

DEFENSE COMMISSARY AGENCY (DeCA)

**Fiscal Year (FY) 2016
President's Budget
February 2015**

OPERATING AND CAPITAL BUDGET

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**FY 2016 PRESIDENT'S BUDGET
DEFENSE COMMISSARY AGENCY CORPORATE OVERVIEW
COMMISSARY RESALE STOCKS AND COMMISSARY OPERATIONS
FEBRUARY 2015**

OVERVIEW

The Defense Commissary Agency's (DeCA) mission is to deliver a vital benefit to the military community by selling grocery items at cost while enhancing quality of life and readiness:

The commissary benefit:

- Provides a "sense of community" for military personnel and families
- Provides a safe, secure shopping environment overseas as well as stateside
- Enhances readiness by enabling troops to focus on the mission while deployed and not worrying about their families' well-being
- Provides groceries and household products at cost
- Provides considerable savings over commercial grocery stores
- Is an integral part of the military compensation package and a top retention factor for staying in the military
- Is efficient, effective, and provides customer satisfaction that exceeds commercial grocery stores

The commissaries received from our patrons an overall score of 4.46 in the Commissary Customer Satisfaction Survey (CCSS), which has a range from one (low) to five (high). The FY 2016 CCSS goal is ≥ 4.6 .

I. OPERATING AND CAPITAL BUDGETS

DeCA includes three activities:

Commissary Resale Stocks and Commissary Operations business areas make up the DeCA working capital fund (WCF). DeCA also has the Surcharge Collections Trust Revolving Fund.

The Resale Stocks business area collects revenues from the sale of products by the commissary stores. Resource authority for Resale Stocks is based on annual sales projections in the most recent President's Budget.

The Commissary Operations business area finances the operating costs of commissaries, headquarters operations, and field operating activities. The primary revenue source for this activity group is a direct appropriation to the Defense WCF, which in turn transfers the funds to the DeCA WCF. DeCA requests a \$1.1 billion appropriation for FY 2016. Specific costs include civilian and military labor, labor contracts, transportation of commissary goods overseas, and other indirect support. Commissary Operations also receives limited additional revenues from manufacturers' coupon redemption fees, handling fees for tobacco products, and reimbursements for other support.

Funding for DeCA's Surcharge Collections Trust Fund comes from a five percent surcharge applied to patron sales. The fund also derives revenue from prompt payment discounts to vendors; sale of recycled cardboard and plastic; and a return on the sale of used surcharge-purchased equipment when replaced in the stores. The surcharge revenue pays for sustainment, modernization and replacement of store-level construction, maintenance/repair, and equipment (including store level IT equipment).

II. WORKLOAD ASSUMPTIONS

The annual sales forecast for FY 2016 is \$5,568.5 million. Sales are the foremost driving factor in determining DeCA's workload. We establish our sales projections based on factors such as the number of authorized patrons, the number and location of commissaries, distribution systems, and operating hours and days.

a. Patrons: DeCA's patron base includes 5.4 million households. DeCA commissaries process over 89.7 million customer transactions annually. DeCA's authorized commissary patrons include active duty military members, Guard and Reserve component members, retired personnel and their families, government departments or agencies, 100 percent disabled veterans, Medal of Honor recipients, and DoD civilians stationed on installations in overseas areas.

b. Organization: DeCA will begin FY 2016 with 241 commissaries, five Commissary and Exchange operations located overseas, ten distribution centers and a meat processing plant located in Germany.

c. Location: Operations in OCONUS and remote areas cost more per dollar of sales than CONUS locations due to higher costs for transportation, labor, and frequently unfavorable exchange rates. Often overseas locations service small-to-medium military populations, resulting in fewer sales and higher fixed costs. In addition, DeCA incurs significant transportation costs to ship U.S. food products and household items to overseas locations.

d. Hours of Operations: Sales, patron demographics, and local installation needs, (which include consideration of families' needs during extended deployments) determine commissary operating hours and days of operation.

e. Workforce: In FY 2016 DeCA projects a civilian end-strength of 16,254 and a full-time equivalent (FTE) level of 14,336 (13,013 Direct Hire and 1,323 Foreign National Indirect Hire). DeCA uses a mix of full-time and part-time employees to provide scheduling flexibility required by commissaries. Military personnel strength level for FY 2016 is four.

