 |
| 3. Fact-of-Life Changes | \$0 |
| a) Functional Transfers | \$0 |
| b) Technical Adjustments | \$0 |
| c) Emergent Requirements | \$0 |
| FY 2021 Baseline Funding | \$330,627 |
| 4. Reprogrammings (Requiring 1415 Actions) | \$0 |

| a) Increases\$0 | |
|---|--|
| b) Decreases\$0 | |
| Revised FY 2021 Estimate\$330,627 | |
| 5. Less: Item 2, War-Related and Disaster Supplemental Appropriation and Item 4, Reprogrammings | |
| a) Less: OCO Supplemental Funding\$0 | |
| FY 2021 Normalized Current Estimate\$330,627 | |
| 6. Price Change\$7,060 | |
| 7. Functional Transfers\$0 | |
| a) Transfers In\$0 | |
| b) Transfers Out\$0 | |
| 8. Program Increases\$4,363 | |
| a) Annualization of New FY 2021 Program\$0 | |
| b) One-Time FY 2022 Increases\$0 | |
| c) Program Growth in FY 2022\$4,363 | |
| 1) a. Federal Employee Retirement System – Agency Contribution Rate Assumption: | |

III. Financial Summary (\$ in Thousands): (Cont.)

baseline civilian funding is \$210,737K. The FY 2021 Management Activities baseline civilian staffing is 1,529 FTEs.

2) b. Fiscal Year 2022 Performance Awards:

2) b. Military Health System Management Headquarters Reform:\$-3,475

| Continues the implementation of the Military Health System organizational reforms required by the National Defense Authorization Acts of FY 2017 and FY 2019 focused on efforts to reduce redundant and unnecessary headquarters overhead while building a structure that drives improved outcomes for readiness, health, quality and cost. Reform efforts reduces the Defense Health Agency contract requirements in the Defense Health Agency (-\$3,475K) program element. The FY 2021 Management Activities baseline funding is \$330,627K. The FY 2021 Management Activities Baseline contractor staffing is 438 CMEs. | |
|--|-----------|
| 3) c. Financial Establishment of Defense Health Agency Safety Program: Realigns Management Activities funding and FTEs (-\$793K; -3 FTEs) from the Defense Health Agency program element to Consolidated Health Support to establish the Defense Health Agency's Safety Program. Funds transferred support civilian salaries and associated costs for travel, supplies and contracts. The FY 2021 Defense Health Agency program element baseline funding request is \$249,465K. The FY 2021 Defense Health Agency program element baseline civilian staffing is 1,182 FTEs. The FY 2021 Defense Health Agency program element baseline contractor staffing is 333 CMEs. | \$-793 |
| FY 2022 Budget Request | \$335,138 |

IV. Performance Criteria and Evaluation Summary:

Refer to the Personnel Summary in Section V.

V. <u>Personnel Summary</u>:

| | | | | Change FY 2020/ | Change FY 2021/ |
|--|---------|---------|---------|--------------------|--------------------|
| | FY 2020 | FY 2021 | FY 2022 | FY 2021 | FY 2022 |
| Active Military End Strength (E/S) (Total) | 632 | 727 | 719 | 95 | -8 |
| Officer | 403 | 483 | 494 | 80 | 11 |
| Enlisted | 229 | 244 | 225 | 15 | -19 |
| Active Military Average Strength (A/S) (Total) | 843 | 680 | 724 | -163 | 44 |
| Officer | 563 | 443 | 489 | -120 | 46 |
| Enlisted | 280 | 237 | 235 | -43 | -2 |
| Civilian FTEs (Total) | 1,523 | 1,529 | 1,674 | 6 | 145 |
| U.S. Direct Hire | 1,520 | 1,524 | 1,669 | 4 | 145 |
| Total Direct Hire | 1,520 | 1,524 | 1,669 | 4 | 145 |
| Foreign National Indirect Hire | 3 | 5 | 5 | 2 | 0 |
| Average Annual Civilian Salary (\$ in thousands) | 127.7 | 137.8 | 139.4 | 10.1 | 1.6 |
| Contractor FTEs (Total) | 589 | 438 | 330 | -151 | -108 |

Personnel Summary Explanations:

Explanation of changes in Active Military End Strength: The increase from FY 2020 to FY 2021 (+95) includes transfers from the military departments for Major Headquarters Activities (Army: +56, Navy: +3, Air Force: +36). The decrease from FY 2021 to FY 2022 (-8) includes transfers from the military departments for Major Headquarters Activities (Navy: -6, Air Force: -2).

