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OFFICE OF PREPUBLICATION AND SECURITY REVIEW

# **DoD Base Realignment and Closure**

**BRAC Rounds  
(BRAC 1988, 1991, 1993, 1995 & 2005)**

**Executive Summary**

**Fiscal Year (FY) 2022 Budget Estimates**

**Program Year 2022**



**Justification Data Submitted to Congress**

**May 2021**

**FY 2022 Budget Estimates  
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## BRAC Overview

The Department of Defense has successfully completed the implementation of BRAC 1988, 1991, 1993, 1995 and 2005 rounds. These BRAC rounds were previously resourced through two separate Treasury accounts. Congress amended the BRAC statute in the FY 2013 National Defense Authorization Act and created a single Treasury account known as the “Department of Defense Base Closure Account” to improve the BRAC program’s overall efficiency and effectiveness. The Account took effect on the date of the enactment of an Act authorizing funds for military construction for FY 2014. The Account serves as the sole source of federal funds to finance environmental restoration and mitigation activities, property management, disposal, and caretaker costs incurred at military installations closed or realigned. It also covers costs associated with supervision, inspection, overhead engineering and design, and claims related to military construction projects, if any, related to such activities. Finally, the account is available to record, adjust and liquidate obligations properly chargeable to the prior BRAC accounts as in effect on September 30, 2013.

The Department continues to cleanup properties to support disposal as quickly as available resources allow and remains committed to protecting both human health and the environment.

### A. BRACs 88, 91, 93, 95 & 2005 Background:

The Defense Secretary’s Commission on Base Realignment and Closures was chartered on May 3, 1988 to recommend military installations within the United States, its commonwealths, territories, and possessions for realignment and closure. The Congress and the President subsequently endorsed this approach through legislation that removed some of the previous impediments to successful base closure actions. The Defense Authorization Amendments and Base Closure and Realignment Act, Public Law 100-526, as enacted October 24, 1988, provides the basis for implementing the recommendations of the 1988 Commission. Under this Act, all closures and realignments were to be completed no later than September 30, 1995. Funding for these actions resides in the Base Realignment and Closure Account - Part I (BRAC-I) which spans fiscal years 1990 through 1995.

The National Defense Authorization Act for FY 1990 and 1991, Section 2831, allowed for the one-time transfer of \$31 million from BRAC I into the FY 1990 Homeowners Assistance Fund. This Fund is used to assist employees who are forced to move as a consequence of base closures and who find that they must sell their homes in real estate markets which have been adversely affected by the closure decision.

In the Committee Reports accompanying the FY 1990 Military Construction Appropriations Act, the Congress began applying some restrictions on the use of BRAC I funds. Concerned that the one-time implementation costs had increased by \$1 billion when compared to the 1988 Commission’s estimate, the House Appropriations Committee (HAC) adopted a spending cap for military construction and family housing of \$2.4 billion. This cap was reflected in the FY 1990 act itself. The FY 1992 Military Construction Appropriations Act lowered the cap to \$1.8 billion commensurate with the budget request.

On November 5, 1990, The President signed Public Law 101-510, Title XXIX, Defense Base Closure and Realignment Act of 1990, establishing an independent commission known as the Defense Base Closure and Realignment Commission which met only during calendar years 1991, 1993, and 1995. The purpose of the Commission was to ensure a timely, independent, and fair process for closing and realigning U.S. military installations. The actions to implement the recommendations of the 1991, 1993, and 1995 Commissions are underwritten from the Base Realignment and Closure Account 1990 (BRAC II). Action must be initiated no later than two years after the date on which the President transmits a report to Congress and all closures and realignments must be completed no later than the end of the six-year period beginning on the same date. The implementation period for the last authorized round of base closure is complete as of 13 July 2001.

Public Law 101-510 included a number of other provisions affecting base closure, one of which, section 2923, designated the Base Closure Account (BRAC I) to be the exclusive source of funds for environmental restoration projects at round one closure sites. The National Defense Authorization Act for FY 1992, Section 2827, designated Base Closure Account 1990 as the exclusive source of funds for environmental restoration projects at closure sites approved by the 1991, 1993, and 1995 Commissions. The intent of this section was to preclude the cleanup actions at bases slated for closure from competing with other sources of funding for environmental cleanup such as the Defense Environmental Restoration Account (DERA). A total of \$9,980 million has been requested for cleanup for the prior four rounds of base closures through FY 2009. The FY 2013 budget request includes \$349.4 million of new budget authority for environmental restoration and caretaker costs at BRAC bases from the 1988, 1991, 1993, and 1995 rounds.

The FY 2002 National Defense Authorization Act, authorized an additional round of base realignment and closure in 2005 by amending the Defense Base Closure and Realignment Act of 1990 (Public Law 101-510). The 2005 BRAC Commission recommendations became law on November 9, 2005. The Department of Defense Base Closure Account 2005 (Treasury code 0512) was established as a single account on the books of the Treasury to execute actions to implement BRAC 2005 approved closures and realignments. The six-year implementation period for the 2005 approved realignment and closures ended on September 15, 2011.

#### B. Budget Justification Requirements

The Defense Authorization Amendments and Base Closure and Realignment Act, Public Law 100-526, is specific in the types of information required as to budget justification. The Act states, "As part of each annual budget request for the Department of Defense, the Secretary shall transmit to the appropriate committees of Congress:

(1) a schedule of the closure and realignment actions to be carried out under this title in the fiscal year for which the request is made and an estimate of the total expenditures required and cost savings to be achieved by each such closure and realignment and of the time period in which these savings are to be achieved in each case, together with the Secretary's assessment of the environmental effects of such actions; and

(2) a description of the military installations, including those under construction and those planned for construction, to which functions are to be transferred as a result of such closures and realignments, together with the Secretary's assessment of the environmental effects of such transfers."

The FY 2022 budget justification material has been developed to comply with the above requirements. The BRAC Executive Summary Book provides an overview of the BRAC costs and savings for each DoD Component through the six-year implementation period. The DoD Components have prepared separate justification books providing detailed information by realignment and closure package, broken out by one-time implementation costs, anticipated revenues from land sales, and expected savings. This comprehensive approach addresses the total financial impact of realignment and closure actions and provides justification for the funds requested in the Base Closure Accounts.

### C. DoD Base Closure Account Capitalization and Funding

The Department has complied with the guidance contained in the House of Representatives Report 101-76, Military Construction Appropriations Bill, 1990, July 26, 1989, to determine the proper method of capitalizing the DoD Base Closure Accounts. In denying general transfer authority to the Secretary of Defense, the Committee expressed the belief that the necessary one-time costs to implement base realignments and closures be requested as new appropriated amounts to facilitate improved accounting of the funds appropriated. Additionally, the Committee indicated that any savings or cost avoidance due to base realignment or closure should be reflected through reduced requirements in the annual budget requests for the affected appropriations.

The manner in which the impacts of base realignments and closures are reflected in BRAC appropriations accounts is consistent with this language. The BRAC appropriations requested after FY 2001 represent the costs of environmental restoration and caretaker functions at bases closed under the prior rounds of base closure authority. Also included in the appropriation request are funds to be transferred to the Homeowner's Assistance Program for the purpose outlined in Section III. Since the FY 1991 budget request, parcels of land have been transferred, without compensation to the Department, thereby reducing projected offsetting receipts. Section IV provides examples of anticipated revenue from the sale of land and facilities and the anticipated revenue loss from land transfers.

The implementation of base realignment and closures requires the relocation of units and activities from one site to another. Recurring savings (reduced base operations costs) are realized through the increased efficiencies inherent in the consolidation of functions on fewer bases. The net savings are reflected as savings in the specific appropriations, primarily operation and maintenance, and are not incorporated in the DoD Base Closure Accounts.

Estimates for savings or cost avoidance have been incorporated into the DoD Component appropriation account where they are to accrue, resulting in corresponding reduced budget requests for those appropriations. The annual recurring saving from the four authorized rounds

of base closure and realignment are projected to be about \$7 billion after the implementation period ending in FY 2001.

D. Financial Management Procedures

The Defense Authorization Amendments and Base Closure and Realignment Act, Public Law 100-526, established the Defense Base Closure Account (BRAC I) as a mechanism to provide the required funding to implement the approved recommendations of the Base Closure and Realignment Commissions. Public Law 101-510, Title XXIX, Defense Base Closure and Realignment Act of 1990, established Base Closure Account 1990 (BRAC II) as a mechanism to provide the required funding to implement the approved recommendations of the BRAC 1991, 1993, and 1995 Commissions. From aspects of management, budgeting and accounting, both accounts are treated in the same fashion. Funding approved by Congress in both accounts is appropriated and authorized in a lump sum amount and may be spent for construction, planning and design, civilian severance pay, permanent change in station, transportation of things, and other costs related to the realignment or closure of the subject bases. The management structure of the program is described below.

1. The Assistant Secretary of Defense (Energy, Installations & Environment) is responsible for issuing policy for management of the BRAC program and overseeing the DoD Components' execution of the program.

2. To properly account for and manage appropriated fund resources, the DoD Base Closure Accounts were established on the books of the Treasury to aid the DoD Components in the closure and realignment of certain military installations. Treasury has assigned account symbol 97-0103 to identify the DoD Base Closure Account - Part I, and 97-0510 to identify DoD Base Closure Account 1990 - Part II, Part III, and Part IV and 97-0512 to identify DoD Base Closure Account 2005, and 97-0516 to identify the consolidated DoD Base Closure Account.

Funds made available to the DOD Components are subdivided and distribute to the activities responsible for base closure actions. Separate allocations are made for each of the accounts by program year. Each DoD Component distributes the base closure funds in accordance with its normal fund distribution procedures. The applicable reporting requirements include:

- Military Construction
  - Construction
  - Planning and Design
- Family Housing
  - Construction
  - Operations
- Environmental
- Operation and Maintenance (O&M)
  - Civilian Severance Pay
- Permanent Change of Station (PCS) costs

- Transportation of things
- Real Property Maintenance
- Program Management (civilian work years, TDY travel, and related support dedicated to implementation efforts)
- Military Personnel (limited to PCS expenses dedicated to implementation efforts)
- Other (including procurement-type items)

3. The Under Secretary of Defense (Comptroller) makes funds available to the DoD Components based on their official financial plans. Financial plans are prepared by the DoD Components in cooperation with and at the direction of the program manager, the Assistant Secretary of Defense (Energy, Installations & Environment). The DoD Components' financial plans and the subsequent allocation of funds are supported by detailed, line-item military and family housing construction justification. Separate narrative explanations for other planned expenditures are also submitted to the Under Secretary of Defense (Comptroller) in sufficient detail to support the DoD Component's Financial plan. The DoD Components are allowed to revise planned execution as the situation dictates but must notify the Assistant Secretary of Defense (Energy, Installations & Environment) and the Under Secretary of Defense (Comptroller) of all changes. To keep the Under Secretary of Defense (Comptroller) apprised of these changes, the DoD Components are required to submit a revised current year financial plan and supporting documentation on a quarterly basis to reflect the status of the current plan being executed. When a military construction or family housing construction project is to be executed, but does not appear on the approved construction project list, the prior approval of the Under Secretary of Defense (Comptroller), and Congress is required. This will ensure that the Department has complied with the notification requirements of the House of Representatives Report 101-176, Military Construction Appropriation Bill, July 26, 1989, prior to the expenditure of DoD Base Closure Account funds. Each DoD Component is allocated funds based upon its official budget justification and financial plan.

## **II. Budget Summary**

The tables on the following pages provide information on one-time implementation costs, expected savings, and revenues from land sales by DOD Component and approved BRAC closure round. BRAC I closures and realignments have been projected to cost \$2.6 billion and will generate total one-time savings of \$2.3 billion and land sale revenue of \$65.7 million during the FY 1990 - 1995 implementation period. BRAC II closures and realignments have been projected to cost \$4.9 billion and will generate total one-time savings of about \$7.0 billion and land sale revenue of \$25.7 million during the FY 1992 - 1998 implementation periods. BRAC III closures and realignments have been projected to cost \$7.2 billion and will generate total one-time savings of \$7.8 billion and land sale revenue of \$3.4 million during the FY 1994 - 1999 implementation period. BRAC IV closures and realignments are projected to cost \$6.6 billion and will generate total one-time savings of \$6.2 billion and land sale revenue of \$207.7 million during the FY 1996 - 2001 implementation period. The Department fully funded BRAC 2005 requirements through the six-year implementation period (FY 2006 – 2011).

### III: BRAC Continuing Environmental and Caretaker Costs:

	FY 2020	FY 2021	FY 2022
<b>ARMY</b>			
Environmental	58.236	90.126	58.155
Op & Maint.	15.201	10.934	7.146
Total Obligation Authority	73.437	101.060	65.301
Land Sales / Prior Year Financing	-	-	-
<b>Budget Authority</b>	<b>73.437</b>	<b>101.060</b>	<b>65.301</b>
<b>NAVY</b>			
Environmental	114.217	196.427	100.590
Op & Maint.	10.328	8.738	10.565
Total Obligation Authority	124.545	205.165	111.155
Land Sales / Prior Year Financing	-	-	-
<b>Budget Authority</b>	<b>124.545</b>	<b>205.165</b>	<b>111.155</b>
<b>AIR FORCE</b>			
Environmental	92.308	170.713	100.936
Op & Maint.	17.762	3.509	3.280
Total Obligation Authority	110.070	174.222	104.216
Land Sales / Prior Year Financing	-	-	-
<b>Budget Authority</b>	<b>110.070</b>	<b>174.222</b>	<b>104.216</b>
<b>Defense Logistics Agency</b>			
Environmental	2.267	3.200	4.567
Op & Maint.	-	-	-
Total Obligation Authority	2.267	3.200	4.567
Land Sales / Prior Year Financing	2.267	3.200	0.600
<b>Budget Authority</b>	<b>-</b>	<b>-</b>	<b>3.967</b>
<b>TOTAL</b>			
Environmental	267.028	460.466	264.248
Op & Maint.	43.291	23.181	20.991
Total Obligation Authority	310.319	483.647	285.239
Land Sales / Prior Year Financing	2.267	3.200	0.600
<b>Budget Authority</b>	<b>308.052</b>	<b>480.447</b>	<b>284.639</b>

The FY 2022 budget request includes \$284.639 million of new budget authority for environmental restoration and caretaker costs, including response actions for emerging chemical Per- and Polyfluoroalkyl Substances (PFAS), for facilities closed under the previous five rounds of base closure authority. This funding ensures bases are cleaned efficiently in order to transfer the property to redevelopment authorities.