Sales projections reflect historical and demographic data, sales days, tobacco sales, new store openings, and, outreach programs for onsite visits to Guard and Reserve locations, and the economics of the Commissary customer base.

PROGRAM	FY14	FY15	FY16
Commissaries (BOY)	245	241	241
Annual Sales (\$M)	5,625.2	6,012.3	5,568.5
Expenses	1,300.2	1,405.8	1,412.8
Surcharge Obligations	264.9	283.5	291.4

DeCA's foreign currency (FC) rate submission for FY 2016 is based on the DOD guidance that rates should be based on DeCA's "most recent experience." FC rates for the Turkish Lira and the Japanese Yen require the change listed below.

DeCA's rates for this submission are \$1 US =

DeCA	Current	Proposed
Euro	0.7232	0.7232
Pound	0.6239	0.6239
Lira	1.5268	2.0200
Won	1112.8100	1112.8100
Yen	82.2900	97.0800

III. HIGHLIGHTS

Changes affecting our operations budget are due to rate changes in transportation costs, commercial activities (CA) contracts, utility rate increases, and the effects of changes in global re-stationing, combined with new store openings and closures.

The emphasis on going green is an integral part of DeCA's culture. Environmental responsibility is one of DeCA's major priorities. Since the creation of an environmental management system in 2007 to oversee the reduction of solid waste through recycling and reuse, commissaries have recycled nearly 444,376 tons of cardboard, returning more than \$39.52 million to the DeCA surcharge collections trust fund.

DeCA has embarked upon another green endeavor, food bank donations. In order to prevent entry of grocery, meat and produce into the waste stream, DeCA has established a formal process covering diversion of unsellable but edible food to local food banks throughout the United States. The program involves over a hundred stateside commissaries with an end goal of one hundred percent participation stateside. Qualifying foods are sent to local food banks approved by the Department of Defense.

"Your Commissary, it is worth the trip!"

**FY 2016 PRESIDENT'S BUDGET
DEFENSE COMMISSARY AGENCY
DECA WORKING CAPITAL FUND
COMMISSARY RESALE STOCKS**

The Commissary Resale Stocks account directly supports the Defense Commissary Agency's (DeCA) primary mission to provide food and household products for the United States military and their families worldwide by funding commissary inventories. This submission requests budget authority of \$5,568.5 million in FY 2016 for the Resale Stocks account.

DeCA provides considerable savings over commercial grocery stores. DeCA facilities offer 16,500 product line items, on average, depending on store size and the number of locally procured items. Items available span an array of perishable and non-perishable foods and household goods. The Resale Stocks account funds the purchase of commissary inventory.

The Commissary benefit fosters a sense of community within military installations and has become a core family support and quality-of-life benefit for active duty soldiers, Guard and Reserve, and their families. Patrons gave the commissaries an overall score of 4.46 (in the FY 2014 (CCSS), which has a range from 1 (low) to 5 (high). The FY 2016 CCSS goal is ≥ 4.6 . Key customer service initiatives include:

- Low prices, overall savings with fully stocked shelves which offer special promotions highlighting quality selections in produce, meat, deli and bakery departments
- Attractive displays and efficient store layout that offers a wide variety of product selection
- Convenient hours with clean entrances, sales areas, and restrooms
- Minimized checkout time, self-checkout in all stores
- Courteous, friendly and helpful employees
- Overall satisfaction (asking customers how well are we doing?)

DeCA achieves industry-leading efficiency. Continued standardization of store-level practices and procedures has improved store operations. Standardization helps maintain sales levels, improves inventory control, and ensures high customer satisfaction levels.