Explanation of changes in Civilian FTEs: The net increase from FY 2020 to FY 2021 (+6) results from Service headquarters execution adjustments (-18: DHA-FOD: +290, Army: -151, Navy: -58, and Air Force: -99); Army technical adjustments for medical readiness mission transfer to the Department of the Army (+25); Military Health System Major Headquarters reduction (Army: -24, Air Force:-1); and realignment of the Office of the General Counsel's FTEs to the Defense Health Agency, (+24) from National Capital Region Medical Directorate, Base Operations. The net increase from FY 2021 to FY 2022 (+145) reflects an increase in civilian FTEs in support of section 702 of the FY 2017 National Defense Authorization Act (+147); and Defense Health Agency internal realignments for the Management Information Platform (+1) and for the Safety and Occupational Health Program (-3).

V. Personnel Summary: (Cont.)

Explanation of changes in Contractor FTEs: The decrease from FY 2020 to FY 2021 (-151) reflects execution adjustments to equipment maintenance contracts (-121) based on FY 2020 actuals, and the net impact of decreases to other services from non-federal sources (-19), IT contracts support services (-8), and advisory and assistance services contracts (-3) for the continued consolidation of services at the Defense Health Agency in accordance with the FY 2017 National Defense Authorization Act Section 702. The decrease from FY 2021 to FY 2022 (-108) reflects continued decreases to advisory and assistance services contracts for ongoing consolidation of services at the Defense Health Agency in accordance with the FY 2017 National Defense Authorization Act Section 702 and realignment of contract dollars to funds civilian personnel increases.

