

Department of Defense Revolving Funds

Justification/Overview



Fiscal Year 2022 Budget Estimates

May 2021

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Preparation of the Defense Revolving Funds Justification book cost the Department of Defense a total of approximately \$25,000 in Fiscal Year (FY) 2021.

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**Washington Headquarters Services
Pentagon Reservation Maintenance
Revolving Fund
Fiscal Year (FY) 2022
Budget Estimates**



May 2021

Summary of Operations
WASHINGTON HEADQUARTERS SERVICES
Pentagon Reservation Maintenance Revolving Fund
Fiscal Year 2022 Budget Estimate
May 2021

The FY 1991 National Defense Authorization Act established the Pentagon Reservation Maintenance Revolving Fund (PRMRF) and Title 10, United States Code (USC) Section 2674 codified it. The fund finances the maintenance, sustainment, protection, repair and renovation of the Pentagon Reservation. As established, the “Pentagon Reservation” refers to the 240 acres of land located in Arlington, Virginia, on which stand the Pentagon Building, the Pentagon Heating and Refrigeration Plant, and the Sewage Treatment Plant. It also refers to other related facilities including parking areas, the Raven Rock Mountain Complex (RRMC), and the Mark Center (MC) Campus. PRMRF customers pay a basic user charge for space and standard building services. Customers who request above standard services pay an additional charge for those services.

The Washington Headquarters Services (WHS) and Pentagon Force Protection Agency (PFPA) are using the FY 2018-FY 2022 National Defense Business Operations Plan as a guide to validate and optimize current and future service acquisition requirements. The National Defense Business Operations Plan calls for DoD to improve and strengthen business operations through four lines of effort: moving to a DoD-enterprise or shared service provider to reduce agencies’ administrative and regulatory burden; optimizing organizational structure; maintaining audit sustainment; and improving the quality of budgetary and financial information available.

Activity Group Composition

The PRMRF finances the activities of the WHS and the Pentagon Force Protection Agency (PFPA) within the Pentagon Reservation. The PRMRF provides space, building services, deep underground relocation capability, and force protection for DoD Components, including Military Departments and other activities located within the Pentagon Reservation.

Real Property Operations (RPO): Through the RPO, WHS provides for safe and efficient operation, maintenance and repair of the Pentagon Reservation, the RRMC, and the MC. RPO services include cleaning, preventive maintenance, operation and repair of building mechanical and electrical systems, trash removal, landscaping, and administrative support. Additional services include purchased utilities and operation of the Pentagon’s heating and refrigeration plant and classified waste incinerator. The RPO maintains the facilities at levels adequate to support the assigned mission and to prevent deterioration and damage to Reservation buildings, support systems, and operating equipment. The RPO also provides financial management and acquisition services for the Pentagon Reservation and the PFPA.

The RRMC satisfies the DoD Continuity of Operations Plan (COOP) for the Office of the Secretary of Defense, the Joint Staff and Senior DoD Leadership. COOP support includes cleaning, operation and repair of mechanical and utility systems, roads and grounds maintenance, fire and emergency services, food services, information management support services, and administrative support. The RRMC provides facility maintenance and upkeep of facilities within the complex at levels adequate to support assigned mission and to prevent deterioration and damage to facilities, systems, and operating equipment. The RRMC also supports operational readiness by providing a safe and secure environment for DoD essential functions.

Pentagon Force Protection Agency (PFPA): The PFPA is responsible for providing law enforcement; force protection; security; counterintelligence; antiterrorism; and chemical, biological, radiological, and nuclear protection to the people, facilities, infrastructure and other resources at the Pentagon Reservation, to the DoD activities within the National Capital Region (NCR), and to the RRMC. The PFPA is the lead agency for coordination with DoD components, executive departments, agencies, and state and local authorities on matters involving force protection, security, and law enforcement for the Pentagon Reservation and DoD facilities within the NCR.

The following table summarizes PRMRF actual and estimated obligations by activity group:

Overall, the FY 2022 President’s budget request reflects a net decrease of \$37.6 million, which consists of a price adjustment of \$14.7 million and a program decrease of \$52.3 million.

Budget Sub-Activity	Dollars in Millions					
	FY 2020		FY 2021		FY2022	
	Operating	Capital	Operating	Capital	Operating	Capital
Real Property Operations	362.8	7.5	440.9	4.5	399.2	4.6
Pentagon Force Protection Agency	253.8	8.9	251.5	6.5	255.3	6.6
Total by Category	616.6	16.4	692.4	10.9	654.6	11.2
Total PRMRF	633.1		703.3		665.7	

Note: Totals may not add due to rounding

Customer rates are set to recover both operating and capital investment costs budgeted for each year. The FY 2022 request reflects an increase to the standard rates of 2.9% from FY 2021 rates.

Narrative Explanation of changes from FY 2021 to FY 2022:

The total program change decrease of \$52.3M is comprised of labor repricing based on FY 2020 execution, projected amounts for FY 2021, and FY 2022 rate based changes (+\$21.6M); increases for IT maintenance support, and other contract services (+\$2.9); and a decrease in equipment purchase requirements, facilities service requirements, and utilities requirement (-\$76.8M).

Financial Profile:

		(Dollars in Millions)		
		FY 2020	FY 2021	FY 2022
Revenue		670.2	643.8	666.5
Expenses		616.6	692.4	654.6
Capital Investments		16.4	10.9	11.2
Net Operating Results (NOR)		37.1	(59.5)	0.7
Disbursements		579.4	654.7	676.1
Transfer Out		0.0	0.0	0.0
Collections		462.4	900.8	737.8
Net Outlays		117.0	(246.1)	(61.7)
Beginning Cash Balance		372.2	255.2	501.3
Ending Cash Balance		255.2	501.3	563.0
Change in Cash Balance		(117.0)	246.1	61.7

Note: Totals may not add due to rounding

Operating Budget

The operating budget includes annual inflationary increases for supplies, equipment, service contracts and personnel. It also provides for a safe and secure environment, including effective, proactive force protection and anti-terrorism programs, for Pentagon personnel, assets and facilities.

Capital Budget

The capital budget includes security improvements at the Pentagon, network upgrades and Facility Sustainment, Restoration, and Modernization (FSRM) projects at the RRMC. The capital budget also includes security infrastructure modernization and access control upgrades to meet Homeland Security Presidential Directive 12 (HSPD-12) requirements.

Recent Initiatives

The WHS and the PFPA continually pursue opportunities to improve business practices and reduce costs to customers. Some examples of recent initiatives are:

- Continued review by the Services Requirements Review Board (SRRB) to identify cost reductions that are passed on to the tenants
- Reevaluating contract support requirements, and the use of insourcing when cost effective
- Reduced personnel costs by workforce reshaping when possible
- Identification and reduction of services that are no longer cost effective

Staffing

	Full Time Equivalents (FTE)		
	FY 2020	FY 2021	FY 2022
Real Property Operations - RPO	631	712	728
Pentagon Force Protection Agency - PFPA	1,055	1,042	1,058
Total	1,686	1,754	1,786

Narrative Explanation of Staffing Changes:

Increase of 16 FTEs is driven by projected increase of execution due to the utilization of direct hire authority which will result in a reduction of hiring lag time.