Workload Indicators	FY 2014	FY 2015	FY 2016
Number of Commissaries (BOY)	245	241	241
Resale Stocks Sales (\$ Millions)	5,625.2	6,012.3	5,568.5
Ending Inventory On Hand (\$ Millions)	388.6	399.1	372.2

Performance Measures	FY 2014	FY 2015	FY 2016
Inventory Turns (Average # Per Year)	15.7	16.4	15.2
Customer Savings	30.0%	30.0%	30.0%
Commissary Customer Satisfaction Survey (CCSS)	4.46	≥4.6	≥4.6
American Customer Satisfaction Index (ACSI)	Actual 80 Industry 78	Meet Industry Average	Meet Industry Average

Financial Recap	FY 2014	FY 2015	FY 2016
Revenue (\$ Millions)	5,656.1	6,024.3	5,581.5
Cost of Goods Sold (\$ Millions)	5,663.0	6,043.5	5,595.7
Net Operating Results (\$ Millions)	(6.9)	(19.2)	(14.2)
Accumulated Operating Results for Budget Purposes	33.4	14.2	0.0
Unit Cost (Per \$ of Sales)	1.00	1.00	1.00

The Commissary Resale Stocks account provides patrons with brand name groceries and household products at cost. The commissary benefit is one of the highest-valued, top-rated military non-pay benefits. DeCA continues to provide necessary and essential services for the military family with a touch of home in locations throughout the world where patrons have little or no alternative for obtaining U.S. grown and manufactured grocery and household supplies.

FY 2016 President's Budget
Defense Commissary Agency
Commissary Resale Stocks
Source of New Orders and Revenue
(\$ in Millions)

	<u>FY2014</u>	<u>FY2015</u>	<u>FY2016</u>
1. New Orders			
a. Orders from DoD Components:			
Army			
Navy			
Air Force			
Marine Corps			
Other	0.0	0.0	0.0
b. Orders from Other Fund Activity Groups			
c. Total DoD	0.0	0.0	0.0
d. Other Orders:			
Other Federal Agencies	0.8	0.6	0.6
Non Federal Agencies	5,690.9	6,011.7	5,567.9
Total New Orders	5,691.8	6,012.3	5,568.5
2 . Carry-in Orders			
3. Total Gross Orders	5,691.8	6,012.3	5,568.5
4. Carry-Out Orders			
5. Gross Sales	5,625.2	6,012.3	5,568.5
6. Credit	30.9	12.0	13.0
7. Net Sales	5,656.1	6,024.3	5,581.5

FY 2016
President's Budget
Defense Commissary Agency
Commissary Resale Stocks
Revenue and Expense
(\$ in Millions)

	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>
Revenue:			
Gross Sales	5,625.2	6,012.3	5,568.5
Operations	5,625.2	6,012.3	5,568.5
Capital Surcharge			
Depreciation excluding Major Construction			
Other Income			
Refunds/Discounts	30.9	12.0	13.0
Total Income:	5,656.1	6,024.3	5,581.5
Expenses:			
Cost of Material Sold from Inventory	5,663.0	6,043.5	5,595.7
Salaries and Wages:			
Military Personnel Compensation & Benefits			
Civilian Personnel Compensation & Benefits			
Travel & Transportation of Personnel			
Materials & Supplies (for Internal Operations)			
Equipment			
Transportation of Things			
Depreciation			
Printing & Reproduction			
Advisory & Assistance Services			
Rent, Communication, Utilities, & Misc. Charges			
Other Purchased Services			
Total Expenses	5,663.0	6,043.5	5,595.7
Operating Result	(6.9)	(19.2)	(14.2)
Less Cash Surcharge Reservation	-	-	-
Plus Appropriations Affecting NOR/AOR	-	-	-
Other Adjustments Affecting NOR	-	-	-
Net Operating Result	(6.9)	(19.2)	(14.2)
Other Changes Affecting AOR	-	-	-
Accumulated Operating Result	40.3	33.4	14.2
Non Recoverable Adjustment Impacting AOR	-	-	-
Accumulated Operating Result for Budget Purposes	33.4	14.2	-