#### **IV. BRAC I, II, III, IV, V Implementation Costs and Savings**

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part I**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**ARMY**

	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	<u>TOTAL</u> <u>1990-1995</u>
<b>One-Time Implementation Costs:</b>							
Military Construction	121.619	137.511	183.375	122.060	12.830	-	577.395
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	0.051	0.490	-	-	-	0.541
Environmental	-	166.610	185.215	100.453	-	88.830	541.108
Operation & Maintenance	38.566	80.348	35.117	31.047	-	-	185.078
Military Personnel - PCS	-	-	-	-	-	-	-
Other	8.925	13.251	3.330	12.691	-	-	38.197
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>169.110</b>	<b>397.771</b>	<b>407.527</b>	<b>266.251</b>	<b>12.830</b>	<b>88.830</b>	<b>1,342.319</b>
Estimated Land Revenues	(4.337)	(4.159)	(40.597)	(12.680)	-	(3.940)	(65.713)
<b>Budget Request</b>	<b>164.773</b>	<b>393.612</b>	<b>366.930</b>	<b>253.571</b>	<b>12.830</b>	<b>84.890</b>	<b>1,276.606</b>
<b>Funded Outside of the Account:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	16.675	-	-	-	-	-	16.675
Operation & Maintenance	-	0.040	1.915	1.489	22.727	-	26.171
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	0.066	0.054	0.032	0.018	0.007	-	0.177
<b>Total Outside of the Account</b>	<b>16.741</b>	<b>0.094</b>	<b>1.947</b>	<b>1.507</b>	<b>22.734</b>	<b>-</b>	<b>43.023</b>
<b>Savings:</b>							
Military Construction	9.200	15.300	19.300	19.400	19.400	19.400	102.000
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	15.033	17.257	18.683	44.259	40.137	135.369
Operation & Maintenance	1.556	3.576	4.341	20.735	89.312	122.403	241.923
Military Personnel	(0.538)	0.868	15.403	60.969	87.346	77.671	241.719
Other	-	-	-	-	-	-	-
<b>Total Savings</b>	<b>10.218</b>	<b>34.777</b>	<b>56.301</b>	<b>119.787</b>	<b>240.317</b>	<b>259.611</b>	<b>721.011</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>171.296</b>	<b>358.929</b>	<b>312.576</b>	<b>135.291</b>	<b>(204.753)</b>	<b>(174.721)</b>	<b>598.618</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part I**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

<u>NAVY</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	<b>TOTAL</b> <b>1990-1995</b>
<b>One-Time Implementation Costs:</b>							
Military Construction	76.500	65.242	14.315	36.350	-	-	192.407
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Environmental	-	1.287	13.587	33.801	-	-	48.675
Operation & Maintenance	2.108	2.497	8.218	25.900	-	-	38.723
Military Personnel - PCS	0.315	-	-	0.100	-	-	0.415
Other	1.727	1.439	0.230	-	-	-	3.396
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>80.650</b>	<b>70.465</b>	<b>36.350</b>	<b>96.151</b>	<b>-</b>	<b>-</b>	<b>283.616</b>
Estimated Land Revenues	-	-	-	-	-	-	-
<b>Budget Request</b>	<b>80.650</b>	<b>70.465</b>	<b>36.350</b>	<b>96.151</b>	<b>-</b>	<b>-</b>	<b>283.616</b>
<b>Funded Outside of the Account:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
<b>Total Outside of the Account</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Savings:</b>							
Military Construction	7.600	-	38.900	-	-	-	46.500
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Operation & Maintenance	-	26.000	38.000	22.700	32.600	32.200	151.500
Military Personnel	-	-	-	4.000	9.700	6.100	19.800
Other	-	-	-	-	-	-	-
<b>Total Savings</b>	<b>7.600</b>	<b>26.000</b>	<b>76.900</b>	<b>26.700</b>	<b>42.300</b>	<b>38.300</b>	<b>217.800</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>73.050</b>	<b>44.465</b>	<b>(40.550)</b>	<b>69.451</b>	<b>(42.300)</b>	<b>(38.300)</b>	<b>65.816</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part I**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**AIR FORCE**

	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	<u>TOTAL</u> <u>1990-1995</u>
<b>One-Time Implementation Costs:</b>							
Military Construction	147.485	276.042	35.307	8.999	-	-	467.833
Family Housing - Construction	-	-	0.285	-	-	-	0.285
- Operations	-	-	-	-	-	-	-
Environmental	-	198.556	157.976	40.856	-	-	397.388
Operation & Maintenance	70.949	37.717	54.706	1.919	-	-	165.291
Military Personnel - PCS	-	1.314	2.199	8.910	-	-	12.423
Other	3.115	3.235	0.080	-	-	-	6.430
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>221.549</b>	<b>516.864</b>	<b>250.553</b>	<b>60.684</b>	-	-	<b>1,049.650</b>
Estimated Land Revenues	-	-	-	-	-	-	-
<b>Budget Request</b>	<b>221.549</b>	<b>516.864</b>	<b>250.553</b>	<b>60.684</b>	-	-	<b>1,049.650</b>
<b>Funded Outside of the Account:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	21.300	-	-	-	-	-	21.300
Operation & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	10.359	2.081	0.834	13.274
<b>Total Outside of the Account</b>	<b>21.300</b>	-	-	<b>10.359</b>	<b>2.081</b>	<b>0.834</b>	<b>34.574</b>
<b>Savings:</b>							
Military Construction	-	1.600	50.300	50.300	50.300	50.300	202.800
Family Housing - Construction	12.600	16.900	8.500	9.700	11.300	3.500	62.500
- Operations	-	-	4.800	4.800	18.100	23.800	51.500
Operation & Maintenance	4.966	43.293	99.937	203.927	358.508	382.279	1,092.910
Military Personnel	0.445	0.465	0.465	0.665	0.865	0.465	3.370
Other	-	(2.127)	(2.119)	(6.271)	(8.747)	(8.747)	(28.011)
<b>Total Savings</b>	<b>18.011</b>	<b>60.131</b>	<b>161.883</b>	<b>263.121</b>	<b>430.326</b>	<b>451.597</b>	<b>1,385.069</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>224.838</b>	<b>456.733</b>	<b>88.670</b>	<b>(192.078)</b>	<b>(428.245)</b>	<b>(450.763)</b>	<b>(300.845)</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part I**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**DOD-WIDE**

	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	<b>TOTAL</b> <b>1990-1995</b>
<b>One-Time Implementation Costs:</b>							
Military Construction	345.604	478.795	232.997	167.409	12.830	-	1,237.635
Family Housing - Construction	-	-	0.285	-	-	-	0.285
- Operations	-	0.051	0.490	-	-	-	0.541
Environmental	-	366.453	356.778	175.110	-	88.830	987.171
Operation & Maintenance	111.623	120.562	98.041	58.866	-	-	389.092
Military Personnel - PCS	0.315	1.314	2.199	9.010	-	-	12.838
Other	13.767	17.925	3.640	12.691	-	-	48.023
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>471.309</b>	<b>985.100</b>	<b>694.430</b>	<b>423.086</b>	<b>12.830</b>	<b>88.830</b>	<b>2,675.585</b>
Estimated Land Revenues	(4.337)	(4.159)	(40.597)	(12.680)	-	(3.940)	(65.713)
<b>Budget Request</b>	<b>466.972</b>	<b>980.941</b>	<b>653.833</b>	<b>410.406</b>	<b>12.830</b>	<b>84.890</b>	<b>2,609.872</b>
<b>Funded Outside of the Account:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	37.975	-	-	-	-	-	37.975
Operation & Maintenance	-	0.040	1.915	1.489	22.727	-	26.171
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	0.066	0.054	0.032	10.377	2.088	0.834	13.451
<b>Total Outside of the Account</b>	<b>38.041</b>	<b>0.094</b>	<b>1.947</b>	<b>11.866</b>	<b>24.815</b>	<b>0.834</b>	<b>77.597</b>
<b>Savings:</b>							
Military Construction	16.800	16.900	108.500	69.700	69.700	69.700	351.300
Family Housing - Construction	12.600	16.900	8.500	9.700	11.300	3.500	62.500
- Operations	-	15.033	22.057	23.483	62.359	63.937	186.869
Operation & Maintenance	6.522	72.869	142.278	247.362	480.420	536.882	1,486.333
Military Personnel	(0.093)	1.333	15.868	65.634	97.911	84.236	264.889
Other	-	(2.127)	(2.119)	(6.271)	(8.747)	(8.747)	(28.011)
<b>Total Savings</b>	<b>35.829</b>	<b>120.908</b>	<b>295.084</b>	<b>409.608</b>	<b>712.943</b>	<b>749.508</b>	<b>2,323.880</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>469.184</b>	<b>860.127</b>	<b>360.696</b>	<b>12.664</b>	<b>(675.298)</b>	<b>(663.784)</b>	<b>363.589</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part II**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

<b><u>ARMY</u></b>	<b><u>1992</u></b>	<b><u>1993</u></b>	<b><u>1994</u></b>	<b><u>1995</u></b>	<b><u>1996</u></b>	<b><u>1997</u></b>	<b><u>1998</u></b>	<b><u>TOTAL</u></b> <b><u>1992-1998</u></b>
<b>One-Time Implementation Costs:</b>								
Military Construction	23.600	140.979	264.482	97.992	31.777	-	-	558.830
Family Housing - Construction	-	-	-	-	-	-	-	-
- Operations	-	0.934	0.335	-	0.088	-	-	1.357
Environmental	35.650	53.099	68.677	54.055	236.116	3.719	-	451.316
Operation & Maintenance	0.050	146.427	56.631	23.323	53.850	3.408	-	283.689
Military Personnel - PCS	-	-	-	-	-	-	-	-
Other	-	17.382	1.399	2.831	41.066	10.655	-	73.333
Homeowners Assistance Program	-	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>59.300</b>	<b>358.821</b>	<b>391.524</b>	<b>178.201</b>	<b>362.897</b>	<b>17.782</b>	<b>-</b>	<b>1,368.525</b>
Estimated Land Revenues	-	-	(0.057)	(0.162)	(4.824)	(17.549)	-	(22.592)
<b>Budget Request</b>	<b>59.300</b>	<b>358.821</b>	<b>391.467</b>	<b>178.039</b>	<b>358.073</b>	<b>0.233</b>	<b>-</b>	<b>1,345.933</b>
<b>Funded Outside of the Account:</b>								
Military Construction	7.477	-	-	-	-	-	-	7.477
Family Housing	-	0.160	-	-	-	-	-	0.160
Environmental	-	-	-	-	-	-	-	-
Operation & Maintenance	44.728	11.559	20.713	1.041	9.009	0.728	-	87.778
Other (DBOF, NAF)	4.139	-	-	0.890	-	-	-	5.029
Homeowners Assistance Program	0.125	0.186	0.454	0.947	2.300	2.300	-	6.312
<b>Total Outside of the Account</b>	<b>56.469</b>	<b>11.905</b>	<b>21.167</b>	<b>2.878</b>	<b>11.309</b>	<b>3.028</b>	<b>-</b>	<b>106.756</b>
<b>Savings:</b>								
Military Construction	-	-	-	-	-	-	-	-
Family Housing - Construction	-	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	2.080	-	2.080
Operation & Maintenance	55.068	105.463	198.934	241.312	276.599	301.745	-	1,179.121
Military Personnel	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
<b>Total Savings</b>	<b>55.068</b>	<b>105.463</b>	<b>198.934</b>	<b>241.312</b>	<b>276.599</b>	<b>303.825</b>	<b>-</b>	<b>1,181.201</b>
<b>Net Implementation Costs</b>								
<b>Less Estimated Land Revenues:</b>	<b>60.701</b>	<b>265.263</b>	<b>213.700</b>	<b>(60.395)</b>	<b>92.783</b>	<b>(300.564)</b>	<b>-</b>	<b>271.488</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part II**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