Increase of 16 FTEs and associated funding supports key security initiative within the PFPA.

Changes in the Costs of Operations
 Washington Headquarters Services
 Pentagon Reservation Maintenance Revolving Fund
 Fiscal Year (FY) 2022 Budget Estimates
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 (\$ in Millions)

FY 2020 Estimate in President's Budget	633.1
FY 2021 Estimate in President's Budget	703.3
Pricing Adjustments:	14.7
Annualization of Pay Raises	0.6
Price Growth Pay	4.9
General Purchase Inflation	9.2
Program Changes:	(52.3)
Increase in compensation and benefits from repricing based on FY 2020 execution and FY 2022 Economic Assumptions related to FERS, Awards, Civ pay, and Non pay inflation.	21.6
Decrease in equipment purchase requirements, facility service requirements, and unobligated balances from unfilled customer orders as of the end of FY 2020 carried forward and made available in FY 2021.	(76.8)
Increase in other purchases/contracts requirements	2.9
FY 2022 Estimate	665.7

Sources of New Orders and Revenue
Washington Headquarters Services
Pentagon Reservation Maintenance Revolving Fund
Fiscal Year (FY) 2022 Budget Estimates
May 2021
(\$ in Millions)

	FY 2020	FY 2021	FY 2022
New Orders			
a. Orders from DoD Components			
Department of the Air Force	88.3	94.281	97.1
Department of the Army	96.3	102.842	105.8
United States Marine Corps	29.8	31.888	32.8
Department of the Navy	62.3	66.399	68.5
Subtotal Military Departments	276.7	295.410	304.174
Defense-Wide			
Defense Intelligence Agency	17.7	18.8	19.5
Defense Information Systems Agency	30.4	32.0	33.3
Defense Logistics Agency	0.3	0.4	0.4
Joint Chiefs of Staff	75.2	79.5	83.1
National Geospatial-Intelligence Agency	1.2	1.3	1.3
National Security Agency	0.3	0.4	0.4
National Guard Bureau	2.6	2.8	2.8
Washington Headquarters Services and Office of the Secretary of Defense	201.7	156.9	160.4
Defense Finance and Accounting Service	0.5	0.5	0.5
Defense Human Resources Activity	8.4	8.7	8.5
Department of Defense Education Activity	3.7	3.8	3.7

Sources of New Orders and Revenue
Washington Headquarters Services
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Defense-Wide (Cont.)	FY 2020	FY 2021	FY 2022
Dept of Defense Inspector General	10.4	10.6	10.5
Defense Technology Security Administration	1.9	1.9	1.9
Office of Military Commissions	0.4	0.4	0.4
Test Resource Management Center	0.8	0.9	0.8
Subtotal Defense-Wide	355.6	318.9	327.7
b. Orders from Non-DoD Activities			
DoD Concessions Committee	1.0	0.975	0.975
c. Total Standard Level Rent Orders	633.2	615.3	632.8
d. Above Standard Level Service Orders			
Building Services and Space Adjustments	26.1	11.7	13.9
Force Protection	8.7	7.4	10.3
Raven Rock Mountain Complex	2.2	9.5	9.5
Subtotal Above Standard Services	37.0	28.5	33.7
Total New Orders:	670.2	643.8	666.5
Carry-In Orders:	52.7	19.2	19.0
Total Gross Orders:	722.9	663.0	685.5

Revenue and Expense
Washington Headquarters Services
Pentagon Reservation Maintenance Revolving Fund
Fiscal Year (FY) 2022 Budget Estimates
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(\$ in Millions)

	FY 2020	FY 2021	FY 2022
Revenue			
Standard level	633.2	615.3	632.8
Above standard level	37.0	28.5	33.7
Total Revenue	670.2	643.8	666.5
 Standard Level Operating Expenses:			
 Real Property Operations	367.8	373.3	380.5
Compensation and Benefits	72.6	89.7	107.1
Cleaning	28.3	30.0	27.6
Utilities and Fuel	23.5	21.8	19.6
Maintenance	58.7	48.1	46.7
Other Building Services	61.0	63.5	55.6
Administration	17.5	18.3	10.1
Repairs (over \$10,000)	19.3	39.0	35.5
Information Technology	0.0	13.3	13.0
Library	2.1	0.6	0.718
Acquisition Services	2.1	0.3	0.3
Misc. Support (Human Resources, Financial Management)	10.2	2.8	17.0
Other Services (RRMC)	28.5	3.6	4.7
RRMC Improvements	44.2	42.3	42.6
 Pentagon Force Protection Agency	261.3	244.2	251.6
Compensation and Benefits	162.7	141.8	146.9
Mission Integration	25.7	19.7	21.6
Security Integration & Technology	0.1	0.6	0.6
Threat Management	53.9	60.4	57.9
Emergency Management	4.3	7.2	7.7
Security Services	0.0	0.0	0.0
Law Enforcement	5.7	8.0	10.4

Revenue and Expense
Washington Headquarters Services
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	FY 2020	FY 2021	FY 2022
Human Capital and Training	0.0	0.0	0.0
Security Services Capital Requirements	8.9	6.5	6.6
Subtotal Standard Level Expenses	629.1	617.5	632.1
Above Standard Reimbursable Expenses:			
Real Property Operations	2.5	72.1	23.4
Projects and Services	0.7	56.2	5.4
Compensation and Benefits	1.1	6.4	8.5
RRMC Projects and Services	0.8	9.5	9.5
Pentagon Force Protection Agency	1.5	13.8	10.3
Supplies and Equipment Maintenance	0.0	8.3	2.3
Advisory and Assistance Services	0.1	1.4	1.4
Compensation and Benefits	1.4	4.1	6.5
Subtotal Above Standard Level*	4.0	85.9	33.7
Total Operating Expenses	633.1	703.3	665.7
Recovery of Prior Year Balances	0.0	0.0	0.0
Net Operating Result	37.1	(59.5)	0.7
Accumulated Operating Results Prior Year	60.2	97.3	37.8
Deferred Accumulated Operating Results	0.0	0.0	(38.5)
Accumulated Operating Results End of Year	97.3	37.8	0.000

Revenue and Expense
Washington Headquarters Services
Pentagon Reservation Maintenance Revolving Fund
Fiscal Year (FY) 2022 Budget Estimates
May 2021
(\$ in Millions)

FY 2020 FY 2021 FY 2022

Notes: Total expenses include Capital Investment Program expenses
AOR prior year FY20 corrected to match SF133