FY 2016 President's Budget
 Defense Commissary Agency
 Supply Management by Division
 (\$ in Millions)

FY 2014									
Obligation Targets									
Business Division	Net Customer Orders	Net Sales	Operating	Mobilization	Direct Appn	Total Operating Obligations	Total Capital Obligations	Varability Target	Target Total
Commissary Resale Stock	5,663.0	5,656.1	5,663.0			5,663.0			5,663.0

FY 2016 President's Budget
 Defense Commissary Agency
 Supply Management by Division
 (\$ in Millions)

FY 2015									
Obligation Targets									
Business Division	Net Customer Orders	Net Sales	Operating	Mobilization	Direct Appn	Total Operating Obligations	Total Capital Obligations	Varability Target	Target Total
Commissary Resale Stock	6,043.5	6,024.3	6,043.5			6,043.5			6,043.5

FY 2016 President's Budget
 Defense Commissary Agency
 Supply Management by Division
 (\$ in Millions)

FY 2016									
Obligation Targets									
Business Division	Net Customer Orders	Net Sales	Operating	Mobilization	Direct Appn	Total Operating Obligations	Total Capital Obligations	Varability Target	Target Total
Commissary Resale Stock	5,595.7	5,581.5	5,595.7			5,595.7			5,595.7

FY 2014 BUDGET		DIVISION		February 2015	
		Commissary Resale Stocks			
DEFENSE COMMISSARY AGENCY SUPPLY MANAGEMENT					
INVENTORY STATUS		TOTAL	MOBILIZATION	PEACETIME OPERATING	PEACETIME OTHER
1.	INVENTORY BOP	374.2		374.2	
2.	BOP INVENTORY ADJUSTMENTS				
	a. RECLASSIFICATION CHANGE (Memo)				
	b. PRICE CHANGE AMOUNT (Memo)				
	c. INVENTORY RECLASSIFIED AND REPRICED				
3.	RECEIPTS AT STANDARD	5,663.0		5,663.0	
4.	SALES AT STANDARD	5,625.2		5,625.2	
5.	INVENTORY ADJUSTMENTS				
	a. CAPITALIZATIONS + or (-)				
	b. RETURNS FROM CUSTOMERS FOR CREDIT +				
	c. RETURNS FROM CUSTOMERS WITHOUT CREDIT				
	d. RETURNS TO SUPPLIERS (-)				
	e. TRANSFERS TO PROPERTY DISPOSAL (-)				
	f. ISSUES/RECEIPTS WITHOUT REIMBURSEMENT + or (-)				
	g. OTHER (LIST/EXPLAIN)	(23.4)		(23.4)	
	h. TOTAL ADJUSTMENTS				
6.	INVENTORY EOP	388.6		388.6	
7.	INVENTORY EOP, REVALUED (LAC, DISCOUNTED)				
	a. ECONOMIC RETENTION (Memo)				
	b. CONTINGENCY RETENTION (Memo)				
	c. POTENTIAL DOD REUTILIZATION (Memo)				
8.	INVENTORY ON ORDER EOP (Memo)	(0.7)		(0.7)	
9.	NARRATIVE (Explanation of unusual changes)				
5g. Reconciling Inventory Adjustment					