<b><u>NAVY</u></b>	<b><u>1992</u></b>	<b><u>1993</u></b>	<b><u>1994</u></b>	<b><u>1995</u></b>	<b><u>1996</u></b>	<b><u>1997</u></b>	<b><u>1998</u></b>	<b><u>TOTAL</u></b> <b><u>1992-1998</u></b>
<b>One-Time Implementation Costs:</b>								
Military Construction	20.262	152.519	272.672	38.653	88.547	-	-	572.653
Family Housing - Construction	-	-	-	-	-	-	-	-
- Operations	-	0.500	-	-	-	-	-	0.500
Environmental	47.316	95.875	145.341	94.964	82.942	51.589	50.875	568.902
Operation & Maintenance	0.222	88.788	221.839	141.324	233.682	38.098	11.068	735.021
Military Personnel - PCS	-	4.728	6.406	0.318	0.177	-	-	11.629
Other	-	9.600	12.369	45.927	2.315	-	-	70.211
Homeowners Assistance Program	-	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>67.800</b>	<b>352.010</b>	<b>658.627</b>	<b>321.186</b>	<b>407.663</b>	<b>89.687</b>	<b>61.943</b>	<b>1,958.916</b>
Estimated Land Revenues	-	-	-	-	(1.328)	(1.393)	(0.349)	(3.070)
<b>Budget Request</b>	<b>67.800</b>	<b>352.010</b>	<b>658.627</b>	<b>321.186</b>	<b>406.335</b>	<b>88.294</b>	<b>61.594</b>	<b>1,955.846</b>
 <b>Funded Outside of the Account:</b>								
Military Construction	5.943	-	-	-	-	-	-	5.943
Family Housing	0.829	-	-	-	-	-	-	0.829
Environmental	25.605	-	-	-	-	-	-	25.605
Operation & Maintenance	0.240	-	-	-	-	-	-	0.240
Other	8.083	4.930	-	-	-	-	-	13.013
Homeowners Assistance Program	-	-	-	-	-	-	-	-
<b>Total Outside of the Account</b>	<b>40.700</b>	<b>4.930</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>45.630</b>
 <b>Savings:</b>								
Military Construction	13.870	-	13.619	6.297	3.750	-	-	37.536
Family Housing - Construction	51.128	-	-	-	-	-	-	51.128
- Operations	0.766	1.768	1.618	4.522	9.387	8.201	8.201	34.463
Operation & Maintenance	12.661	18.343	136.037	233.832	301.438	305.557	305.557	1,313.425
Military Personnel	1.623	18.530	49.963	81.890	123.232	151.983	151.983	579.204
Other	19.259	97.719	100.758	163.944	199.893	183.251	183.251	948.075
<b>Total Savings</b>	<b>99.307</b>	<b>136.360</b>	<b>301.995</b>	<b>490.485</b>	<b>637.700</b>	<b>648.992</b>	<b>648.992</b>	<b>2,963.831</b>
 <b>Net Implementation Costs</b>								
<b>Less Estimated Land Revenues:</b>	<b>9.193</b>	<b>220.580</b>	<b>356.632</b>	<b>(169.299)</b>	<b>(231.365)</b>	<b>(560.698)</b>	<b>(587.398)</b>	<b>(962.355)</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part II**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

<b><u>AIR FORCE</u></b>	<b><u>1992</u></b>	<b><u>1993</u></b>	<b><u>1994</u></b>	<b><u>1995</u></b>	<b><u>1996</u></b>	<b><u>1997</u></b>	<b><u>1998</u></b>	<b><u>TOTAL</u></b> <b><u>1992-1998</u></b>
<b>One-Time Implementation Costs:</b>								
Military Construction	21.962	353.791	31.095	40.740	49.714	36.422	-	533.724
Family Housing - Construction	-	-	0.200	-	-	22.973	-	23.173
- Operations	-	-	-	-	-	-	-	-
Environmental	181.778	162.734	63.014	62.196	114.136	121.973	-	705.831
Operation & Maintenance	0.618	112.866	88.846	29.421	30.458	40.312	-	302.521
Military Personnel - PCS	-	0.002	4.559	-	-	-	-	4.561
Other	0.120	1.179	3.403	-	-	-	-	4.702
Homeowners Assistance Program	-	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>204.478</b>	<b>630.572</b>	<b>191.117</b>	<b>132.357</b>	<b>194.308</b>	<b>221.680</b>	<b>-</b>	<b>1,574.512</b>
Estimated Land Revenues	-	-	-	-	-	-	-	-
<b>Budget Request</b>	<b>204.478</b>	<b>630.572</b>	<b>191.117</b>	<b>132.357</b>	<b>194.308</b>	<b>221.680</b>	<b>-</b>	<b>1,574.512</b>
<b>Funded Outside of the Account:</b>								
Military Construction	9.756	-	-	-	-	-	-	9.756
Family Housing	-	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Operation & Maintenance	48.617	-	-	8.000	-	-	-	56.617
Other	-	-	-	-	-	-	-	-
Homeowners Assistance Program	-	40.493	23.308	25.286	-	-	-	89.087
<b>Total Outside of the Account</b>	<b>58.373</b>	<b>40.493</b>	<b>23.308</b>	<b>33.286</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>155.460</b>
<b>Savings:</b>								
Military Construction	114.528	12.408	19.012	21.487	22.225	22.985	-	212.645
Family Housing - Construction	-	-	-	-	-	-	-	-
- Operations	-	21.851	37.294	42.372	43.812	45.290	-	190.619
Operation & Maintenance	-	149.267	476.990	603.121	649.753	675.351	-	2,554.482
Military Personnel	-	-	-	-	-	-	-	-
Other	-	(8.926)	(13.287)	(14.699)	(14.699)	(14.699)	-	(66.310)
<b>Total Savings</b>	<b>114.528</b>	<b>174.600</b>	<b>520.009</b>	<b>652.281</b>	<b>701.091</b>	<b>728.927</b>	<b>-</b>	<b>2,891.436</b>
<b>Net Implementation Costs</b>								
<b>Less Estimated Land Revenues:</b>	<b>148.323</b>	<b>496.465</b>	<b>(305.584)</b>	<b>(486.638)</b>	<b>(506.783)</b>	<b>(507.247)</b>	<b>-</b>	<b>(1,161.464)</b>



**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part II**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

<b><u>DOD-WIDE</u></b>	<b><u>1992</u></b>	<b><u>1993</u></b>	<b><u>1994</u></b>	<b><u>1995</u></b>	<b><u>1996</u></b>	<b><u>1997</u></b>	<b><u>1998</u></b>	<b><u>TOTAL</u></b> <b><u>1992-1998</u></b>
<b>One-Time Implementation Costs:</b>								
Military Construction	65.824	647.289	568.249	177.385	170.038	36.422	-	1,665.207
Family Housing - Construction	-	-	0.200	-	-	22.973	-	23.173
- Operations	-	1.434	0.335	-	0.088	-	-	1.857
Environmental	264.744	311.708	277.032	211.215	433.194	177.281	50.875	1,726.049
Operation & Maintenance	0.890	348.081	367.316	194.068	317.990	81.818	11.068	1,321.231
Military Personnel - PCS	-	4.730	10.965	0.318	0.177	-	-	16.190
Other	0.120	28.161	17.171	48.758	43.381	10.655	-	148.246
Homeowners Assistance Program	-	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>331.578</b>	<b>1,341.403</b>	<b>1,241.268</b>	<b>631.744</b>	<b>964.868</b>	<b>329.149</b>	<b>61.943</b>	<b>4,901.953</b>
Estimated Land Revenues	-	-	(0.057)	(0.162)	(6.152)	(18.942)	(0.349)	(25.662)
<b>Budget Request</b>	<b>331.578</b>	<b>1,341.403</b>	<b>1,241.211</b>	<b>631.582</b>	<b>958.716</b>	<b>310.207</b>	<b>61.594</b>	<b>4,876.291</b>
<b>Funded Outside of the Account:</b>								
Military Construction	23.176	-	-	-	-	-	-	23.176
Family Housing	0.829	0.160	-	-	-	-	-	0.989
Environmental	25.605	-	-	-	-	-	-	25.605
Operation & Maintenance	93.585	11.559	20.713	9.041	9.009	0.728	-	144.635
Other	12.222	4.930	-	0.890	-	-	-	18.042
Homeowners Assistance Program	0.125	40.679	23.762	26.233	2.300	2.300	-	95.399
<b>Total Outside of the Account</b>	<b>155.542</b>	<b>57.328</b>	<b>44.475</b>	<b>36.164</b>	<b>11.309</b>	<b>3.028</b>	<b>-</b>	<b>307.846</b>
<b>Savings:</b>								
Military Construction	128.398	12.408	32.631	27.784	25.975	22.985	-	250.181
Family Housing - Construction	51.128	-	-	-	-	-	-	51.128
- Operations	0.766	23.619	38.912	46.894	53.199	55.571	8.201	227.162
Operation & Maintenance	67.729	273.073	811.961	1,078.265	1,227.790	1,282.653	305.557	5,047.028
Military Personnel	1.623	18.530	49.963	81.890	123.232	151.983	151.983	579.204
Other	19.259	88.793	87.471	149.245	185.194	168.552	183.251	881.765
<b>Total Savings</b>	<b>268.903</b>	<b>416.423</b>	<b>1,020.938</b>	<b>1,384.078</b>	<b>1,615.390</b>	<b>1,681.744</b>	<b>648.992</b>	<b>7,036.468</b>
<b>Net Implementation Costs</b>								
<b>Less Estimated Land Revenues:</b>	<b>218.217</b>	<b>982.308</b>	<b>264.748</b>	<b>(716.332)</b>	<b>(645.365)</b>	<b>(1,368.509)</b>	<b>(587.398)</b>	<b>(1,852.331)</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part III**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

<b><u>ARMY</u></b>	<b><u>1994</u></b>	<b><u>1995</u></b>	<b><u>1996</u></b>	<b><u>1997</u></b>	<b><u>1998</u></b>	<b><u>1999</u></b>	<b><u>TOTAL</u></b> <b><u>1994-1999</u></b>
<b>One-Time Implementation Costs:</b>							
Military Construction	11.751	63.368	12.898	-	3.181	-	91.198
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Environmental	11.070	17.245	25.337	16.491	15.050	5.819	91.012
Operation & Maintenance	11.170	42.929	24.248	9.464	0.453	-	88.264
Military Personnel - PCS	-	-	-	-	-	-	-
Other	2.416	6.181	5.802	-	0.079	-	14.478
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>36.407</b>	<b>129.723</b>	<b>68.285</b>	<b>25.955</b>	<b>18.763</b>	<b>5.819</b>	<b>284.952</b>
Estimated Land Revenues	-	(0.715)	-	-	(0.046)	(0.037)	(0.798)
<b>Budget Request</b>	<b>36.407</b>	<b>129.008</b>	<b>68.285</b>	<b>25.955</b>	<b>18.717</b>	<b>5.782</b>	<b>284.154</b>
<b>Funded Outside of the Account:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	11.059	1.069	2.676	4.959	2.597	0.229	22.589
Other	-	2.113	0.384	0.919	0.061	-	3.477
Homeowners Assistance Program	0.014	-	-	-	-	-	0.014
<b>Total Outside of the Account</b>	<b>11.073</b>	<b>3.182</b>	<b>3.060</b>	<b>5.878</b>	<b>2.658</b>	<b>0.229</b>	<b>26.080</b>
<b>Savings:</b>							
Military Construction	12.750	-	-	-	-	-	12.750
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	(1.282)	(5.280)	-	-	0.409	1.668	(4.485)
Operation & Maintenance	(0.572)	3.684	19.902	47.739	59.677	64.565	194.995
Military Personnel	-	-	-	-	-	-	-
Other	-	-	0.418	0.790	0.930	1.494	3.632
<b>Total Savings</b>	<b>10.896</b>	<b>(1.596)</b>	<b>20.320</b>	<b>48.529</b>	<b>61.016</b>	<b>67.727</b>	<b>206.892</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>36.584</b>	<b>133.786</b>	<b>51.025</b>	<b>(16.696)</b>	<b>(39.641)</b>	<b>(61.716)</b>	<b>103.342</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part III**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

<u>NAVY</u>	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>TOTAL</u> <u>1994-1999</u>
<b>One-Time Implementation Costs:</b>							
Military Construction	272.422	532.611	727.964	216.969	124.445	18.800	1,893.211
Family Housing - Construction	-	-	10.300	-	-	-	10.300
- Operations	-	-	-	-	-	-	-
Environmental	152.120	200.222	136.334	218.068	196.189	152.724	1,055.657
Operation & Maintenance	315.334	667.008	621.452	223.097	150.308	71.795	2,048.994
Military Personnel - PCS	11.984	21.000	11.703	14.682	9.472	17.734	86.575
Other	32.604	18.255	6.577	4.267	-	-	61.703
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>784.464</b>	<b>1,439.096</b>	<b>1,514.330</b>	<b>677.083</b>	<b>480.414</b>	<b>261.053</b>	<b>5,156.440</b>
Estimated Land Revenues	-	(2.578)	-	-	(0.051)	-	(2.629)
<b>Budget Request</b>	<b>784.464</b>	<b>1,436.518</b>	<b>1,514.330</b>	<b>677.083</b>	<b>480.363</b>	<b>261.053</b>	<b>5,153.811</b>
<b>Funded Outside of the Account:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
<b>Total Outside of the Account</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Savings:</b>							
Military Construction	38.860	29.580	75.044	39.052	13.948	20.602	217.086
Family Housing - Construction	7.360	-	11.600	-	-	37.100	56.060
- Operations	0.757	7.633	15.464	29.814	49.609	48.986	152.263
Operation & Maintenance	46.872	94.515	360.911	539.596	677.959	731.553	2,451.406
Military Personnel	6.485	55.706	96.796	190.882	281.139	315.852	946.860
Other	2.941	15.114	120.198	186.012	201.716	205.741	731.722
<b>Total Savings</b>	<b>103.275</b>	<b>202.548</b>	<b>680.013</b>	<b>985.356</b>	<b>1,224.371</b>	<b>1,359.834</b>	<b>4,555.397</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>681.189</b>	<b>1,233.970</b>	<b>834.317</b>	<b>(308.273)</b>	<b>(744.008)</b>	<b>(1,098.781)</b>	<b>598.414</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part III**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