*FY20 Conversion from Legacy Accounting system did not differentiate
between standard and above standard spending

Cost of Services
Washington Headquarters Services
Pentagon Reservation Maintenance Revolving Fund
Fiscal Year (FY) 2022 Budget Estimates
May 2021

Cost Center	FY 2020		FY 2021		FY 2022	
	Square* Footage	Cost per SF	Square Footage	Cost per SF	Square Footage	Cost per SF
Pentagon	4,570,340		4,570,341		4,570,341	
Real Property Operations		\$ 48.56		\$ 55.21		\$ 56.51
Pentagon Force Protection		\$ 45.85		\$ 46.10		\$ 46.90
Total Cost/SF		\$ 94.41		\$ 101.31		\$ 103.41
Mark Center	1,281,580		1,281,580		1,281,580	
Real Property Operations		\$ 28.80		\$ 28.84		\$ 28.36
Pentagon Force Protection		\$ 11.62		\$ 12.58		\$ 12.50
Total Cost/SF		\$ 40.42		\$ 41.42		\$ 40.86

*Square footage is the total amount of billable space in the building.

Capital Investment Summary
Washington Headquarters Services
Fiscal Year (FY) 2022 Budget Estimates
May 2021
(\$ in Millions)

Line #	Item Description	FY 2020		FY 2021		FY 2022	
		Quantity	Total Cost	Quantity	Total Cost	Quantity	Total Cost
1	Non-ADPE Equipment	1	8.9	1	6.5	1	6.6
2	ADPE & Telecommunication	1	7.5	1	4.5	1	4.6
3	Software Development						
4	Minor Construction	1	0.0		0.0		0.0
	TOTAL	3	16.4	2	10.9	2	11.2

Note: Totals may not add due to rounding

Activity Group Capital Purchase Justification
 Washington Headquarters Services
 Pentagon Reservation Maintenance Revolving Fund
 Fiscal Year (FY) 2022 Budget Estimates
 May 2021
 (\$ in Millions)

PENTAGON RESERVATION MAINTENANCE REVOLVING FUND CAPITAL INVESTMENT JUSTIFICATION			A. Fiscal Year (FY) 2022 Budget Estimates						
B. Real Property Operations			C. ADPE & Telecommunications						
Element of Cost (\$000)	FY 2020		Cost	FY 2021			FY 2022		
	Quantity	Cost		Quantity	Unit Cost	Total Cost	Quantity	Unit Cost	Total Cost
ADPE and Telecomm (RRMC)	1	7.5	7.5	1	4.5	4.5	1	4.6	4.6
TOTAL	1	7.5	7.5	1	4.5	4.5	1	4.6	4.6
FY 2020: \$7.5 million - Lifecycle ADPE hardware and software - Additional \$2.7M projects unable to fully execute in FY19									
FY 2021: \$4.5 million -Lifecycle ADPE hardware and software									
FY 2022: \$4.6 million -Lifecycle ADPE hardware and software									

Activity Group Capital Purchase Justification
 Washington Headquarters Services
 Pentagon Reservation Maintenance Revolving Fund
 Fiscal Year (FY) 2022 Budget Estimates
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 (\$ in Millions)

PENTAGON RESERVATION MAINTENANCE REVOLVING FUND CAPITAL INVESTMENT JUSTIFICATION				A. Fiscal Year (FY) 2022 Budget Estimates					
B. Real Property Operations				C. Construction					
Element of Cost (\$000)	FY 2020			FY 2021			FY 2022		
	Quantity	Unit Cost	Total Cost	Quantity	Unit Cost	Total Cost	Quantity	Unit Cost	Total Cost
Minor Construction (RRMC)			0			0			0
TOTAL	0		0	0		0	0		0
FY 2022:									

Activity Group Capital Purchase Justification
Washington Headquarters Services
Pentagon Reservation Maintenance Revolving Fund
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PENTAGON RESERVATION MAINTENANCE REVOLVING FUND CAPITAL INVESTMENT JUSTIFICATION			A. Fiscal Year (FY) 2022 Budget Estimates						
B. Pentagon Force Protection Agency			C. Equipment/Other						
Element of Cost (\$000)	FY 2020			FY 2021			FY 2022		
	Quantity	Unit Cost	Total Cost	Quantity	Unit Cost	Total Cost	Quantity	Unit Cost	Total Cost
Non-ADPE and Telecom Equip.	1	8.9	8.9	1	6.5	6.5	1	6.6	6.6
TOTAL	1	8.9	8.9	1	6.5	6.5	1	6.6	6.6
FY 2020: \$8.9 million in PFPA initiatives for Sentry and Video Surveillance Program - Sentry Personnel Entry Control Point (\$0.4 million) - Sentry Access Control Support (\$3.8 million) - Video Surveillance Program (\$3.2 million) - Sentry Access Control Procurement (\$1.5 million)									
FY 2021: \$6.5 million in PFPA initiatives for Sentry and Video Surveillance Program - Video Surveillance Program (\$1.2 million) - Sentry Access Control Procurement (\$2.1 million) - Sentry Access Control Support (\$1.7 million) - Sentry Vehicle Entry Control Point (\$0.5 million) - Sentry Personnel Entry Control Point (\$0.6 million) - Chemical, Biological, and Radiological Security System Sensor Ingration (\$0.4 million)									
FY 2022: \$6.6 million in PFPA initiatives for Sentry and Video Surveillance Program - Video Surveillance Program (\$3.1 million) - Sentry Access Control Procurement (\$1.6 million) - Sentry Access Control Support (\$0.6 million) - Chemical, Biological, and Radiological Security System Sensor Ingration (\$0.3 million) - PFPA MILCON Equipment (\$1.0 million)									

Note: Pentagon Sentry is a multi-year effort to upgrade Pentagon Reservation physical and electronic security systems.

Capital Investment Summary
Washington Headquarters Services
Pentagon Reservation Maintenance Revolving Fund
Fiscal Year (FY) 2022 Budget Estimates
May 2021
(\$ in Millions)

	Major Category	Initial Request	Current Projected Cost	Approved Change	Explanation
2020	Non-ADPE	8.4	8.9	0.5	Changes for both ADPE, Telcom, and Minor construction are from actuals cost for FY20
	ADPE and Telecom	7.4	7.5	0.1	
	Minor Construction				
	Total 2020	15.8	16.4	0.7	
2021	Non-ADPE	6.5	6.5	(0.0)	
	ADPE and Telecom	4.5	4.5	(0.0)	
	Minor Construction				
	Total 2021	10.9	10.9	(0.0)	
2022	Non-ADPE	6.6	6.6		
	ADPE and Telecom	4.6	4.6		
	Minor Construction				
	Total 2022	11.2	11.2	0.0	

Note: Totals may not add due to rounding

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**Washington Headquarters Services
Buildings Maintenance Fund
Fiscal Year (FY) 2022
Budget Estimates**



May 2021

Summary of Operations
WASHINGTON HEADQUARTERS SERVICES
Buildings Maintenance Fund
Fiscal Year 2022 Budget Estimate
May 2021

In Fiscal Year (FY) 1995, the Secretary of Defense established the Buildings Maintenance Fund (BMF) per Title 10, United States Code (U.S.C.) Section 2208. The BMF provides for the operation, maintenance, protection and repair of 11 federally owned facilities, 35 non-delegated leased facilities, and 25 delegated leased facilities occupied by the Department of Defense (DoD) in the National Capital Region (NCR) which the Washington Headquarters Services (WHS) operates under delegated authority per the General Services Administration (GSA). Customers pay a basic user charge for space and basic building services. Customers who request above standard services pay an additional amount for those services.