FY 2015 BUDGET		DIVISION		February 2015	
		Commissary Resale Stocks			
DEFENSE COMMISSARY AGENCY SUPPLY MANAGEMENT					
INVENTORY STATUS		TOTAL	MOBILIZATION	PEACETIME OPERATING	PEACETIME OTHER
1.	INVENTORY BOP	388.6		388.6	
2.	BOP INVENTORY ADJUSTMENTS				
	a. RECLASSIFICATION CHANGE (Memo)				
	b. PRICE CHANGE AMOUNT (Memo)				
	c. INVENTORY RECLASSIFIED AND REPRICED				
3.	RECEIPTS AT STANDARD	6,043.5		6,043.5	
4.	SALES AT STANDARD	6,012.3		6,012.3	
5.	INVENTORY ADJUSTMENTS				
	a. CAPITALIZATIONS + or (-)				
	b. RETURNS FROM CUSTOMERS FOR CREDIT +				
	c. RETURNS FROM CUSTOMERS WITHOUT CREDIT				
	d. RETURNS TO SUPPLIERS (-)				
	e. TRANSFERS TO PROPERTY DISPOSAL (-)				
	f. ISSUES/RECEIPTS WITHOUT REIMBURSEMENT + or (-)				
	g. OTHER (LIST/EXPLAIN)	(20.7)		(20.7)	
	h. TOTAL ADJUSTMENTS				
6.	INVENTORY EOP	399.1		399.1	
7.	INVENTORY EOP, REVALUED (LAC, DISCOUNTED)				
	a. ECONOMIC RETENTION (Memo)				
	b. CONTINGENCY RETENTION (Memo)				
	c. POTENTIAL DOD REUTILIZATION (Memo)				
8.	INVENTORY ON ORDER EOP (Memo)	1.9		1.9	
9.	NARRATIVE (Explanation of unusual changes)				
5g. Reconciling Inventory Adjustment					

FY 2016 BUDGET		DIVISION		February 2015	
		Commissary Resale Stocks			
DEFENSE COMMISSARY AGENCY SUPPLY MANAGEMENT					
INVENTORY STATUS		TOTAL	MOBILIZATION	PEACETIME OPERATING	PEACETIME OTHER
1.	INVENTORY BOP	399.1		399.1	
2.	BOP INVENTORY ADJUSTMENTS				
	a. RECLASSIFICATION CHANGE (Memo)				
	b. PRICE CHANGE AMOUNT (Memo)				
	c. INVENTORY RECLASSIFIED AND REPRICED				
3.	RECEIPTS AT STANDARD	5,595.7		5,595.7	
4.	SALES AT STANDARD	5,568.5		5,568.5	
5.	INVENTORY ADJUSTMENTS				
	a. CAPITALIZATIONS + or (-)				
	b. RETURNS FROM CUSTOMERS FOR CREDIT +				
	c. RETURNS FROM CUSTOMERS WITHOUT CREDIT				
	d. RETURNS TO SUPPLIERS (-)				
	e. TRANSFERS TO PROPERTY DISPOSAL (-)				
	f. ISSUES/RECEIPTS WITHOUT REIMBURSEMENT + or (-)				
	g. OTHER (LIST/EXPLAIN)	(54.1)		(54.1)	
	h. TOTAL ADJUSTMENTS				
6.	INVENTORY EOP	372.2		372.2	
7.	INVENTORY EOP, REVALUED (LAC, DISCOUNTED)				
	a. ECONOMIC RETENTION (Memo)				
	b. CONTINGENCY RETENTION (Memo)				
	c. POTENTIAL DOD REUTILIZATION (Memo)				
8.	INVENTORY ON ORDER EOP (Memo)	1.9		1.9	
9.	NARRATIVE (Explanation of unusual changes)				
5g. Reconciling Inventory Adjustment					

**FY 2016 PRESIDENT'S BUDGET
DEFENSE COMMISSARY AGENCY
DeCA WORKING CAPITAL FUND
COMMISSARY OPERATIONS
FEBRUARY 2015**

FUNCTIONAL DESCRIPTION

The DeCA Working Capital Fund (WCF) is composed of operations and headquarters administrative management of 241 commissary stores (FY 2016), five joint Commissary and Exchange operations located overseas, ten distribution centers, and a meat processing plant located in Germany. Five Area Groups provide direct store management utilizing a centralized zone manager concept enabling the stores to respond quickly to the patrons' needs and installation command requirements. Oversight is provided by the Services participation on the DeCA Board of Directors, which conducts quarterly meetings to review performance and financial information, the status of construction projects, and operational metrics.