<b><u>AIR FORCE</u></b>	<b><u>1994</u></b>	<b><u>1995</u></b>	<b><u>1996</u></b>	<b><u>1997</u></b>	<b><u>1998</u></b>	<b><u>1999</u></b>	<b><u>TOTAL</u></b> <b><u>1994-1999</u></b>
<b>One-Time Implementation Costs:</b>							
Military Construction	120.577	131.568	51.852	24.690	2.007	-	330.694
Family Housing - Construction	0.511	-	-	14.929	46.010	-	61.450
- Operations	-	-	-	-	-	-	-
Environmental	86.429	107.450	33.775	30.187	147.405	99.898	505.144
Operation & Maintenance	60.395	12.574	92.219	43.922	32.153	31.619	272.882
Military Personnel - PCS	0.740	5.356	0.006	-	-	-	6.102
Other	1.164	0.301	0.595	-	-	-	2.060
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>269.816</b>	<b>257.249</b>	<b>178.447</b>	<b>113.728</b>	<b>227.575</b>	<b>131.517</b>	<b>1,178.332</b>
Estimated Land Revenues	-	-	-	-	-	-	-
<b>Budget Request</b>	<b>269.816</b>	<b>257.249</b>	<b>178.447</b>	<b>113.728</b>	<b>227.575</b>	<b>131.517</b>	<b>1,178.332</b>
<b>Funded Outside of the Account:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	5.079	71.650	-	-	-	-	76.729
<b>Total Outside of the Account</b>	<b>5.079</b>	<b>71.650</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>76.729</b>
<b>Savings:</b>							
Military Construction	3.850	14.850	5.890	26.400	12.600	25.430	89.020
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Operation & Maintenance	8.640	44.470	166.080	252.880	268.040	274.000	1,014.110
Military Personnel	-	-	-	-	-	-	-
Other	(0.913)	(2.842)	(4.872)	(4.964)	(4.964)	(4.964)	(23.519)
<b>Total Savings</b>	<b>11.577</b>	<b>56.478</b>	<b>167.098</b>	<b>274.316</b>	<b>275.676</b>	<b>294.466</b>	<b>1,079.611</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>263.318</b>	<b>272.421</b>	<b>11.349</b>	<b>(160.588)</b>	<b>(48.101)</b>	<b>(162.949)</b>	<b>175.450</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part III**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

<b><u>DEFENSE LOGISTICS AGENCY</u></b>	<b><u>1994</u></b>	<b><u>1995</u></b>	<b><u>1996</u></b>	<b><u>1997</u></b>	<b><u>1998</u></b>	<b><u>1999</u></b>	<b><u>TOTAL</u></b> <b><u>1994-1999</u></b>
<b>One-Time Implementation Costs:</b>							
Military Construction	-	14.068	-	37.650	-	-	51.718
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Environmental	1.950	10.798	-	14.043	2.098	0.645	29.534
Operation & Maintenance	19.300	30.101	-	27.204	6.832	4.670	88.107
Military Personnel - PCS	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>21.250</b>	<b>54.967</b>	<b>-</b>	<b>78.897</b>	<b>8.930</b>	<b>5.315</b>	<b>169.359</b>
Estimated Land Revenues	-	-	-	-	-	-	-
<b>Budget Request</b>	<b>21.250</b>	<b>54.967</b>	<b>-</b>	<b>78.897</b>	<b>8.930</b>	<b>5.315</b>	<b>169.359</b>
<b>Funded Outside of the Account:</b>							
Military Construction	5.850	0.400	-	-	-	-	6.250
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	6.950	21.357	6.707	-	-	-	35.014
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
<b>Total Outside of the Account</b>	<b>12.800</b>	<b>21.757</b>	<b>6.707</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>41.264</b>
<b>Savings:</b>							
Military Construction	8.000	-	-	-	-	-	8.000
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	0.025	0.025	0.025	0.075
Operation & Maintenance	18.869	62.812	82.567	111.824	117.299	124.467	517.838
Military Personnel	-	0.179	0.271	0.590	0.713	0.801	2.554
Other	-	-	-	-	-	-	-
<b>Total Savings</b>	<b>26.869</b>	<b>62.991</b>	<b>82.838</b>	<b>112.439</b>	<b>118.037</b>	<b>125.293</b>	<b>528.467</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>7.181</b>	<b>13.733</b>	<b>(76.131)</b>	<b>(33.542)</b>	<b>(109.107)</b>	<b>(119.978)</b>	<b>(317.844)</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part III**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

<b><u>DEFENSE INFORMATION SYSTEMS AGENCY</u></b>	<b><u>1994</u></b>	<b><u>1995</u></b>	<b><u>1996</u></b>	<b><u>1997</u></b>	<b><u>1998</u></b>	<b><u>1999</u></b>	<b><u>TOTAL</u></b> <b><u>1994-1999</u></b>
<b>One-Time Implementation Costs:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	29.745	72.300	61.408	31.309	1.097	-	195.859
Military Personnel - PCS	0.025	0.220	0.045	0.050	-	-	0.340
Other	29.200	87.080	54.455	10.228	-	-	180.963
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>58.970</b>	<b>159.600</b>	<b>115.908</b>	<b>41.587</b>	<b>1.097</b>	<b>-</b>	<b>377.162</b>
Estimated Land Revenues	-	-	-	-	-	-	-
<b>Budget Request</b>	<b>58.970</b>	<b>159.600</b>	<b>115.908</b>	<b>41.587</b>	<b>1.097</b>	<b>-</b>	<b>377.162</b>
<b>Funded Outside of the Account:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	-	28.915	48.072	51.247	51.382	51.385	231.001
Other	-	1.772	1.995	1.995	1.995	1.995	9.752
Homeowners Assistance Program	-	-	-	-	-	-	-
<b>Total Outside of the Account</b>	<b>-</b>	<b>30.687</b>	<b>50.067</b>	<b>53.242</b>	<b>53.377</b>	<b>53.380</b>	<b>240.753</b>
<b>Savings:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Operation & Maintenance	8.786	105.857	267.476	297.860	314.955	314.262	1,309.196
Military Personnel	-	2.785	15.828	18.088	19.164	19.164	75.029
Other	-	-	-	-	-	-	-
<b>Total Savings</b>	<b>8.786</b>	<b>108.642</b>	<b>283.304</b>	<b>315.948</b>	<b>334.119</b>	<b>333.426</b>	<b>1,384.225</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>50.184</b>	<b>81.645</b>	<b>(117.329)</b>	<b>(221.119)</b>	<b>(279.645)</b>	<b>(280.046)</b>	<b>(766.310)</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part III**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

<b><u>DOD-WIDE</u></b>	<b><u>1994</u></b>	<b><u>1995</u></b>	<b><u>1996</u></b>	<b><u>1997</u></b>	<b><u>1998</u></b>	<b><u>1999</u></b>	<b><u>TOTAL</u></b> <b><u>1994-1999</u></b>
<b>One-Time Implementation Costs:</b>							
Military Construction	404.750	741.615	792.714	279.309	129.633	18.800	2,366.821
Family Housing - Construction	0.511	-	10.300	14.929	46.010	-	71.750
- Operations	-	-	-	-	-	-	-
Environmental	251.569	335.715	195.446	278.789	360.742	259.086	1,681.347
Operation & Maintenance	435.944	824.912	799.327	334.996	190.843	108.084	2,694.106
Military Personnel - PCS	12.749	26.576	11.754	14.732	9.472	17.734	93.017
Other	65.384	111.817	67.429	14.495	0.079	-	259.204
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>1,170.907</b>	<b>2,040.635</b>	<b>1,876.970</b>	<b>937.250</b>	<b>736.779</b>	<b>403.704</b>	<b>7,166.245</b>
Estimated Land Revenues	-	(3.293)	-	-	(0.097)	(0.037)	(3.427)
<b>Budget Request</b>	<b>1,170.907</b>	<b>2,037.342</b>	<b>1,876.970</b>	<b>937.250</b>	<b>736.682</b>	<b>403.667</b>	<b>7,162.818</b>
<b>Funded Outside of the Account:</b>							
Military Construction	5.850	0.400	-	-	-	-	6.250
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	18.009	51.341	57.455	56.206	53.979	51.614	288.604
Other	-	3.885	2.379	2.914	2.056	1.995	13.229
Homeowners Assistance Program	5.093	71.650	-	-	-	-	76.743
<b>Total Outside of the Account</b>	<b>28.952</b>	<b>127.276</b>	<b>59.834</b>	<b>59.120</b>	<b>56.035</b>	<b>53.609</b>	<b>384.826</b>
<b>Savings:</b>							
Military Construction	63.460	44.430	80.934	65.452	26.548	46.032	326.856
Family Housing - Construction	7.360	-	11.600	-	-	37.100	56.060
- Operations	(0.525)	2.353	15.464	29.839	50.043	50.679	147.853
Operation & Maintenance	82.595	311.338	896.936	1,249.899	1,437.930	1,508.847	5,487.545
Military Personnel	6.485	58.670	112.895	209.560	301.016	335.817	1,024.443
Other	2.028	12.272	115.744	181.838	197.682	202.271	711.835
<b>Total Savings</b>	<b>161.403</b>	<b>429.063</b>	<b>1,233.573</b>	<b>1,736.588</b>	<b>2,013.219</b>	<b>2,180.746</b>	<b>7,754.592</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>1,038.456</b>	<b>1,735.555</b>	<b>703.231</b>	<b>(740.218)</b>	<b>(1,220.502)</b>	<b>(1,723.470)</b>	<b>(206.948)</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part IV**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**ARMY**

	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>1996-2001</u>
<b>One-Time Implementation Costs:</b>							
Military Construction	84.631	255.162	90.783	28.360	39.260	-	498.196
Family Housing - Construction	-	0.489	-	2.008	-	-	2.497
- Operations	-	0.007	0.400	0.258	-	-	0.665
Environmental	54.818	60.365	196.130	313.926	107.186	257.373	989.798
Operation & Maintenance	85.128	117.024	113.824	153.716	24.842	24.431	518.965
Military Personnel - PCS	-	-	-	-	-	-	-
Other	6.059	5.916	8.240	3.731	-	-	23.946
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Prior Year Financing	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>230.636</b>	<b>438.963</b>	<b>409.377</b>	<b>501.999</b>	<b>171.288</b>	<b>281.804</b>	<b>2,034.067</b>
Estimated Land Revenues	-	-	(16.605)	(16.124)	(21.360)	-	(54.089)
Homeowners Assistance Program	-	-	-	-	0.771	6.373	7.144
<b>Budget Request</b>	<b>230.636</b>	<b>438.963</b>	<b>392.772</b>	<b>485.875</b>	<b>150.699</b>	<b>288.177</b>	<b>1,987.122</b>
<b>Funded Outside of the Account:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	17.413	16.343	21.397	2.690	2.163	2.092	62.098
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
<b>Total Outside of the Account</b>	<b>17.413</b>	<b>16.343</b>	<b>21.397</b>	<b>2.690</b>	<b>2.163</b>	<b>2.092</b>	<b>62.098</b>
<b>Savings:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	0.230	2.716	4.184	6.943	7.666	21.739
Operation & Maintenance	19.910	28.297	135.646	194.694	273.658	304.947	957.152
Military Personnel	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
<b>Total Savings</b>	<b>19.910</b>	<b>28.527</b>	<b>138.362</b>	<b>198.878</b>	<b>280.601</b>	<b>312.613</b>	<b>978.891</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>228.139</b>	<b>426.779</b>	<b>275.807</b>	<b>289.687</b>	<b>(127.739)</b>	<b>(22.344)</b>	<b>1,070.329</b>



**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part IV**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**NAVY**

	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>1996-2001</u>
<b>One-Time Implementation Costs:</b>							
Military Construction	165.446	61.603	213.425	118.368	20.635	-	579.477
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Environmental	91.919	81.142	102.314	114.281	123.232	384.552	897.440
Operation & Maintenance	228.950	287.670	120.642	73.734	55.586	41.465	808.047
Military Personnel - PCS	1.543	0.710	2.402	-	0.076	0.009	4.740
Other	1.203	0.491	-	3.401	2.387	0.643	8.125
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Prior Year Financing	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>489.061</b>	<b>431.616</b>	<b>438.783</b>	<b>309.784</b>	<b>201.916</b>	<b>426.669</b>	<b>2,297.829</b>
Estimated Land Revenues	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
<b>Budget Request</b>	<b>489.061</b>	<b>431.616</b>	<b>438.783</b>	<b>309.784</b>	<b>201.916</b>	<b>426.669</b>	<b>2,297.829</b>
<b>Funded Outside of the Account:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	-	13.300	-	15.000	17.126	3.722	<b>49.148</b>
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
<b>Total Outside of the Account</b>	<b>-</b>	<b>13.300</b>	<b>-</b>	<b>15.000</b>	<b>17.126</b>	<b>3.722</b>	<b>49.148</b>
<b>Savings:</b>							
Military Construction	4.900	-	1.400	1.100	1.310	15.540	24.250
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	1.836	9.583	20.724	21.383	22.071	75.597
Operation & Maintenance	(11.670)	(31.459)	83.674	100.058	110.464	118.636	369.703
Military Personnel	(0.230)	(0.520)	28.150	47.546	58.272	66.795	200.013
Other	566.082	509.166	549.874	465.262	491.633	505.351	3,087.368
<b>Total Savings</b>	<b>559.082</b>	<b>479.023</b>	<b>672.681</b>	<b>634.690</b>	<b>683.062</b>	<b>728.393</b>	<b>3,756.931</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>(70.021)</b>	<b>(34.107)</b>	<b>(233.898)</b>	<b>(309.906)</b>	<b>(464.020)</b>	<b>(298.002)</b>	<b>(1,409.954)</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part IV**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**AIR FORCE**