The BMF also includes the GSA/Department of Homeland Security (DHS) Rent Program which enables WHS to collect and pay the GSA rent and DHS security bills for all DoD tenants in leased facilities throughout NCR. The program improves billing, earnings and collection processes, enabling the Department to make timely payments to GSA and DHS.

The WHS and Pentagon Force Protection Agency (PFPA) are using the DoD Chief Management Officer's (CMO) FY 2018-FY 2022 National Defense Business Operations Plan as a guide to validate and optimize current and future service acquisition requirements. The CMO National Defense Business Operations Plan calls for DoD to improve and strengthen business operations through four lines of effort: moving to a DoD-enterprise or shared service provider to reduce agencies' administrative and regulatory burden; optimizing organizational structure; maintaining audit sustainment; and improving the quality of budgetary and financial information available.

Activity Group Composition

The BMF finances the activities of the WHS and PFPA within the NCR. The BMF provides space, building services and force protection for DoD components, including Military Departments and other activities located within the NCR.

Real Property Operations (RPO): RPO is responsible for the safe and efficient operation and management of all DoD delegated buildings within the NCR. RPO includes services such as cleaning, preventive maintenance, operation and repair of building mechanical and electrical systems, trash removal, landscaping, administrative support and metering utilities in leased facilities. The scheduled maintenance and day-to-day customer support provide operational continuity for the customer's

mission. The GSA/DHS Rent Program simplifies lease and security payments for BMF customers by combining these GSA and DHS costs into one rent bill. The program has significantly improved oversight and visibility of the transactions and costs associated with the BMF.

Pentagon Force Protection Agency (PFPA): The Deputy Secretary of Defense established the PFPA as a Defense Agency under Title 10 USC 191. The PFPA provides force protection, security, anti-terrorism, law enforcement, and chemical, biological, radiological, and nuclear protection as required for the people, facilities, infrastructure and other DoD resources within the NCR.

The following table summarizes BMF obligations by activity group:

Overall, the FY 2022 President’s budget request reflects a net decrease of \$21.1 million, which consists of a price adjustment of \$6.3 million and a program decrease of \$27.4 million.

Budget Sub-Activity	Dollars in Millions		
	FY 2020	FY 2021	FY2022
	Operating	Operating	Operating
Real Property Operations	228.3	288.2	266.6
Pentagon Force Protection Agency	32.1	36.8	37.2
Total Obligations	260.5	324.9	303.8

Customer rates are set to recover operating costs budgeted for each year. The FY 2022 request reflects an increase to the standard rates of 1.0% from FY 2021 rates.

Narrative Explanation of changes from FY 2021 to FY 2022:

The total program change decrease of \$27.4M is comprised of maintenance and repair efforts (-\$25.9M); labor repricing based on FY 2020 execution, projected amounts for FY 2021, and FY 2022 rate based changes (+\$1.1M); decreases due to reduction in lease facilities portfolio (-\$2.3M); and a decrease in management and professional support (-\$0.3M).

Financial Profile

	(Dollars in Millions)		
	FY 2020	FY 2021	FY 2022
Revenue	272.8	295.2	303.3
Expenses	260.5	324.9	303.8
Net Operating Results (NOR)	12.4	(29.7)	(0.5)
Disbursements	264.6	303.9	307.7
Transfer Out	0.0	0.0	0.0
Collections	238.0	353.3	338.1
Net Outlays	26.6	(49.4)	(30.5)
Beginning Cash Balance	39.7	13.1	62.5
Ending Cash Balance	13.1	62.5	92.9
Change in Cash Balance	(26.6)	49.4	30.5

Note: Totals may not add due to rounding

Operating Budget

The operating budget includes annual inflationary increases for supplies, equipment, service contracts and personnel. It also provides for a safe and secure environment, including effective, proactive force protection and anti-terrorism programs, for DoD personnel, assets and facilities in leased space within the NCR.

Staffing

	Full Time Equivalents (FTE)		
	FY 2020	FY 2021	FY 2022
Real Property Operations - RPO	44	48	48
Pentagon Force Protection Agency - PFPA	59	88	88
Total	103	136	136

Narrative Explanation of Staffing Changes:

The workforce requirements remain steady in the BMF.

Changes in the Costs of Operations
 Washington Headquarters Services
 Building Maintenance Fund
 Fiscal Year (FY) 2022 Budget Estimates
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 (\$ in Millions)

FY 2020 Estimate in President's Budget (as adjusted)	260.5
FY 2021 Estimate in President's Budget (as requested)	324.9
Pricing Adjustments:	6.3
Annualization of pay raises	0.0
Price Growth Payroll	0.4
General Purchase Inflation	5.8
Program Changes (major items):	(27.4)
Compensation and Benefits: Increase in compensation and benefits from repricing based on FY20 execution and FY22 Economic Assumptions related to FERS, Awards, Civ pay, and Non pay inflation.	1.1
Decrease in maintenance/repair efforts, professional support requirements, and unobligated balances from unfilled customer orders as of the end of FY 2020 carried forward and made available in FY 2021.	(26.2)
Increase in utilities costs	0.0
Decrease due to reduction in lease facilities portfolio	(2.3)
FY 2022 Estimate	303.8

Sources of New Orders and Revenue
Washington Headquarters Services
Buildings Maintenance Fund
Fiscal Year (FY) 2022 Budget Estimates
December 2020
(\$ in Millions)

1. New Orders	FY 2020	FY 2021	FY 2022
a. Orders from DoD Components			
Department of the Air Force	4.8	3.5	5.2
Department of the Army	43.5	47.8	45.3
Department of the Navy	18.5	19.1	20.3
Subtotal Military Departments	66.8	70.4	70.8
Defense-Wide			
US Court of Appeals for the Armed Forces	2.7	2.9	2.8
COWARDIN	0.3	0.4	0.4
Defense Acquisition University	0.0	0.0	0.0
Defense Advanced Research Project Agency	19.8	20.0	21.9
Defense Contract Audit Agency	1.6	1.9	1.7
Defense Contract Management Agency	2.2	4.0	2.3
Defense Human Resources Activity	0.0	0.0	0.0
Defense Intelligence Agency	27.6	30.1	30.5
Defense Information Systems Agency	9.3	10.5	15.6
Defense Logistics Agency	5.2	5.3	4.7
Defense Counterintelligence Security Agency	4.2	0.0	6.5
Defense Legal Services Activity	1.5	1.6	1.7
Defense Media Activity	0.9	0.9	0.9
Defense Missing Persons Organization	0.7	1.3	2.8
DoD Classified Program	1.1	1.1	1.2