VI. OP 32 Line Items as Applicable (Dollars in thousands):

| | | | Change from FY 2020 to FY 2021 | | | Change from FY 2021 to FY 2022 | | |
|------|---|---------------------------|-----------------------------------|--------------------------|---------------------------|--------------------------------|--------------------------|---------------------------|
| | | FY 2020 <u>Program</u> | Price <u>Growth</u> | Program <u>Growth</u> | FY 2021 <u>Program</u> | Price <u>Growth</u> | Program <u>Growth</u> | FY 2022 <u>Program</u> |
| 101 | EXEC, GEN'L & SPEC SCHEDS | 193,504 | 2,980 | 13,260 | 209,744 | 4,761 | 17,149 | 231,654 |
| 103 | WAGE BOARD | 701 | 11 | -216 | 496 | 11 | 684 | 1,191 |
| 107 | VOLUNTARY SEP INCENTIVES | 40 | 1 | -1 | 40 | 1 | -1 | 40 |
| 110 | UNEMPLOYMENT COMPENSATION | 0 | 0 | 0 | 0 | 0 | 5,830 | 5,830 |
| 0199 | TOTAL CIVILIAN PERSONNEL COMPENSATION | 194,245 | 2,992 | 13,043 | 210,280 | 4,773 | 23,662 | 238,715 |
| 308 | TRAVEL OF PERSONS | 3,065 | 61 | 1,827 | 4,953 | 94 | -1,011 | 4,036 |
| 0399 | TOTAL TRAVEL | 3,065 | 61 | 1,827 | 4,953 | 94 | -1,011 | 4,036 |
| 412 | NAVY MANAGED SUPPLY, MATL | 0 | 0 | 2 | 2 | 0 | | 2 |
| 417 | LOCAL PURCH SUPPLIES & MAT | 71 | 1 | 421 | 493 | 9 | -2 | 500 |
| 0499 | TOTAL DEFENSE WORKING CAPITAL FUND SUPPLIES AND MATERIALS | 71 | 1 | 423 | 495 | 9 | -2 | 502 |
| 707 | AMC TRAINING | 118 | -8 | -110 | 0 | 0 | 0 | 0 |
| 771 | COMMERCIAL TRANSPORT | 50 | 1 | 221 | 272 | 5 | -34 | 243 |
| 0799 | TOTAL TRANSPORTATION | 168 | -7 | 111 | 272 | 5 | -34 | 243 |
| 901 | FOREIGN NATIONAL INDIRECT HIRE (FNIH) | 268 | 5 | 184 | 457 | 10 | -1 | 466 |
| 914 | PURCHASED COMMUNICATIONS (NON-FUND) | 0 | 0 | 10 | 10 | 0 | | 10 |
| 915 | RENTS (NON-GSA) | 0 | 0 | 29 | 29 | 1 | 0 | 30 |
| 917 | POSTAL SERVICES (U.S.P.S) | 0 | 0 | 439 | 439 | 8 | 1 | 448 |
| 920 | SUPPLIES & MATERIALS (NON-FUND) | 1,984 | 40 | -852 | 1,172 | 22 | -97 | 1,097 |
| 921 | PRINTING & REPRODUCTION | 760 | 15 | -149 | 626 | 12 | -48 | 590 |
| 922 | EQUIPMENT MAINTENANCE BY CONTRACT | 2 | 0 | 236 | 238 | 5 | -10 | 233 |
| 923 | FACILITIES SUST, REST, & MOD BY CONTRACT | 1,070 | 21 | -1,091 | 0 | 0 | 0 | 0 |
| 925 | EQUIPMENT PURCHASES (NON-FUND) | 502 | 10 | 2,788 | 3,300 | 63 | 3 | 3,366 |
| 932 | MGT PROF SUPPORT SVCS | 46,362 | 927 | 20,422 | 67,711 | 1,287 | -22,980 | 46,018 |
| 933 | STUDIES, ANALYSIS & EVAL | 18,349 | 367 | -11,437 | 7,279 | 138 | -302 | 7,115 |

VI. OP 32 Line Items as Applicable (Dollars in thousands):

| | | | Change from FY 2020 to FY 2021 | | | Change from FY 2021 to FY 2022 | | | |
|------|--|---------------------------|--------------------------------|--------------------------|---------------------------|--------------------------------|-------------------|---------------------------|--|
| | | FY 2020 <u>Program</u> | Price <u>Growth</u> | Program <u>Growth</u> | FY 2021 <u>Program</u> | Price <u>Growth</u> | Program Growth | FY 2022 <u>Program</u> | |
| 934 | ENGINEERING & TECH SVCS TRAINING AND LEADERSHIP DEVELOPMENT (OTHER | 50 | 1 | -51 | 0 | 0 | 0 | 0 | |
| 936 | CONTRACTS) | 208 | 4 | -212 | 0 | 0 | 0 | 0 | |
| 955 | OTHER COSTS (MEDICAL CARE) | 158 | 6 | -155 | 9 | 0 | | 9 | |
| 964 | OTHER COSTS (SUBSISTENCE AND SUPPORT OF PERSONS) | 5 | 0 | 10 | 15 | 0 | -15 | 0 | |
| 986 | MEDICAL CARE CONTRACTS | 206 | 8 | -214 | 0 | 0 | 0 | 0 | |
| 987 | OTHER INTRA-GOVT PURCH | 7,073 | 141 | 5,694 | 12,908 | 245 | -81 | 13,072 | |
| 989 | OTHER SERVICES | 20,289 | 406 | -2,356 | 18,339 | 348 | -1,471 | 17,216 | |
| 990 | IT CONTRACT SUPPORT SERVICES | 5,221 | 104 | -3,230 | 2,095 | 40 | -163 | 1,972 | |
| 0999 | TOTAL OTHER PURCHASES | 102,507 | 2,055 | 10,065 | 114,627 | 2,179 | -25,164 | 91,642 | |
| 9999 | GRAND TOTAL | 300,056 | 5,102 | 25,469 | 330,627 | 7,060 | -2,549 | 335,138 | |