	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>1996-2001</u>
<b>One-Time Implementation Costs:</b>							
Military Construction	18.244	77.000	61.020	37.700	4.722	12.100	210.786
Family Housing - Construction	-	0.080	0.790	-	-	-	0.870
- Operations	-	-	-	-	-	-	-
Environmental	63.808	60.968	109.071	57.887	126.748	149.418	567.900
Operation & Maintenance	29.713	94.265	245.528	300.741	185.886	112.690	968.823
Military Personnel - PCS	1.341	0.555	-	1.963	1.273	1.734	6.866
Other	1.007	0.826	7.928	2.628	-	-	12.389
Homeowners Assistance Program	-	-	-	-	-	-	-
Air Force O'Hare Move Costs	-	94.602	-	-	-	-	94.602
Prior Year Financing	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>114.113</b>	<b>328.296</b>	<b>424.337</b>	<b>400.919</b>	<b>318.629</b>	<b>275.942</b>	<b>1,862.236</b>
Estimated Land Revenues	-	(94.602)	(30.480)	(19.017)	(6.836)	(2.693)	(153.628)
Homeowners Assistance Program	-	-	-	-	0.817	7.093	7.910
<b>Budget Request</b>	<b>114.113</b>	<b>233.694</b>	<b>393.857</b>	<b>381.902</b>	<b>312.610</b>	<b>280.342</b>	<b>1,716.518</b>
<b>Funded Outside of the Account:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	21.362	-	21.093	12.700	18.000	-	73.155
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
<b>Total Outside of the Account</b>	<b>21.362</b>	<b>-</b>	<b>21.093</b>	<b>12.700</b>	<b>18.000</b>	<b>-</b>	<b>73.155</b>
<b>Savings:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing - Construction	-	0.770	1.676	1.676	1.541	1.541	7.204
- Operations	-	-	-	-	-	-	-
Operation & Maintenance	9.890	33.374	46.966	80.979	197.035	371.969	740.213
Military Personnel	-	14.400	14.700	18.900	24.800	27.100	99.900
Other	-	-	-	-	-	-	-
<b>Total Savings</b>	<b>9.890</b>	<b>48.544</b>	<b>63.342</b>	<b>101.555</b>	<b>223.376</b>	<b>400.610</b>	<b>847.317</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>125.585</b>	<b>185.150</b>	<b>351.608</b>	<b>293.047</b>	<b>107.234</b>	<b>(120.268)</b>	<b>942.356</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part IV**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**DEFENSE LOGISTICS AGENCY**

	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>1996-2001</u>
<b>One-Time Implementation Costs:</b>							
Military Construction	2.350	9.300	-	19.300	1.100	-	32.050
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Environmental	6.181	25.749	18.605	16.891	1.140	6.543	75.109
Operation & Maintenance	55.668	136.276	27.626	18.744	7.120	4.538	249.972
Military Personnel - PCS	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Prior Year Financing	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>64.199</b>	<b>171.325</b>	<b>46.231</b>	<b>54.935</b>	<b>9.360</b>	<b>11.081</b>	<b>357.131</b>
Estimated Land Revenues	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
<b>Budget Request</b>	<b>64.199</b>	<b>171.325</b>	<b>46.231</b>	<b>54.935</b>	<b>9.360</b>	<b>11.081</b>	<b>357.131</b>
<b>Funded Outside of the Account:</b>							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	6.184	12.300	-	-	-	-	18.484
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
<b>Total Outside of the Account</b>	<b>6.184</b>	<b>12.300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18.484</b>
<b>Savings:</b>							
Military Construction	12.545	-	-	-	-	-	12.545
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	0.030	0.071	0.154	0.154	0.154	0.563
Operation & Maintenance	12.020	38.970	103.923	115.743	145.565	148.716	564.937
Military Personnel	0.109	0.227	0.385	0.603	0.916	0.934	3.174
Other	-	-	-	-	-	-	-
<b>Total Savings</b>	<b>24.674</b>	<b>39.227</b>	<b>104.379</b>	<b>116.500</b>	<b>146.635</b>	<b>149.804</b>	<b>581.219</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>45.709</b>	<b>144.398</b>	<b>(58.148)</b>	<b>(61.565)</b>	<b>(137.275)</b>	<b>(138.723)</b>	<b>(205.604)</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - Part IV**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**DOD-WIDE**

	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>1996-2001</u>
<b>One-Time Implementation Costs:</b>							
Military Construction	270.671	403.065	365.228	203.728	65.717	12.100	1,320.509
Family Housing - Construction	-	0.569	0.790	2.008	-	-	3.367
- Operations	-	0.007	0.400	0.258	-	-	0.665
Environmental	216.726	228.224	426.120	502.985	358.306	797.886	2,530.247
Operation & Maintenance	399.459	635.235	507.620	546.935	273.434	183.124	2,545.807
Military Personnel - PCS	2.884	1.265	2.402	1.963	1.349	1.743	11.606
Other	8.269	7.233	16.168	9.760	2.387	0.643	44.460
Homeowners Assistance Program	-	-	-	-	-	-	-
Air Force O'Hare Move Costs	-	94.602	-	-	-	-	94.602
Prior Year Financing	-	-	-	-	-	-	-
<b>Total One-Time Costs</b>	<b>898.009</b>	<b>1,370.200</b>	<b>1,318.728</b>	<b>1,267.637</b>	<b>701.193</b>	<b>995.496</b>	<b>6,551.263</b>
Estimated Land Revenues	-	(94.602)	(47.085)	(35.141)	(28.196)	(2.693)	(207.717)
Homeowners Assistance Program	-	-	-	-	1.588	13.466	15.054
<b>Budget Request</b>	<b>898.009</b>	<b>1,275.598</b>	<b>1,271.643</b>	<b>1,232.496</b>	<b>674.585</b>	<b>1,006.269</b>	<b>6,358.600</b>
<b>Funded Outside of the Account:</b>							-
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	44.959	41.943	42.490	30.390	37.289	5.814	202.885
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
<b>Total Outside of the Account</b>	<b>44.959</b>	<b>41.943</b>	<b>42.490</b>	<b>30.390</b>	<b>37.289</b>	<b>5.814</b>	<b>202.885</b>
<b>Savings:</b>							-
Military Construction	17.445	-	1.400	1.100	1.310	15.540	36.795
Family Housing - Construction	-	0.770	1.676	1.676	1.541	1.541	7.204
- Operations	-	2.096	12.370	25.062	28.480	29.891	97.899
Operation & Maintenance	30.150	69.182	370.209	491.474	726.722	944.268	2,632.005
Military Personnel	(0.121)	14.107	43.235	67.049	83.988	94.829	303.087
Other	566.082	509.166	549.874	465.262	491.633	505.351	3,087.368
<b>Total Savings</b>	<b>613.556</b>	<b>595.321</b>	<b>978.764</b>	<b>1,051.623</b>	<b>1,333.674</b>	<b>1,591.420</b>	<b>6,164.358</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>329.412</b>	<b>722.220</b>	<b>335.369</b>	<b>211.263</b>	<b>(621.800)</b>	<b>(579.337)</b>	<b>397.127</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Department of the Army**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs:</b>							
Military Construction	788.147	3,358.050	3,655.970	3,772.211	1,901.964	0.000	<b>13,476.342</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	38.522	16.111	17.668	39.831	147.693	71.940	<b>331.765</b>
Operation & Maintenance	45.461	192.882	216.632	316.152	1,462.676	887.231	<b>3,121.034</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.752	39.092	97.459	195.785	436.714	51.678	<b>821.480</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>872.882</b>	<b>3,606.135</b>	<b>3,987.729</b>	<b>4,323.979</b>	<b>3,949.047</b>	<b>1,010.849</b>	<b>17,750.621</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
<b>Budget Request</b>	<b>872.882</b>	<b>3,606.135</b>	<b>3,987.729</b>	<b>4,323.979</b>	<b>3,949.047</b>	<b>1,010.849</b>	<b>17,750.621</b>

**One-Time Costs**

**Funded Outside of the Account:**

Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	145.152	0.000	0.000	<b>145.152</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Cost Outside of the Account:</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>145.152</b>	<b>0.000</b>	<b>0.000</b>	<b>145.152</b>

<b>Grand Total One-Time Implementation Costs</b>	<b>872.882</b>	<b>3,606.135</b>	<b>3,987.729</b>	<b>4,469.131</b>	<b>3,949.047</b>	<b>1,012.420</b>	<b>17,896.164</b>
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**Recurring Costs: (memo non-add)**

Operation & Maintenance	0.000	0.152	247.209	502.680	704.053	808.716	<b>2,262.811</b>
Military Personnel	0.000	0.000	31.942	117.840	160.839	196.070	<b>506.692</b>
Other	0.000	0.000	5.377	8.894	29.691	33.831	<b>77.793</b>
<b>Total Recurring Costs (memo non-add):</b>	<b>0.000</b>	<b>0.152</b>	<b>284.528</b>	<b>629.415</b>	<b>894.584</b>	<b>1,038.618</b>	<b>2,847.297</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Department of the Army**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings:</b>							
Military Construction	0.000	48.152	0.000	0.000	0.000	0.000	<b>48.152</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	11.233	23.617	17.385	7.244	12.365	<b>71.844</b>
Other	0.000	0.000	4.269	37.079	37.594	17.087	<b>96.029</b>
<b>Total One-Time Savings:</b>	<b>0.000</b>	<b>59.385</b>	<b>27.886</b>	<b>54.464</b>	<b>44.838</b>	<b>29.452</b>	<b>216.025</b>
<b>Recurring Savings:</b>							
Civilian Salary:	0.000	0.000	25.543	93.821	246.412	344.308	<b>710.084</b>
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	15.354	69.954	159.443	198.183	<b>442.935</b>
Enlisted Salary	0.000	0.000	31.673	173.578	444.790	589.660	<b>1,239.700</b>
Housing Allowance	0.000	0.000	30.575	68.044	116.709	138.329	<b>353.658</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	1.963	2.902	<b>4.865</b>
Sustainment	0.000	0.000	29.486	91.012	114.821	129.419	<b>364.738</b>
Recapitalization	0.000	0.186	37.270	55.915	78.007	81.561	<b>252.940</b>
BOS	0.000	0.000	32.260	170.379	222.386	255.960	<b>680.985</b>
Other:							
Procurement	0.000	0.000	31.389	39.909	48.453	56.356	<b>176.107</b>
Mission Activity	0.000	0.000	5.922	15.593	28.109	40.125	<b>89.749</b>
Miscellaneous	0.000	0.000	3.124	44.938	92.236	127.466	<b>267.764</b>
<b>Total Recurring Savings</b>	<b>0.000</b>	<b>0.186</b>	<b>242.596</b>	<b>823.142</b>	<b>1,553.330</b>	<b>1,964.270</b>	<b>4,583.525</b>
<b>Grand Total Savings</b>	<b>0.000</b>	<b>59.571</b>	<b>270.482</b>	<b>877.607</b>	<b>1,598.168</b>	<b>1,993.722</b>	<b>4,799.550</b>
Net Civilian Manpower Position Changes (+/-)	0	49	(400)	(1,042)	(378)	(2,133)	(3,904)
Net Military Manpower Position Changes (+/-)	0	60	(812)	(3,496)	(1,900)	(2,020)	(8,168)
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>872.882</b>	<b>3,546.564</b>	<b>3,717.247</b>	<b>3,591.524</b>	<b>2,350.879</b>	(981.302)	<b>13,096.614</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**Overall Summary**  
**(Dollars In Millions)**

**Department of the Navy**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
<b>Military Construction</b>	178.801	564.780	498.595	571.607	225.929	0.000	<b>2,039.712</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	23.400	21.063	19.664	8.441	19.660	15.201	<b>107.429</b>
Operation & Maintenance	48.933	101.922	179.723	155.015	322.495	321.888	<b>1,129.976</b>
Military Personnel	0.571	1.359	2.499	9.785	6.504	1.456	<b>22.174</b>
Other	0.000	0.000	0.000	0.000	16.984	2.032	<b>19.016</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>251.705</b>	<b>689.124</b>	<b>700.481</b>	<b>744.848</b>	<b>591.572</b>	<b>340.577</b>	<b>3,318.307</b>
Estimate Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>251.705</b>	<b>689.124</b>	<b>700.481</b>	<b>744.848</b>	<b>591.572</b>	<b>340.577</b>	<b>3,318.307</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account:</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Cost Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>251.705</b>	<b>689.124</b>	<b>700.481</b>	<b>744.848</b>	<b>591.572</b>	<b>340.577</b>	<b>3,318.307</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	8.431	7.567	22.719	61.125	83.153	<b>182.995</b>
Military Personnel	0.000	0.337	1.169	11.955	14.188	14.774	<b>42.423</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>8.768</b>	<b>8.736</b>	<b>34.674</b>	<b>75.313</b>	<b>97.927</b>	<b>225.418</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**Overall Summary**  
**(Dollars In Millions)**

**Department of the Navy**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings</b>							
Military Construction:	0.000	0.000	0.000	10.826	6.139	2.021	<b>18.986</b>
Family Housing - Construction:	0.000	0.000	0.000	0.000	0.753	2.339	<b>3.092</b>
Military PCS Cost Avoidance:	0.000	2.538	4.329	4.670	7.011	7.535	<b>26.083</b>
Other:	0.000	32.746	48.283	56.383	55.960	51.340	<b>244.712</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>35.284</b>	<b>52.612</b>	<b>71.879</b>	<b>69.863</b>	<b>63.235</b>	<b>292.873</b>
<b>Recurring Savings:</b>							
Civilian Salary:	0.000	16.567	29.877	45.795	117.048	184.836	<b>394.123</b>
Military Personnel Entitlements:							
Officer Salary	0.000	7.651	14.509	21.685	34.144	45.584	<b>123.573</b>
Enlisted Salary	0.000	22.435	44.202	64.212	105.923	152.917	<b>389.689</b>
Housing Allowance	0.000	6.583	12.717	19.236	31.045	43.400	<b>112.981</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.654	0.823	<b>1.477</b>
Sustainment	0.000	8.981	11.987	28.550	46.227	58.953	<b>154.698</b>
Recapitalization	0.000	10.125	41.323	42.686	43.573	45.266	<b>182.973</b>
BOS	0.000	2.170	17.000	24.687	52.929	86.868	<b>183.654</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	67.239	106.735	197.717	256.105	264.555	<b>892.351</b>
Miscellaneous	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Savings</b>	<b>0.000</b>	<b>141.751</b>	<b>278.350</b>	<b>444.568</b>	<b>687.648</b>	<b>883.202</b>	<b>2,435.519</b>
<b>Grand Total Savings</b>	<b>0.000</b>	<b>177.035</b>	<b>330.962</b>	<b>516.447</b>	<b>757.511</b>	<b>946.437</b>	<b>2,728.392</b>
Net Civilian Manpower Position Changes (+/-)	0	(438)	(313)	(592)	(585)	(457)	(2,385)
Net Military Manpower Position Changes (+/-)	0	(955)	(296)	(616)	(872)	(941)	(3,680)
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>251.705</b>	<b>512.089</b>	<b>369.519</b>	<b>228.401</b>	<b>(165.939)</b>	<b>(605.860)</b>	<b>589.915</b>