Sources of New Orders and Revenue
Washington Headquarters Services
Buildings Maintenance Fund
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December 2020
(\$ in Millions)

Defense-Wide (Cont.)	FY 2020	FY 2021	FY 2022
Dept of Defense Inspector General	0.0	0.2	0.3
Dept of Hearings and Appeals	2.8	2.8	2.9
Defense Security Cooperation Agency	4.5	4.6	4.1
Defense Security Service	0.0	7.6	0.0
Defense Threat Reduction Agency	8.1	8.4	7.9
Joint Staff	0.1	0.6	0.6
Joint Strike Fighter	7.9	10.6	10.7
Missile Defense Agency	0.5	0.8	0.6
National Commission on Public Service	0.4	0.5	0.0
Office of Economic Adjustment	0.7	0.7	0.7
Office of Military Commissions	4.9	4.3	4.3
Pentagon Force Protection Agency	4.2	4.3	4.5
Defense Health Agency	50.7	54.8	51.0
Strategic Capabilities Office	0.9	1.0	1.1
Southern Command	0.0	0.0	0.0
Transportation Command	0.1	0.1	0.1
White House Management Office	2.5	3.0	0.4
Washington Headquarters Services and Office of the Secretary of Defense	11.6	15.4	22.7
Cross Functional Teams	0.0	0.0	1.0
Commissions	5.7	5.1	1.4
Subtotal Defense-Wide	182.6	204.9	207.2

Sources of New Orders and Revenue
Washington Headquarters Services
Buildings Maintenance Fund
Fiscal Year (FY) 2022 Budget Estimates
December 2020
(\$ in Millions)

Defense-Wide (Cont.)	FY 2020	FY 2021	FY 2022
b. Total Standard Level Rent Orders	249.4	275.258	277.998
c. Above Standard Level Service Orders			
Building Services and Space Adjustments	19.0	15.9	21.2
Force Protection	4.5	4.0	4.1
Subtotal Above Standard Services	23.5	19.9	25.299
Total New Orders	272.9	295.2	303.297
Carry-In Orders	40.8	31.0	31.0
Total Gross Orders	313.6	326.2	334.3

Cost of Services
Washington Headquarters Services
Buildings Maintenance Fund
Fiscal Year (FY) 2022 Budget Estimate
May 2021
(\$ in Millions)

	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>
Revenue			
Standard level	249.4	275.3	278.0
Above standard level	23.5	19.9	25.3
Total Revenue	272.9	295.2	303.3
 Standard Level Operating Expenses:			
 Real Property Operations	216.5	241.7	245.4
Compensation and Benefits	6.6	7.3	8.3
GSA/DHS Rent Program	203.3	230.0	232.0
Cleaning/Trash/General	0.2	0.2	0.183
Utilities and Fuel	0.2	0.1	0.164
Maintenance	0.2	0.2	0.182
Other Building Services	5.1	3.5	3.930
Administration	0.8	0.5	0.582
Repairs (over \$10,000)	0.0	0.0	0.000
Travel and Transportation of Personnel	0.0	0.0	0.000
Information Technology	0.0	0.0	0.000
Defense Post Office	0.0	0.0	0.000
 Pentagon Force Protection Agency	31.8	32.6	33.1
Compensation and Benefits	10.2	8.4	8.8
Deputy Director	0.0	0.0	0.0
GSA/DHS Rent Program	0.0	0.0	0.0
Law Enforcement	14.8	14.4	14.5
Mission Integration	0.3	0.3	0.4
Security Services	6.5	9.6	9.3
Threat Management	0.0	0.0	0.0
 Subtotal Standard Level Expenses	248.3	274.4	278.5

Cost of Services
Washington Headquarters Services
Buildings Maintenance Fund
Fiscal Year (FY) 2022 Budget Estimate
May 2021
(\$ in Millions)

	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>
Above Standard Reimbursable Expenses:			
Real Property Operations	11.8	46.4	21.2
Projects and Services	11.8	46.4	21.2
Pentagon Force Protection Agency	0.3	4.1	4.1
Compensation and Benefits	0.3	2.7	2.8
Advisory and Assistance Services	0.0	1.4	1.3
Subtotal Above Standard Level Expenses	12.1	50.5	25.3
Total Operating Expenses	260.460	324.921	303.783
Recovery of Prior Year Balances	0.0	0.0	0.0
Net Operating Result	12.4	(29.7)	(0.5)
Accumulating Operating Results Prior Year	15.5	27.9	(1.8)
Deferred Accumulated Operating Results	0.0	0.0	2.3
Accumulated Operating Results End of Year	27.9	(1.8)	0.0

**Note: Totals may not add due to rounding.
AOR prior year FY 2020 corrected to match SF133**

Cost of Services
Washington Headquarters Services
Buildings Maintenance Fund
Fiscal Year (FY) 2022 Budget Estimates
May 2021

Cost Center	FY 2020		FY 2021		FY 2022	
	Square* Footage	Cost per SF	Square Footage	Cost per SF	Square Footage	Cost per SF
US Court of Appeals for the Armed Forces	26,008		26,008		26,009	
Real Property Operations		\$ 88.69		\$ 100.19		\$ 100.77
Pentagon Force Protection		\$ 12.94		\$ 13.20		\$ 7.26
Security Services**		\$ 12.38		\$ 103.66		\$ 105.08
Total Cost/SF		\$ 114.02		\$ 217.06		\$ 213.11

* Square footage is the total amount of billable space in the building.

** Security Services are provided by Pentagon Force Protection Agency on a reimbursable (above standard) basis.

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Defense Logistics Agency - Strategic Materials National Defense Stockpile Transaction Fund



**Fiscal Year (FY) 2022 Budget Estimates
May 2021**

DEFENSE LOGISTICS AGENCY
National Defense Stockpile Transaction Fund
DLA Strategic Materials
Fiscal Year (FY) 2022 President's Budget
May 2021

The Defense Logistics Agency Strategic Materials (DLA-SM) operates under the authority of the Strategic and Critical Materials Stockpiling Act (50 U.S.C. §98, et seq.). The Stockpiling Act provides for the acquisition and retention of certain strategic and critical materials in the National Defense Stockpile (NDS) to serve the interest of national defense. The Act also encourages the conservation and development of sources of such materials within the United States to mitigate dangerous and costly dependence upon foreign or single sources of supply in times of national emergency. DLA Strategic Materials identifies risks and develops mitigation strategies for the supply chain of defense and essential civilian industrial materials. DLA Strategic Materials' activities include acquisition, storage, disposal and management of the NDS.