The primary cost categories are labor, both continental U.S. and foreign national civilian personnel, as well as commercial activities service contracts, second destination transportation of inventory products shipped overseas and in-theatre, utilities, and store supplies. DeCA also pays DoD service providers such as the Defense Finance and Accounting Service (DFAS), the Defense Information Systems Agency (DISA), the U.S. Transportation Command (USTRANSCOM), and base operations support at installations worldwide where commissary stores are located.

A direct appropriation of \$1.1 billion in FY 2016 provides the majority of the Commissary's operational funds. The appropriation gives patrons access to high-quality products on fully-stocked shelves in a clean and safe facility offering exceptional customer service each and every day. In addition to the appropriation, 2 percent of the required revenue is generated through sources such as fees paid by the grocery industry for redemption of manufacturers' coupons and cost recovery fees for selling tobacco in commissaries. Provisions of the Status of Forces agreements with Korea and Japan provide labor and utility burden sharing costs in the operation of commissary stores.

Service Reimbursement	FY 2014	FY 2015	FY 2016
Transferred	1,365.9		
Total Appropriation		1,304.7	1,154.2
Adjustment			278.0
Services Transfer (Appropriation request)			876.2
Army			365.4
Air Force			245.3
Navy			191.0
Marines			74.5

BUDGET HIGHLIGHTS

DeCA has a thirteen (13) year history of clean audit opinions and has proven year after year to be noteworthy stewards of the taxpayers' funds. Efficient and effective financial processes centered on store operations and timely vendor payments follow business best practices.

FY 2016 President's Budget
Defense Commissary Agency
Commissary Operations
Changes in the Costs of Operation
(\$ in Millions)

	<u>Costs</u>
1. FY 2014 Actual	1,300.2
2. FY 2015 in President's Budget Submission	1,405.8
3. Pricing Adjustments	
4. Program Changes	0.0
5. Productivity Initiatives and Other Efficiencies	0.0
6. Other Changes	0.0
7. FY 2015 Current Estimate:	1,405.8
8. Pricing Adjustments:	
Civilian Personnel Pay Raises	3.5
General Purchase Inflation	1.5
Non-Pay Inflation	2.0
9. Program Changes:	
10. Productivity Initiatives and Other Efficiencies	
11. Other Changes	
12 FY 2016 Estimate:	1,412.8

FY 2016 President's Budget
 Defense Commissary Agency
 Commissary Operations
 Source of New Orders and Revenue
 (\$ in Thousands)

	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>
1. New Orders			
a. Orders from DoD Components:			
Army Operations and Maintenance			
Air Force Operations and Maintenance			
Navy Operations and Maintenance			
Marine Corps Operations and Maintenance			
OSD Burdensharing Contribution, Defense	9,826.1	8,926.2	8,883.9
IMCOM MWR FF&V Transport	691.5	882.6	887.0
DLA Troop Support	19.0	74.8	75.1
DoD Civilian Expeditionary Workforce Program	143.4	155.8	156.5
DAU Acquisition Services	344.4	1,235.5	1,241.7
b. Orders from other Fund Activity Group	787.9	787.9	787.9
c. Total DoD	11,812.3	12,062.8	12,032.1
d. Other Orders:			
Other Federal Agencies	4,016.2	3,151.7	3,469.4
Non Federal Agencies	10,510.5	14,275.1	14,432.3
Total New Orders	26,339.0	29,489.6	29,933.8
2. Carry-In Orders	0.0	0.0	0.0
3. Total Gross Orders	26,339.0	29,489.6	29,933.8

FY 2016 President's Budget
Revenue and Expenses
Defense Commissary Agency
Commissary Operations
(Dollars in Thousands)