**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Department of the Air Force**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	101.967	690.997	975.445	685.883	132.438	0.000	<b>2,586.730</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	20.550	10.592	12.280	25.772	38.648	51.255	<b>159.097</b>
Operation and Maintenance	86.715	159.260	58.490	265.745	184.224	48.745	<b>803.179</b>
Military Personnel - PCS	0.000	15.120	5.132	5.050	0.000	0.000	<b>25.302</b>
Other	20.668	25.531	29.653	49.184	27.690	0.000	<b>152.726</b>
Home Owners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>229.900</b>	<b>901.500</b>	<b>1,081.000</b>	<b>1,031.634</b>	<b>383.000</b>	<b>100.000</b>	<b>3,727.034</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>229.900</b>	<b>901.500</b>	<b>1,081.000</b>	<b>1,031.634</b>	<b>383.000</b>	<b>100.000</b>	<b>3,727.034</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation and Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Home Owner Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>229.900</b>	<b>901.500</b>	<b>1,081.000</b>	<b>1,031.634</b>	<b>383.000</b>	<b>100.000</b>	<b>3,727.034</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation and Maintenance	0.217	44.088	95.603	144.750	173.212	196.227	<b>654.097</b>
Military Personnel	0.000	52.460	93.466	141.088	183.183	200.779	<b>670.975</b>
Other	1.055	13.123	3.548	9.634	10.096	10.298	<b>47.756</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>1.272</b>	<b>109.671</b>	<b>192.617</b>	<b>295.473</b>	<b>366.491</b>	<b>407.304</b>	<b>1,372.828</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Department of the Air Force**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military Personnel Cost Avoidance PCS	0.000	9.366	5.388	3.321	1.370	3.004	<b>22.450</b>
Other	0.000	0.418	0.005	0.000	0.000	1.007	<b>1.430</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>9.784</b>	<b>5.393</b>	<b>3.321</b>	<b>1.370</b>	<b>4.011</b>	<b>23.879</b>
<b>Recurring Savings</b>							
Civilian Salary	0.000	36.678	94.028	131.892	158.079	179.846	<b>600.524</b>
Military Personnel Entitlements:							
Officer Salary	0.000	26.474	58.949	85.010	108.926	117.730	<b>397.088</b>
Enlisted Salary	0.000	129.222	311.253	404.932	470.552	533.728	<b>1,849.688</b>
Housing Allowance	0.000	36.840	56.027	80.991	91.698	94.690	<b>360.246</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	4.709	9.663	9.915	<b>24.287</b>
Sustainment	0.000	1.053	1.098	21.593	21.758	27.879	<b>73.382</b>
Recapitalization	25.065	26.359	27.113	27.803	28.642	31.944	<b>166.927</b>
BOS	0.000	32.665	52.020	82.001	132.695	155.543	<b>454.924</b>
Other:							
Procurement	0.000	6.707	18.928	23.243	20.117	23.166	<b>92.161</b>
Mission Activity	0.000	33.470	35.330	41.308	63.363	64.881	<b>238.352</b>
Miscellaneous	0.000	20.713	34.668	51.772	63.238	87.269	<b>257.660</b>
<b>Total Recurring Savings</b>	<b>25.065</b>	<b>350.182</b>	<b>689.413</b>	<b>955.255</b>	<b>1,168.732</b>	<b>1,326.593</b>	<b>4,515.240</b>
<b>Grand Total Savings</b>	<b>25.065</b>	<b>359.966</b>	<b>694.807</b>	<b>958.575</b>	<b>1,170.102</b>	<b>1,330.604</b>	<b>4,539.119</b>
Net Civilian Manpower Position Changes (+/-)	0	(714)	(325)	(56)	(152)	(202)	<b>(1,449)</b>
Net Military Manpower Position Changes (+/-)	0	(2,918)	(1,163)	(486)	(321)	(500)	<b>(5,388)</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>204.835</b>	<b>541.534</b>	<b>386.193</b>	<b>73.059</b>	<b>(787.102)</b>	<b>(1,230.604)</b>	<b>(812.085)</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Contract Management Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	2.771	0.000	4.000	17.071	16.689	1.837	<b>42.368</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>2.771</b>	<b>0.000</b>	<b>4.000</b>	<b>17.071</b>	<b>16.689</b>	<b>1.837</b>	<b>42.368</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>2.771</b>	<b>0.000</b>	<b>4.000</b>	<b>17.071</b>	<b>16.689</b>	<b>1.837</b>	<b>42.368</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>2.771</b>	<b>0.000</b>	<b>4.000</b>	<b>17.071</b>	<b>16.689</b>	<b>1.837</b>	<b>42.368</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Contract Management Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Recurring Savings</b>							
Civilian Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
BOS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Miscellaneous	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0.000</b>
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0.000</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>2.771</b>	<b>0.000</b>	<b>4.000</b>	<b>17.071</b>	<b>16.689</b>	<b>1.837</b>	<b>42.368</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Commissary Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	1.821	0.000	24.003	0.000	0.000	0.000	<b>25.824</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	7.527	4.753	1.244	0.000	<b>13.524</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.013	0.000	0.000	0.000	0.011	0.053	<b>0.077</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>1.834</b>	<b>0.000</b>	<b>31.530</b>	<b>4.753</b>	<b>1.255</b>	<b>0.053</b>	<b>39.425</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>1.834</b>	<b>0.000</b>	<b>31.530</b>	<b>4.753</b>	<b>1.255</b>	<b>0.053</b>	<b>39.425</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>1.834</b>	<b>0.000</b>	<b>31.530</b>	<b>4.753</b>	<b>1.255</b>	<b>0.053</b>	<b>39.425</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	0.000	0.698	1.743	2.045	2.045	<b>6.531</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.772	0.889	0.908	0.927	<b>3.496</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>0.000</b>	<b>1.470</b>	<b>2.632</b>	<b>2.953</b>	<b>2.972</b>	<b>10.027</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Commissary Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	1.131	0.268	0.000	0.000	<b>1.399</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>1.131</b>	<b>0.268</b>	<b>0.000</b>	<b>0.000</b>	<b>1.399</b>
<b>Recurring Savings</b>							
Civilian Salary	3.425	6.849	9.927	11.185	11.642	11.830	<b>54.858</b>
Military Personnel Entitlements:							
Officer Salary	0.141	0.282	0.296	0.303	0.311	0.333	<b>1.666</b>
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
BOS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Miscellaneous	0.000	0.000	0.000	1.208	2.460	2.487	<b>6.155</b>
<b>Total Recurring Savings</b>	<b>3.566</b>	<b>7.131</b>	<b>10.223</b>	<b>12.696</b>	<b>14.413</b>	<b>14.650</b>	<b>62.679</b>
<b>Grand Total Savings</b>	<b>3.566</b>	<b>7.131</b>	<b>11.354</b>	<b>12.964</b>	<b>14.413</b>	<b>14.650</b>	<b>64.078</b>
Net Civilian Manpower Position Changes (+/-)	(103)	0	(10)	(12)	0	0	<b>(125)</b>
Net Military Manpower Position Changes (+/-)	(2)	0	0	0	0	0	<b>(2)</b>
<b>Net Implementation Costs</b>	<b>(1.732)</b>	<b>(7.131)</b>	<b>20.176</b>	<b>(8.211)</b>	<b>(13.158)</b>	<b>(14.597)</b>	<b>(24.653)</b>
<b>Less Estimated Land Revenues:</b>							

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Finance & Accounting Service**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	48.372	63.999	129.152	28.593	44.763	9.370	<b>324.249</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>48.372</b>	<b>63.999</b>	<b>129.152</b>	<b>28.593</b>	<b>44.763</b>	<b>9.370</b>	<b>324.249</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>48.372</b>	<b>63.999</b>	<b>129.152</b>	<b>28.593</b>	<b>44.763</b>	<b>9.370</b>	<b>324.249</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>48.372</b>	<b>63.999</b>	<b>129.152</b>	<b>28.593</b>	<b>44.763</b>	<b>9.370</b>	<b>324.249</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Finance & Accounting Service**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Total One-Time Savings</b>							
<b>Recurring Savings</b>							
Civilian Salary	3.804	36.859	96.955	139.523	166.217	165.242	<b>608.600</b>
Military Personnel Entitlements:							<b>0.000</b>
Officer Salary	0.049	0.549	1.397	1.739	1.781	1.781	<b>7.296</b>
Enlisted Salary	0.406	4.742	8.695	8.962	9.120	9.120	<b>41.045</b>
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Recapitalization	0.374	6.269	15.729	25.917	28.868	31.327	<b>108.484</b>
BOS							
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Miscellaneous	<b>4.633</b>	<b>48.419</b>	<b>122.776</b>	<b>176.141</b>	<b>205.986</b>	<b>207.470</b>	<b>765.425</b>
<b>Total Recurring Savings</b>							
<b>Grand Total Savings</b>	<b>4.633</b>	<b>48.419</b>	<b>122.776</b>	<b>176.141</b>	<b>205.986</b>	<b>207.470</b>	<b>765.425</b>
Net Civilian Manpower Position Changes (+/-)	(525)	(788)	(640)	(798)	(367)	(334)	<b>(3,452)</b>
Net Military Manpower Position Changes (+/-)	(71)	(88)	(4)	(7)	0	0	<b>(170)</b>
<b>Net Implementation Costs</b>							
Less Estimated Land Revenues:	<b>43.739</b>	<b>15.580</b>	<b>6.376</b>	<b>(147.548)</b>	<b>(161.223)</b>	<b>(198.100)</b>	<b>(441.176)</b>



**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Intelligence Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	10.327	3.883	44.779	21.000	0.667	0.000	<b>80.656</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.169	0.000	0.000	0.000	0.000	0.000	<b>0.169</b>
Operation & Maintenance	0.255	0.336	7.311	0.112	18.755	26.333	<b>53.102</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>10.751</b>	<b>4.219</b>	<b>52.090</b>	<b>21.112</b>	<b>19.422</b>	<b>26.333</b>	<b>133.927</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>10.751</b>	<b>4.219</b>	<b>52.090</b>	<b>21.112</b>	<b>19.422</b>	<b>26.333</b>	<b>133.927</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.604	7.717	1.480	<b>9.801</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.604</b>	<b>7.717</b>	<b>1.480</b>	<b>9.801</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>10.751</b>	<b>4.219</b>	<b>52.090</b>	<b>21.716</b>	<b>27.139</b>	<b>27.813</b>	<b>143.728</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	0.000	0.000	0.152	0.575	10.027	<b>10.754</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	1.440	<b>1.440</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.152</b>	<b>0.575</b>	<b>11.467</b>	<b>12.194</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Intelligence Agency**