DLA Strategic Materials will continue to mitigate risks by executing strategies such as research and development, acquisition of new materials to upgrade the NDS material inventory, qualification of domestic firms to expand supplier base and continued expansion of material recycling programs.

Funding:

Historically, operations and new acquisitions of strategic and critical materials necessary to mitigate identified risks have been funded through the sale of NDS materials deemed excess to requirements. Proceeds from the sale of excess materials are covered into the NDS Transaction Fund, the revolving fund established to transact NDS business. The fund's cash corpus and salable assets have been significantly diminished over the past two decades due to Congressionally mandated sales and cash transfers to the U.S General Treasury.

The remaining quantities of NDS materials that are excess to NDS needs are insufficient to fully finance program cost such as general operations, material acquisitions and environmental liabilities. Current projections indicate that the NDS program will reach an unsustainable point by FY 2025. DLA will continue to work with the Department to develop a strategy to mitigate projected financial risks.

Sales Program:

The Sales Program offers quantities of select strategic and critical materials for sale that have been deemed excess to current NDS requirement levels. The NDS act provides for the creation and operation of a competitive public sales program of excess stocks. These excess stocks are sold to generate revenue that in turn sustains operational expenditures and new material acquisitions. The sales program is crucial to the self-sustainment of the NDS program. The Transaction Fund is a revolving fund that does not receive appropriated funds from the U.S. Treasury.

<u>Collections</u>	FY 2020	FY 2021	FY 2022
Dollars in Millions			
Principal	45.5	74.1	58.9
Total	\$45.4	\$74.1	\$58.9

<u>Budget Highlights</u>	FY 2020	FY 2021	FY 2022
Program Costs			
Dollars in Millions			
Labor	9.5	11.0	9.7
Non-Labor	24.3	39.9	41.8
Acquisitions	10.2	39.4	42.8
Environmental	6.2	3.4	1.8
Total	\$50.2	\$93.7	\$96.1

Acquisitions

In FY 2020 DLA-SM procured \$10.2 million in strategic and critical materials. In FY 2021, \$39.4 million and in FY 2022, \$42.8 million are budgeted for additional materials. This budget also provides funding for costs to recycle critical materials from surplus Federal

assets in order to satisfy NDS critical material requirements to create domestic sources of supply and eliminate the need to stockpile certain materials.

Labor

Labor costs for the NDS program are currently at a steady state, with year over year increases attributed to inflation. The DLA-SM will continue to identify and close emerging skill gaps, enabling the agency to carry out its mission. Projections are developed to ensure optimal staffing levels are available to achieve program objectives. Attrition and subsequent recruitment timeframes are primary drivers of fluctuations. The FY 2022 labor budgets supports an FTE level of 62.

Non-Labor

Mobilization Studies Program: The Mobilization Studies program is comprised of a broad range of research and analysis techniques that enable DLA-SM to gain a clear and comprehensive understanding of the requirements and vulnerabilities of U.S. defense and essential civilian industries. These research, analyses, and development projects support reconstitution and expansion of stockpiling capabilities, through (1) laboratory-based scientific research and analyses, (2) expanded processes to model material supply chains downstream from mines to finished platforms, (3) development of effective risk mitigation strategies, and (4) development of additional data collection and evaluation methods from industry and academia.

Material Handling Program: The Material Handling Program supports: (1) care and quality control of stockpile materials including fees for vendor managed storage and handling requirements for materials upgrades, (2) long term mercury repackaging/storage operations, (3) reclamation of surplus materials from the Department of Energy and other Federal Agencies suitable for transfer to or required for the NDS, (4) support receiving, storage, and quality control of energetics materials, and (5) storage of new semi-processed NDS materials at vendor locations to expedite finished processing in the event these materials are required in a contingency.

Rents and Leases: Real property rental and leasing required to support stockpiling operations include warehouses, administrative buildings, service buildings and open land

for outdoor storage; obtained through occupancy agreements with the General Services Administration (GSA), other Federal Agencies or commercial leases.

Depot Operations: Depot Operations are costs associated with operating and maintaining the day-to-day depot mission, which includes audit, material testing, security, operations, maintenance, janitorial services, fuel, and equipment.

Environmental

Normal compliance requirements to sustain environmental compliance program and environmental management system, perform compliance audits, and pay fees are approximately \$600,000 per year and are expected to remain relatively constant. The Somerville, NJ former NDS operations site is currently undergoing a multimillion-dollar project to remediate soil and groundwater contamination, the work will be active beyond FY 2022. Soil remediation should be completed by FY 2022, however, groundwater remediation, wetlands restoration, permits, inspections, and reports will continue beyond FY 2022. There are small increases to fund biological work at Wenden, AZ and costs associated with finalizing the environmental covenant for the former Large, PA Depot. Any necessary spending for Large, PA is expected to be completed in FY 2021. Standard costs for pollution prevention and conservation are expected to average \$20 to \$30 thousand per year. Other costs include annual renewal and maintenance of Radiation Safety Program, the NRC license at Scotia, NY, NEPA reviews and reports, and implementation and maintenance of the Voluntary Protection Program (VPP) at all three staffed depots - Scotia, Hammond, and Hawthorne.

Defense Logistics Agency
National Defense Stockpile Transaction Fund
DLA Strategic Materials
Statement of Financial Condition
Fiscal Year (FY) 2022 President's Budget
May 2021
(\$M)

	FY 2020	FY 2021	FY 2022
ASSETS:			
Selected Assets:			
Cash (EOY)	276.7	257.0	250.3
Accounts Receivable	1.3	0.0	0.0
Inventories	746.4	751.4	735.3
Other Asset Accounts:	<u>1.0</u>	<u>0.8</u>	<u>0.6</u>
TOTAL ASSETS	1,025.4	1,009.2	986.2
LIABILITIES			
Selected Liabilities			
Accounts Payable	4.1	2.5	2.5
Advances Received	0.0	0.0	0.0
Environmental Clean-up Liability	11.1	3.0	2.0
Other Liabilities	<u>7.5</u>	<u>2.5</u>	<u>3.0</u>
TOTAL LIABILITIES	22.7	8.0	7.5
GOVERNMENT EQUITY			
Cumulative Results of Operations	<u>1,002.7</u>	<u>1,001.2</u>	<u>978.7</u>
TOTAL NET POSITION	1,002.7	1,001.2	978.7
TOTAL LIABILITIES AND EQUITY	1,025.4	1,009.2	986.2

Defense Logistics Agency
National Defense Stockpile Transaction Fund
DLA Strategic Materials
Stockpile Financial Status Report
Fiscal Year (FY) 2022 President's Budget
May 2021
(Dollars in Millions)

	<u>FY 20</u>	<u>FY 21</u>	<u>FY 22</u>
Treasury Cash Balance, End of Prior Year	287.3	276.7	257.0
Collections	45.5	74.1	58.9
Disbursements	<u>56.1</u>	<u>93.7</u>	<u>96.1</u>
Labor	9.5	11.0	9.7
Non-Labor	37.5	43.3	43.6
Other Program Costs	9.1	39.4	42.8
Payments to Treasury			
Payments from Current Year Sales	0.0	0.0	0.0
Carryover Payments from Previous Year	0.0	0.0	0.0
Anticipated Transfers Out	0.0	0.0	0.0
Total Payments and Transfers	0.0	0.0	0.0
Adjustment (FY20 budgeted, materials not approved by Congress)	0.0	0.0	30.5
Cash Balance	276.7	257.0	250.3
Selected Liabilities			
Accounts Payable	4.1	2.5	2.5
Advances Received	0.0	0.0	0.0
Environmental Clean-up Liability	11.1	3.0	2.0
Other Liabilities	7.5	2.5	3.0
Undelivered Orders	41.7	40.0	40.0
Other Contingencies (Sequester)	<u>-1.3</u>	<u>20.0</u>	<u>21.3</u>
Totals	63.1	68.0	68.8
Estimated Available Cash	213.6	189.0	181.5

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Defense Counterintelligence Security Agency (DCSA)



Fiscal Year (FY) 2022 Budget Estimates

Working Capital Fund (WCF)

May 2021

The Defense Counterintelligence and Security Agency (DCSA) Background Investigation (BI) mission is the investigative service provider (ISP) for the majority of the federal government, helping to ensure the trustworthiness and integrity of federal and contract workforce government-wide, as well as members of the military by performing national security and suitability investigations. BI accomplishes the end-to-end case processing, intensive fieldwork and record reviews, and quality management, combined with intensive customer/stakeholder engagements, internal policy and procedural guidance, on-going key performance analysis, and integration work. These BI operational activities are underpinned by support services provided by DCSA, U.S. Department of Defense (DoD), and U.S. Office of Personnel Management (OPM).

Fieldwork for background investigations are accomplished by both federal and contract investigators. The investigations are supported by a team that requests, processes, conducts, analyzes, and reports the results of over 25 million annual investigative record reviews from Federal, state, local, and vendor and vendor data repositories that support the individual background investigations. The investigative products are reviewed by a quality assurance team to ensure conformance with federal investigative and quality assessment standards in compliance with appropriate laws, regulations, executive orders, adjudicative guidelines, and policies. Each product is evaluated to determine if it can be sent to customers for adjudication, reopened for missing items, scheduled for additional investigative work, or sent to CITCA (Counterintelligence and Threat Coordination Activity) for evaluation and potential referral to outside criminal and Intelligence agencies for further action. In FY20, BI delivered 2.2M closed cases to our customers (*AS OF AUG 31, 2020*).

BI works with over 140 Federal department and agency customers, cleared industry partners, state, local, and tribal law enforcement agencies, regularly ensuring new products and services meet customer requirements and the current threat environment. Extensive work is performed to ensure systems are deployed that are user-friendly and effective. In addition, BI has a dedicated team working to improve the accessibility of criminal history record information that resides in state, local, and tribal repositories.

In support of BI end-to-end ISP role, a team performs regular mission coordination, operational policy and procedural guidance, and the collection and analysis of performance metrics. This work aligns with the national policy objectives for Trusted Workforce 2.0, continued accountability internally and externally to meet mission goals, regular efforts to increase the effectiveness and efficiency of BI products, and effective coordination across the mission.

DCSA Working Capital Fund - Budget and Pricing Information

DCSA personnel vetting mission is a fee-for-service that provides personnel background investigations using a full cost recovery businesslike model with the overall goal to break-even over time.

The FY 2022 budget submission assumes a cost decrease from FY 2021 based on projected reduction in case workload inventory.

DCSA offers its federal customers a variety of investigative products and services to meet investigative demands. DCSA has achieved a steady state relative to its background investigation inventory. The FY 2021 rate reduction aligns with the lower cost of delivering background investigation products and services in both FY 2021 and FY 2022, while simultaneously transitioning the cash management plan into compliance with the DoD FMR.

The FY 2022 reduction in cost assumes a projected decrease in workload that results in a negative NOR of \$0.6M. DCSA projects financial solvency will continue based on the current AOR and transformation initiatives such as Trusted Workforce 2.0.

The table below represents key budget data summary:

Key Budget Data (\$M)			
	FY 2020	FY 2021	FY 2022
Revenue	1,613.4	1,359.0	1,278.3
Cost	1,591.9	1,357.2	1,302.2
Adjustments affecting the NOR	0.0	0.0	0.0
Net Operating Results (NOR)	21.5	1.8	-23.9
Capital Budget	0.0	0.0	0.0
Prior Year AOR	0.0	21.5	23.3
Accumulated Operating Results (AOR)	21.5	23.3	-0.6
Civilian Work Years (FTEs)	2,835	3,315	3,315

**Adjustments affecting the NOR were funds transferred from U.S. Office of Personnel Management (OPM) when the Background Investigation was a part of legacy National Background Investigation Bureau (NBIB) to support FY 2020 cost requirements.*

DEFENSE COUNTERINTELLIGENCE AND SECURITY AGENCY
Working Capital Fund
Background Investigation Services
Summary of Price, Program, and Other Changes (Operating Budget) - Costs
Fiscal Year (FY) 2022 Budget Estimates
May 2021
(\$ in Millions)

	<u>Cost</u>
FY 20 Estimated Actual:	1591.9
FY 20 Estimate in President's Budget	1435.7
Estimated Impact in FY 20 of Actual	
FY 20 Experience	
Civilian Personnel	365.7
Travel of Persons	10.2
Material & Supplies	2.2
Commercial Equipment Purchases	24.3
Other Purchased Services from Revolving Fund	0.0
Transportation of things	0.1
Printing and Reproduction	1.1
Advisory and Assistance Services	1138.5
Rent, Communications, Utilities, and Misc	47.5
Other Purchased Services	2.2
Capital Investment Recovery	0.0
Pricing Adjustments:	
Annualization of FY 20 Pay Raise	0.0
FY 21 Pay Raise	0.0
General Purpose Inflation	30.0
Program Changes:	
Civilian Personnel	43.7
Travel of Persons	9.6
Material & Supplies	0.3
Commercial Equipment Purchases	0.0
Other Purchased Services from Revolving Fund	0.0
Transportation of things	0.0
Printing and Reproduction	0.0
Advisory and Assistance Services	(318.3)
Rent, Communications, Utilities, and Misc	0.0
Other Purchased Services	0.0
Capital Investment Recovery	0.0
FY 21 Current Estimate*	1357.2
Pricing Adjustments	
Annualization of Prior Year Pay Raises	0.0
FY 22 Pay Raise	0.0
General Purpose Inflation	25.2
Program Changes:	
Civilian Personnel	(0.9)
Travel of Persons	(0.4)
Material & Supplies	0.5

Commercial Equipment Purchases	2.4
Other Purchased Services from Revolving Fund	0.0
Transportation of things	0.0
Printing and Reproduction	0.0
Advisory and Assistance Services	(81.8)
Rent, Communications, Utilities, and Misc	0.0
Other Purchased Services	0.0
Capital Investment Recovery	0.0

FY 22 Current Estimate 1302.2

*Based on unliquidated NBIB obligations in OPM being transferred and re-obligated in DCSA, along with more up to date workload/spending projections received from NBIB program offices, the estimated budget projection in FY 2020 has increased from the FY 2020 PB estimates.