	<b><u>2006</u></b>	<b><u>2007</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>2011</u></b>	<b><u>2006-2011</u></b>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.725	<b>0.725</b>
Other	0.000	0.000	0.262	0.000	0.000	0.000	<b>0.262</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.262</b>	<b>0.000</b>	<b>0.000</b>	<b>0.725</b>	<b>0.987</b>
<b>Recurring Savings</b>							
Civilian Salary	0.000	0.000	0.000	0.000	0.000	1.533	<b>1.533</b>
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.882	<b>0.882</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
BOS	0.000	0.000	0.000	0.000	0.000	1.885	<b>1.885</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Miscellaneous	0.000	0.000	0.723	0.732	0.732	10.320	<b>12.507</b>
<b>Total Recurring Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.723</b>	<b>0.732</b>	<b>0.732</b>	<b>14.620</b>	<b>16.807</b>
<b>Grand Total Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.985</b>	<b>0.732</b>	<b>0.732</b>	<b>15.345</b>	<b>17.794</b>
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>10.751</b>	<b>4.219</b>	<b>51.105</b>	<b>20.984</b>	<b>26.407</b>	<b>12.468</b>	<b>125.934</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Information Systems Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs:</b>							
Military Construction	9.986	0.140	182.118	130.128	144.795	0.000	<b>467.167</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	4.655	0.000	5.870	0.855	0.000	36.083	<b>47.463</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.010	0.000	87.991	0.000	0.000	6.831	<b>94.832</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>14.651</b>	<b>0.140</b>	<b>275.979</b>	<b>130.983</b>	<b>144.795</b>	<b>42.914</b>	<b>609.462</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>14.651</b>	<b>0.140</b>	<b>275.979</b>	<b>130.983</b>	<b>144.795</b>	<b>42.914</b>	<b>609.462</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account:</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>14.651</b>	<b>0.140</b>	<b>275.979</b>	<b>130.983</b>	<b>131.662</b>	<b>42.914</b>	<b>609.462</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	0.000	0.000	0.000	5.500	17.870	<b>23.370</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>5.500</b>	<b>17.870</b>	<b>23.370</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Information Systems Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings:</b>							
Military Construction:	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction:	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance:	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other:	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Recurring Savings:</b>							
Civilian Salary:	0.000	3.500	7.162	7.327	7.495	10.098	<b>35.582</b>
Military Personnel Entitlements:							
Officer Salary	0.000	0.057	0.130	0.134	0.137	0.140	<b>0.598</b>
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Housing Allowance	<b>0.000</b>	<b>0.014</b>	<b>0.014</b>	<b>0.014</b>	<b>0.014</b>	<b>0.015</b>	<b>0.071</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
BOS	0.000	0.998	2.037	2.080	2.124	2.433	<b>9.672</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Miscellaneous	0.000	2.574	6.352	6.537	6.712	19.254	<b>41.429</b>
<b>Total Recurring Savings</b>	<b>0.000</b>	<b>7.143</b>	<b>15.695</b>	<b>16.092</b>	<b>16.482</b>	<b>31.940</b>	<b>87.352</b>
<b>Grand Total Savings</b>	<b>0.000</b>	<b>7.143</b>	<b>15.695</b>	<b>16.092</b>	<b>16.482</b>	<b>31.940</b>	<b>87.352</b>
Net Civilian Manpower Position Changes (+/-)	0	(102)	0	0	0	33	<b>(69)</b>
Net Military Manpower Position Changes (+/-)	0	(1)	0	0	0	0	<b>(1)</b>
<b>Net Implementation Costs</b>							
Less Estimated Land Revenues:	<b>14.651</b>	<b>(7.003)</b>	<b>260.284</b>	<b>114.891</b>	<b>115.180</b>	<b>10.974</b>	<b>522.110</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Logistics Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	8.078	60.526	53.350	0.000	0.000	0.000	<b>121.954</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.216	0.000	0.000	0.000	0.000	<b>0.216</b>
Operation & Maintenance	11.284	17.596	66.676	68.046	64.363	16.453	<b>244.418</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	13.242	71.789	120.614	55.152	0.000	<b>260.797</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>19.362</b>	<b>91.580</b>	<b>191.815</b>	<b>188.660</b>	<b>119.515</b>	<b>16.453</b>	<b>627.385</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>19.362</b>	<b>91.580</b>	<b>191.815</b>	<b>188.660</b>	<b>119.515</b>	<b>16.453</b>	<b>627.385</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>19.362</b>	<b>91.580</b>	<b>191.815</b>	<b>188.660</b>	<b>119.515</b>	<b>16.453</b>	<b>627.385</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.769	1.182	1.613	2.068	2.545	2.599	<b>10.776</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.769</b>	<b>1.182</b>	<b>1.613</b>	<b>2.068</b>	<b>2.545</b>	<b>2.599</b>	<b>10.776</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Logistics Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	7.692	3.557	0.000	<b>11.249</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>7.692</b>	<b>3.557</b>	<b>0.000</b>	<b>11.249</b>
<b>Recurring Savings</b>							
Civilian Salary	1.365	2.736	6.848	10.300	19.406	23.812	<b>64.467</b>
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	11.196	11.474	42.241	43.315	44.265	<b>152.491</b>
Recapitalization	0.000	8.493	8.704	30.693	31.474	32.227	<b>111.591</b>
BOS	0.000	0.000	0.000	1.399	1.737	1.776	<b>4.912</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Miscellaneous	0.000	1.222	1.252	12.951	24.742	7.775	<b>47.942</b>
<b>Total Recurring Savings</b>	<b>1.365</b>	<b>23.647</b>	<b>28.278</b>	<b>97.584</b>	<b>120.674</b>	<b>109.855</b>	<b>381.403</b>
<b>Grand Total Savings</b>	<b>1.365</b>	<b>23.647</b>	<b>28.278</b>	<b>105.276</b>	<b>124.231</b>	<b>109.855</b>	<b>392.652</b>
Net Civilian Manpower Position Changes (+/-)	0	0	6	(364)	(74)	(41)	<b>(472)</b>
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>17.997</b>	<b>67.933</b>	<b>163.537</b>	<b>83.384</b>	<b>(4.716)</b>	<b>(93.402)</b>	<b>234.733</b>

**FY 2022 Budget Estimate**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Media Activity**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	0.913	6.419	0.000	0.000	0.000	0.000	<b>7.332</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.821	15.401	16.915	<b>33.137</b>
Military Personnel -PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	8.951	16.549	<b>25.500</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>0.913</b>	<b>6.419</b>	<b>0.000</b>	<b>0.821</b>	<b>24.352</b>	<b>33.464</b>	<b>65.969</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>0.913</b>	<b>6.419</b>	<b>0.000</b>	<b>0.821</b>	<b>24.352</b>	<b>33.464</b>	<b>65.969</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							<b>0.000</b>
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>0.913</b>	<b>6.419</b>	<b>0.000</b>	<b>0.821</b>	<b>24.352</b>	<b>33.464</b>	<b>65.969</b>
<b>Recurring Costs: (Memo Non-Add)</b>							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Costs (Memo Non-Add)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

**FY 2022 Budget Estimate**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Media Activity**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.672	<b>0.672</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.672</b>	<b>0.672</b>
<b>Recurring Savings</b>							
Civilian Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military Personnel Entitlements							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Overhead							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
BOS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Miscellaneous	0.000	0.000	0.000	0.000	0.000	1.308	<b>1.308</b>
<b>Total Recurring Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>1.308</b>	<b>1.308</b>
<b>Grand Total Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>1.980</b>	<b>1.980</b>
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
<b>Net Implementation Costs Less Estimated Savings</b>	<b>0.913</b>	<b>6.419</b>	<b>0.000</b>	<b>0.821</b>	<b>24.352</b>	<b>35.444</b>	<b>67.949</b>



**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Department of Defense Education Activity**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.238	0.000	0.000	0.000	0.000	<b>0.238</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.440	0.021	0.000	0.022	11.089	0.000	<b>11.572</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>0.440</b>	<b>0.259</b>	<b>0.000</b>	<b>0.022</b>	<b>11.089</b>	<b>0.000</b>	<b>11.810</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>0.440</b>	<b>0.259</b>	<b>0.000</b>	<b>0.022</b>	<b>11.089</b>	<b>0.000</b>	<b>11.810</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>0.440</b>	<b>0.259</b>	<b>0.000</b>	<b>0.022</b>	<b>11.089</b>	<b>0.000</b>	<b>11.810</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.624	0.735	<b>1.359</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.624</b>	<b>0.735</b>	<b>1.359</b>

**FY 2022 Budget Estimates  
Base Realignment and Closure Account 2005  
Cost and Savings by Fiscal Year  
(Dollars in Millions)**

**Department of Defense Education Activity**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	1.530	0.000	<b>1.530</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>1.530</b>	<b>0.000</b>	<b>1.530</b>
<b>Recurring Savings</b>							
Civilian Salary	0.000	0.000	0.000	0.000	2.519	2.577	<b>5.096</b>
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
BOS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Miscellaneous	0.000	0.000	0.000	0.000	0.000	1.596	<b>1.596</b>
<b>Total Recurring Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>2.519</b>	<b>4.173</b>	<b>6.692</b>
<b>Grand Total Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>4.049</b>	<b>4.173</b>	<b>8.222</b>
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	(26)	0	<b>(26)</b>
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>0.440</b>	<b>0.259</b>	<b>0.000</b>	<b>0.022</b>	<b>7.040</b>	<b>-4.173</b>	<b>3.588</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Security Service**

	<b><u>2006</u></b>	<b><u>2007</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>2011</u></b>	<b><u>2006-2011</u></b>
<b>One-Time Implementation Costs</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	1.605	0.000	4.085	7.259	14.709	12.480	<b>42.340</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>1.605</b>	<b>0.000</b>	<b>4.085</b>	<b>7.259</b>	<b>14.709</b>	<b>12.480</b>	<b>40.138</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>1.605</b>	<b>0.000</b>	<b>4.085</b>	<b>7.259</b>	<b>14.709</b>	<b>12.480</b>	<b>40.138</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>1.605</b>	<b>0.000</b>	<b>4.085</b>	<b>7.259</b>	<b>14.709</b>	<b>12.480</b>	<b>40.138</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	1.069	<b>1.069</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.530	<b>0.530</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>1.599</b>	<b>1.599</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account - 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Security Service**

	<b><u>2006</u></b>	<b><u>2007</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>2011</u></b>	<b><u>2006-2011</u></b>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Recurring Savings</b>							
Civilian Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
BOS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Miscellaneous	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>1.605</b>	<b>0.000</b>	<b>4.085</b>	<b>7.259</b>	<b>14.709</b>	<b>12.480</b>	<b>40.138</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Threat Reduction Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	0.180	0.900	0.000	0.000	0.000	0.000	<b>1.080</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.035	0.000	0.000	0.000	0.000	0.000	<b>0.035</b>
Operation & Maintenance	0.396	2.076	0.234	0.000	0.249	1.747	<b>4.702</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.431	0.516	0.000	0.000	0.350	<b>1.297</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>0.611</b>	<b>3.407</b>	<b>0.750</b>	<b>0.000</b>	<b>0.249</b>	<b>2.097</b>	<b>7.114</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>0.611</b>	<b>3.407</b>	<b>0.750</b>	<b>0.000</b>	<b>0.249</b>	<b>2.097</b>	<b>7.114</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>0.611</b>	<b>3.407</b>	<b>0.750</b>	<b>0.000</b>	<b>0.249</b>	<b>2.097</b>	<b>7.114</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Defense Threat Reduction Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.000	0.052	0.000	0.000	0.000	<b>0.052</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.052</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.052</b>
<b>Recurring Savings</b>							
Civilian Salary	0.000	0.000	0.021	0.022	0.022	0.023	<b>0.088</b>
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Housing Allowance	0.000	0.000	0.226	0.233	0.239	0.245	<b>0.943</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
BOS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Miscellaneous	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.247</b>	<b>0.255</b>	<b>0.261</b>	<b>0.268</b>	<b>1.031</b>
<b>Grand Total Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.299</b>	<b>0.255</b>	<b>0.261</b>	<b>0.268</b>	<b>1.083</b>
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>0.611</b>	<b>3.407</b>	<b>0.451</b>	<b>(0.255)</b>	<b>(0.012)</b>	<b>1.829</b>	<b>6.031</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Missile Defense Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	1.758	0.000	108.400	127.000	27.800	0.000	<b>264.958</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	6.550	0.000	1.619	32.938	58.822	8.679	<b>108.608</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>8.308</b>	<b>0.000</b>	<b>110.019</b>	<b>159.938</b>	<b>86.622</b>	<b>8.679</b>	<b>373.566</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>8.308</b>	<b>0.000</b>	<b>110.019</b>	<b>159.938</b>	<b>86.622</b>	<b>8.679</b>	<b>373.566</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							
Military Construction	2.761	0.000	0.000	0.000	0.000	0.000	<b>2.761</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	1.472	1.786	2.165	0.065	0.000	0.000	<b>5.488</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>4.233</b>	<b>1.786</b>	<b>2.165</b>	<b>0.065</b>	<b>0.000</b>	<b>0.000</b>	<b>8.249</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>12.541</b>	<b>1.786</b>	<b>112.184</b>	<b>160.003</b>	<b>86.622</b>	<b>8.679</b>	<b>381.815</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	1.748	7.415	<b>9.163</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>1.748</b>	<b>7.415</b>	<b>9.163</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Missile Defense Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	2.006	0.000	0.000	0.000	23.600	<b>25.606</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>2.006</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>23.600</b>	<b>25.606</b>
<b>Recurring Savings</b>							
Civilian Salary	0.000	0.202	0.394	0.594	0.688	1.741	<b>3.619</b>
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
BOS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Miscellaneous	0.000	1.565	2.131	2.175	16.387	31.957	<b>54.215</b>
<b>Total Recurring Savings</b>	<b>0.000</b>	<b>1.767</b>	<b>2.525</b>	<b>2.769</b>	<b>17.075</b>	<b>33.698</b>	<b>57.834</b>
<b>Grand Total Savings</b>	<b>0.000</b>	<b>3.773</b>	<b>2.525</b>	<b>2.769</b>	<b>17.075</b>	<b>57.298</b>	<b>83.440</b>
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>12.541</b>	<b>(1.987)</b>	<b>109.659</b>	<b>157.234</b>	<b>69.547</b>	<b>(48.619)</b>	<b>298.375</b>



**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**National Geospatial-Intelligence Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	0.000	122.200	425.565	743.868	168.749	83.328	<b>1,543.710</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	1.911	10.001	93.620	200.028	44.746	<b>350.306</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	3.314	12.889	12.400	6.223	<b>34.826</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>0.000</b>	<b>124.111</b>	<b>438.880</b>	<b>850.377</b>	<b>381.177</b>	<b>134.297</b>	<b>1,928.842</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>0.000</b>	<b>124.111</b>	<b>438.880</b>	<b>850.377</b>	<b>381.177</b>	<b>134.297</b>	<b>1,928.842</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							
Military Construction	23.760	0.000	0.000	0.000	0.000	0.000	<b>23.760</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.511	19.482	38.030	55.165	<b>113.188</b>
Other	0.000	3.400	6.492	83.046	164.568	152.438	<b>409.944</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>23.760</b>	<b>3.400</b>	<b>7.003</b>	<b>102.528</b>	<b>202.598</b>	<b>207.603</b>	<b>546.892</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>23.760</b>	<b>127.511</b>	<b>445.883</b>	<b>952.905</b>	<b>583.775</b>	<b>341.900</b>	<b>2,475.734</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**National Geospatial-Intelligence Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	6.254	6.386	6.520	8.653	<b>27.813</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>6.254</b>	<b>6.386</b>	<b>6.520</b>	<b>8.653</b>	<b>27.813</b>
<b>Recurring Savings</b>							
Civilian Salary	0.000	0.000	0.000	0.000	0.000	0.571	<b>0.571</b>
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
BOS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Miscellaneous	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.571</b>	<b>0.571</b>
<b>Grand Total Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>6.254</b>	<b>6.386</b>	<b>6.520</b>	<b>9.224</b>	<b>28.384</b>
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	(15)	<b>(15)</b>
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
<b>Net Implementation Costs</b>							
Less Estimated Land Revenues:	<b>23.760</b>	<b>127.511</b>	<b>439.629</b>	<b>946.519</b>	<b>577.255</b>	<b>332.676</b>	<b>2,447.350</b>