DEFENSE COUNTERINTELLIGENCE AND SECURITY AGENCY
Working Capital Fund
Background Investigation Services
Source of New Orders and Revenue
Fiscal Year (FY) 2022 Budget Estimates
May 2021
(\$ in Millions)

	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>
1. New Orders			
a. Orders from DoD Components	921.1	800.6	756.3
Department of the Navy	214.4	186.3	175.2
Operations and Maintenance, Navy	0.0	0.0	0.0
Operations and Maintenance, Marine Corps	0.0	0.0	0.0
O&M, Navy Reserve	0.0	0.0	0.0
O&M, Marine Corps Reserve	0.0	0.0	0.0
Aircraft Procurement, Navy	0.0	0.0	0.0
Shipbuilding & Conversion, Navy	0.0	0.0	0.0
Research, Development, Test & Eval, Navy	0.0	0.0	0.0
Military Construction, Navy	0.0	0.0	0.0
Navy Other	0.0	0.0	0.0
Department of the Army	189.5	164.4	155.2
Army Operation and Maintenance	0.0	0.0	0.0
O&M, Army Reserve	0.0	0.0	0.0
Army National Guard	0.0	0.0	0.0
Army Res, Dev, Test & Eval Accounts	0.0	0.0	0.0

DEFENSE COUNTERINTELLIGENCE AND SECURITY AGENCY

Working Capital Fund

Background Investigation Services

Source of New Orders and Revenue

Fiscal Year (FY) 2022 Budget Estimates

May 2021

Army Procurement Accounts	0.0	0.0	0.0
Military Construction, Army	0.0	0.0	0.0
Army Other	0.0	0.0	0.0
Department of the Air Force	166.0	144.1	136.3
Air Force Operation & Maintenance	0.0	0.0	0.0
O&M, Air Force Reserve	0.0	0.0	0.0
Air Force National Guard	0.0	0.0	0.0
Air Force Res, Dev, Test & Eval Accounts	0.0	0.0	0.0
Air Force Procurement Accounts	0.0	0.0	0.0
Military Construction, Air Force	0.0	0.0	0.0
Air Force Other	0.0	0.0	0.0
DoD Appropriated Accounts	351.2	305.8	289.6
Operation & Maintenance Accounts	0.0	0.0	0.0
Res, Dev, Test & Eval Accounts	0.0	0.0	0.0
Procurement Accounts	0.0	0.0	0.0
Military Construction, Defense	0.0	0.0	0.0
Defense Health Program	0.0	0.0	0.0
DoD Other	351.2	305.8	289.6
b. Orders from other Fund Activity Groups	0.0	0.0	0.0
Navy	0.0	0.0	0.0

DEFENSE COUNTERINTELLIGENCE AND SECURITY AGENCY
Working Capital Fund
Background Investigation Services
Source of New Orders and Revenue
Fiscal Year (FY) 2022 Budget Estimates
May 2021

Army	0.0	0.0	0.0
Air Force	0.0	0.0	0.0
Other DoD	0.0	0.0	0.0
c. Total DoD	921.1	800.6	756.3
d. Other Orders	639.4	558.4	522.0
Other Federal Agencies	639.1	558.1	521.7
Non-Federal Agencies and Other	0.3	0.3	0.3
Total New Orders	1,560.5	1,359.0	1,278.3
2. Carry-In Orders	0.0	0.0	0.0
3. Total Gross Orders	1,560.5	1,359.0	1,278.3
4. Funded Carry-Over	0.0	0.0	0.0
5. Total Gross Sales	1,560.5	1,359.0	1,278.3

DEFENSE COUNTERINTELLIGENCE AND SECURITY AGENCY
Working Capital Fund
Background Investigation Services
Revenue and Expenses
Fiscal Year (FY) 2022 Budget Estimates
May 2021
(\$ in Millions)

	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>
Revenue			
Gross Sales	1,118.1	1,359.0	1,278.3
Operations	1,118.1	1,359.0	1,278.3
Capital Surcharge	0.0	0.0	0.0
Capital Investment Recovery	0.0	0.0	0.0
Other Income	495.3	0.0	0.0
Refunds/Discounts (-)	0.0	0.0	0.0
Total Income	1,613.4	1,359.0	1,278.3
Costs			
Cost of Material Sold from Inventory	0.0	0.0	0.0
Salaries and Wages			
Civilian Personnel Compensation & Benefits	365.7	415.0	425.3
Travel & Transportation of Personnel	10.2	20.0	20.0
Materials & Supplies (For Internal Operations)	2.2	2.5	4.8
Equipment	24.3	25.0	27.5
Other Purchases from Revolving Funds	0.0	0.0	0.0
Transportation of Things	0.1	1.5	1.5
Capital Investment Recovery	0.0	0.0	0.0
Printing and Reproduction	1.1	1.2	1.0
Advisory and Assistance Services	1,138.5	842.5	772.6
Rent, Communications, Utilities, & Misc. Charges	47.5	49.5	49.5
Other Purchased Services	2.2	0.0	0.0
Total Expenses	1,591.9	1,357.2	1,302.2
Operating Result	21.5	1.8	(23.9)
Adjustments affecting NOR (specify)	0.0	0.0	0.0
Net Operating Result	21.5	1.8	(23.9)
Prior Year AOR	0.0	21.5	23.3
Accumulated Operating Result	21.5	23.3	(0.6)
Non-Recoverable Adjustment Impacting AOR	0.0	0.0	0.6
Accumulated Operating Results for Budget Purposes	21.5	23.3	0.0

* Other Income - \$495.3M is from OPM (Legacy NBIB) cash transfers related to FY 2019 and prior advances from Customers for Background Investigative Services.

**DCSA projects a negative \$0.6M AOR in FY 2022 due to a 3% price reduction in FY 2021 compared to the FY 2021 President's Budget. In an effort to manage the cash balance, this amount will not be recovered.

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