**FY 2022 Budget Estimates  
Base Realignment and Closure Account 2005  
Cost and Savings by Fiscal Year  
(Dollars in Millions)**

**National Security Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	0.203	0.000	0.000	0.000	0.000	0.000	<b>0.203</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.170	2.932	0.000	<b>3.102</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.274	0.000	0.000	<b>0.274</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>0.203</b>	<b>0.000</b>	<b>0.000</b>	<b>0.444</b>	<b>2.932</b>	<b>0.000</b>	<b>3.579</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>0.203</b>	<b>0.000</b>	<b>0.000</b>	<b>0.444</b>	<b>2.932</b>	<b>0.000</b>	<b>3.579</b>
<b>One-Time Costs Funded Outside of the Account</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>0.203</b>	<b>0.000</b>	<b>0.000</b>	<b>0.444</b>	<b>2.932</b>	<b>0.000</b>	<b>3.579</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**National Security Agency**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Recurring Savings</b>							
Civilian Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
BOS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Miscellaneous	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	39	<b>39</b>
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
<b>Net Implementation Costs</b>							
<b>Less Estimated Land Revenues:</b>	<b>0.203</b>	<b>0.000</b>	<b>0.000</b>	<b>0.444</b>	<b>2.932</b>	<b>0.000</b>	<b>3.579</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**TRICARE Management Activity**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	0.000	10.000	1,048.447	994.913	828.861	165.178	<b>3,047.399</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	3.252	6.330	40.281	127.293	267.970	205.836	<b>650.962</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	46.891	95.938	74.127	19.022	<b>235.978</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>3.252</b>	<b>16.330</b>	<b>1,135.619</b>	<b>1,218.144</b>	<b>1,170.958</b>	<b>390.036</b>	<b>3,934.339</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>3.252</b>	<b>16.330</b>	<b>1,135.619</b>	<b>1,218.144</b>	<b>1,170.958</b>	<b>390.036</b>	<b>3,934.339</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>3.252</b>	<b>16.330</b>	<b>1,135.619</b>	<b>1,218.144</b>	<b>1,170.958</b>	<b>390.036</b>	<b>3,934.339</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	10.938	20.435	50.190	104.495	146.320	<b>332.378</b>
Military Personnel	0.000	0.000	1.054	1.081	1.109	4.386	<b>7.630</b>
Other	0.000	16.474	27.865	28.147	58.863	59.777	<b>191.126</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>27.412</b>	<b>49.354</b>	<b>79.418</b>	<b>164.467</b>	<b>210.483</b>	<b>531.134</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**TRICARE Management Activity**

	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2006-2011</b>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.137	0.316	0.108	0.110	0.692	<b>1.363</b>
Other	0.000	0.000	0.104	0.000	0.000	52.964	<b>53.068</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>0.137</b>	<b>0.420</b>	<b>0.108</b>	<b>0.110</b>	<b>53.656</b>	<b>54.431</b>
<b>Recurring Savings</b>							
Civilian Salary	0.000	0.558	9.613	18.388	25.643	100.612	<b>154.814</b>
Military Personnel Entitlements:							
Officer Salary	0.000	3.703	12.940	18.198	28.209	81.384	<b>144.434</b>
Enlisted Salary	0.000	3.704	12.040	16.674	24.903	55.350	<b>112.671</b>
Housing Allowance	0.000	0.580	3.025	3.137	19.061	28.692	<b>54.495</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.971	<b>0.971</b>
Sustainment	0.000	0.033	0.177	0.180	0.185	17.141	<b>17.716</b>
Recapitalization	0.000	0.024	17.594	18.040	18.509	19.599	<b>73.766</b>
BOS	0.000	0.306	2.026	2.137	4.852	6.194	<b>15.515</b>
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	7.983	22.716	23.292	55.884	56.660	<b>166.535</b>
Miscellaneous	0.000	10.691	18.430	18.430	73.956	136.422	<b>257.929</b>
<b>Total Recurring Savings</b>	<b>0.000</b>	<b>27.582</b>	<b>98.561</b>	<b>118.476</b>	<b>251.202</b>	<b>503.025</b>	<b>998.846</b>
<b>Grand Total Savings</b>	<b>0.000</b>	<b>27.719</b>	<b>98.981</b>	<b>118.584</b>	<b>251.312</b>	<b>556.681</b>	<b>1,053.277</b>
Net Civilian Manpower Position Changes (+/-)	0	(54)	(197)	(165)	17	(950)	<b>(1,349)</b>
Net Military Manpower Position Changes (+/-)	0	(119)	(213)	(241)	(126)	(576)	<b>(1,275)</b>
<b>Net Implementation Costs</b>							
Less Estimated Land Revenues:	<b>3.252</b>	<b>(11.39)</b>	<b>1036.64</b>	<b>1099.56</b>	<b>919.65</b>	<b>(166.64)</b>	<b>2881.06</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Washington Headquarters Service**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Implementation Costs</b>							
Military Construction	23.143	117.415	321.546	274.330	360.533	5.610	<b>1,102.577</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	9.534	4.045	6.909	5.852	84.176	90.189	<b>200.705</b>
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.694	0.000	1.371	2.039	7.378	72.324	<b>83.806</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>33.371</b>	<b>121.460</b>	<b>329.826</b>	<b>282.221</b>	<b>452.087</b>	<b>168.123</b>	<b>1,387.088</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>33.371</b>	<b>121.460</b>	<b>329.826</b>	<b>282.221</b>	<b>452.087</b>	<b>168.123</b>	<b>1,387.088</b>
<b>One-Time Costs</b>							
<b>Funded Outside of the Account</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>33.371</b>	<b>121.460</b>	<b>329.826</b>	<b>282.221</b>	<b>452.087</b>	<b>168.123</b>	<b>1,387.088</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.552	19.449	<b>20.001</b>
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.552</b>	<b>19.449</b>	<b>20.001</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Washington Headquarters Service**

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
<b>One-Time Savings</b>							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Other	0.000	0.000	1.580	0.257	0.000	75.858	<b>77.695</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>1.580</b>	<b>0.257</b>	<b>0.000</b>	<b>75.858</b>	<b>77.695</b>
<b>Recurring Savings</b>							
Civilian Salary	0.000	0.000	0.280	0.382	0.391	0.817	<b>1.870</b>
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
BOS							
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Mission Activity	0.000	0.000	0.000	0.000	0.000	2.035	<b>2.035</b>
Miscellaneous	<b>0.000</b>	<b>0.000</b>	<b>0.280</b>	<b>0.382</b>	<b>0.391</b>	<b>2.852</b>	<b>3.905</b>
<b>Total Recurring Savings</b>							
<b>Grand Total Savings</b>	<b>0.000</b>	<b>0.000</b>	<b>1.860</b>	<b>0.639</b>	<b>0.391</b>	<b>78.710</b>	<b>81.600</b>
Net Civilian Manpower Position Changes (+/-)	0	0	(2)	10	0	(6)	<b>2</b>
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	<b>0</b>
<b>Net Implementation Costs</b>	<b>33.371</b>	<b>121.460</b>	<b>327.966</b>	<b>281.582</b>	<b>451.696</b>	<b>89.413</b>	<b>1,305.488</b>
<b>Less Estimated Land Revenues:</b>							



**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Department of Defense Summary**

	<b><u>2006</u></b>	<b><u>2007</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>2011</u></b>	<b><u>2006-2011</u></b>
<b>One-Time Implementation Costs</b>							
Military Construction	1,125.324	4,935.310	7,338.218	7,320.940	3,791.736	254.116	<b>24,765.644</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	82.676	47.982	49.612	74.044	206.001	138.396	<b>598.711</b>
Operation & Maintenance	269.783	550.595	738.510	1,124.295	2,759.496	1,728.532	<b>7,171.211</b>
Military Personnel - PCS	0.571	16.479	7.631	14.835	6.504	1.456	<b>47.476</b>
Other	22.577	78.317	338.984	476.745	650.496	175.062	<b>1,742.181</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs</b>	<b>1,500.931</b>	<b>5,628.683</b>	<b>8,472.955</b>	<b>9,010.859</b>	<b>7,414.233</b>	<b>2,297.562</b>	<b>34,325.223</b>
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Budget Request</b>	<b>1,500.931</b>	<b>5,628.683</b>	<b>8,472.955</b>	<b>9,010.859</b>	<b>7,414.233</b>	<b>2,297.562</b>	<b>34,325.223</b>
<b>One-Time Costs Funded Outside of the Account</b>							
Military Construction	26.521	0.000	0.000	0.000	0.000	0.000	<b>26.521</b>
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
Operation & Maintenance	1.472	1.786	2.676	165.303	45.747	56.645	<b>273.629</b>
Other	0.000	3.400	6.492	83.046	164.568	152.438	<b>409.944</b>
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	<b>0.000</b>
<b>Total One-Time Costs Outside of the Account</b>	<b>27.993</b>	<b>5.186</b>	<b>9.168</b>	<b>248.349</b>	<b>210.315</b>	<b>209.083</b>	<b>710.094</b>
<b>Grand Total One-Time Implementation Costs</b>	<b>1,528.924</b>	<b>5,633.869</b>	<b>8,482.123</b>	<b>9,259.208</b>	<b>7,624.548</b>	<b>2,506.645</b>	<b>35,035.317</b>
<b>Recurring Costs: (memo non-add)</b>							
Operation & Maintenance	0.986	64.792	373.823	726.046	1,056.147	1,289.520	<b>3,511.314</b>
Military Personnel	0.000	52.797	127.631	271.965	359.320	417.449	<b>1,229.160</b>
Other	1.055	29.597	38.335	48.453	102.838	114.440	<b>334.719</b>
<b>Total Recurring Costs (memo non-add)</b>	<b>2.041</b>	<b>147.186</b>	<b>539.788</b>	<b>1,046.464</b>	<b>1,518.305</b>	<b>1,821.409</b>	<b>5,075.193</b>

**FY 2022 Budget Estimates**  
**Base Realignment and Closure Account 2005**  
**Cost and Savings by Fiscal Year**  
**(Dollars in Millions)**

**Department of Defense Summary**

	<b><u>2006</u></b>	<b><u>2007</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2010</u></b>	<b><u>2011</u></b>	<b><u>2006-2011</u></b>
<b>One-Time Savings</b>							
Military Construction	0.000	48.152	0.000	10.826	6.139	2.021	<b>67.138</b>
Family Housing - Construction	0.000	0.000	0.000	0.000	0.753	2.339	<b>3.092</b>
Military PCS Cost Avoidance	0.000	23.273	33.703	25.484	15.735	24.321	<b>122.517</b>
Other	0.000	35.170	61.888	108.065	105.161	231.181	<b>541.465</b>
<b>Total One-Time Savings</b>	<b>0.000</b>	<b>106.595</b>	<b>95.591</b>	<b>144.375</b>	<b>127.788</b>	<b>259.862</b>	<b>734.211</b>
<b>Recurring Savings</b>							
Civilian Salary	8.594	103.949	280.648	459.229	755.562	1,027.846	<b>2,635.829</b>
Military Personnel Entitlements:							
Officer Salary	0.190	38.716	103.575	197.022	332.951	445.135	<b>1,117.589</b>
Enlisted Salary	0.406	160.103	407.862	668.357	1,055.288	1,340.776	<b>3,632.793</b>
Housing Allowance	0.000	44.017	102.584	171.655	258.767	306.254	<b>883.275</b>
Overhead:							
Family Housing Operations	0.000	0.000	0.000	4.709	12.280	14.611	<b>31.600</b>
Sustainment	0.000	21.263	54.222	183.577	226.306	277.658	<b>763.026</b>
Recapitalization	25.439	51.457	147.733	201.055	229.073	241.924	<b>896.680</b>
BOS	0.000	36.139	105.343	282.683	416.724	510.659	<b>1,351.547</b>
Other:							
Procurement	0.000	6.707	50.317	63.152	68.570	79.522	<b>268.268</b>
Mission Activity	0.000	108.692	170.702	277.910	403.462	428.255	<b>1,389.022</b>
Miscellaneous	4.633	85.184	189.736	315.266	486.840	636.176	<b>1,717.835</b>
<b>Total Recurring Savings</b>	<b>39.262</b>	<b>656.227</b>	<b>1,612.723</b>	<b>2,824.615</b>	<b>4,245.822</b>	<b>5,308.816</b>	<b>14,687.466</b>
<b>Grand Total Savings</b>	<b>39.262</b>	<b>762.823</b>	<b>1,708.314</b>	<b>2,968.990</b>	<b>4,373.610</b>	<b>5,568.678</b>	<b>15,421.677</b>
Net Civilian Manpower Position Changes (+/-)	(628)	(2,047)	(1,881)	(3,019)	(1,565)	(4,066)	<b>(13,205)</b>
Net Military Manpower Position Changes (+/-)	(73)	(4,021)	(2,488)	(4,846)	(3,219)	(4,037)	<b>(18,684)</b>
<b>Net Implementation Costs</b>							
Less Estimated Land Revenues:	<b>1,489.662</b>	<b>4,871.046</b>	<b>6,773.809</b>	<b>6,290.218</b>	<b>3,250.938</b>	<b>(3,062.033)</b>	<b>19,613.640</b>