	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>
Revenue:			
Operations			
Services Reimbursement	1,362,797.0	1,114,731.2	876,154.0
Army			365,356.2
Air Force			245,323.1
Navy			191,001.6
United States Marine Corps			74,473.1
Adjustment		190,000.0	278,000.0
Other Income	30,146.8	29,489.6	29,933.8
Total Income:	1,392,943.8	1,334,220.8	1,184,087.8
Expenses:			
Salaries and Wages:			
Military Personnel Compensation & Benefits	447.7	480.1	489.2
Civilian Personnel Compensation & Benefits	713,359.0	792,284.1	822,645.6
Travel & Transportation of Personnel	4,186.8	9,204.9	8,062.7
Materials & Supplies (for Internal Operations)	48,480.7	46,247.9	50,321.4
Other Purchases from Revolving Funds	30,966.7	38,431.0	39,051.6
Transportation of Things	154,112.1	167,387.1	172,316.7
Depreciation - Capital	5,986.0	8,318.8	8,349.6
Printing & Reproduction	230.8	366.9	291.8
Advisory & Assistance Services	0.0	0.0	0.0
Rent, Communication & Misc. Charges	135,340.4	81,848.4	91,083.3
Other Purchased Services	207,056.1	261,212.7	220,228.8
Total Expenses	1,300,166.4	1,405,781.9	1,412,840.7
Operating Result	92,777.4	(71,561.1)	(228,752.9)
Plus Other Revenues Affecting NOR/AOR	3,100.0	69,224.6	6,940.5
Net Operating Result	95,877.4	(2,336.5)	(221,812.4)
Accumulated Operating Result	224,148.9	221,812.4	0.0

Fund 14 Revenue and Expenses
February 2015

FY 2016 President's Budget Submission
 Defense Commissary Agency
 Commissary Operations Capital Investment Summary
 (\$ in Millions)

Line Number	Item Description	FY 2014		FY 2015		FY 2016	
		Quantity	Total Cost	Quantity	Total Cost	Quantity	Total Cost
	PY requires Line Item detail for all categories						
	Non-ADPE Equipment						
	- Vehicles						
	- Material Handling						
	- Installation Security						
	- Quality Control Security						
	- Medical Equipment						
	- Machinery						
2000	ADPE & Telecomm Equipment						
2001	- Computer Hardware (Production) DERMAS						
2002	Business Intelligence						
2003	Corp Server III	1	0.407	1	3.650	1	3.000
2004	eDARTS						
2005	Enterprise Business Solution						
2006	- Computer Hardware (Network) COOP			1	1.000	1	1.000
2007	- Computer Software (Operating System) Time and Attendance System						
2008	Enterprise Data Warehouse						
2005	Enterprise Business Solution	1	4.021	1	11.115	1	5.236
	Software Development >250K						
	- Internally Developed						
	- Externally Developed						
	Minor Construction						
	- Replacement						
	- New Construction						
	- Environmental						
	TOTAL OBLIGATIONS*	2	4.428	3	15.765	3	9.236
	Total Capital Outlays		0.322		22.692		14.817
	Total Depreciation Expense		4.983		8.300		8.325
	* Differences are due to rounding						

Defense Commissary Agency CAPITAL INVESTMENT JUSTIFICATION (\$ in Thousands)				FY 2016 President's Budget					
C. Line No & Item Description 2006. COOP				D. Activity ID Defense Commissary Agency (DeCA)					
Element of Cost	FY 2014			FY 2015			FY 2016		
	Quantity	Unit Cost	Total Cost	Quantity	Unit Cost	Total Cost	Quantity	Unit Cost	Total Cost
Non-ADPE & Telecom Capability Replacement Productivity New Mission Environmental									
ADPE and Telecommunications Capability Computer Hardware (Replacement) Project Name >=\$1M Computer Software (Operating System) Project Name >=\$1M Telecoms, Other Computer & Telecom Equip				1	1,000.0	1,000.0	1	1,000.0	1,000.0
Software (Named Line Items > \$1M)									
Minor Construction Capability Replacement Productivity New Mission Environmental									

Defense Commissary Agency CAPITAL INVESTMENT JUSTIFICATION (\$ in Thousands)				FY 2016 President's Budget					
C. Line No & Item Description 2003. CORP Servers				D. Activity ID Defense Commissary Agency (DeCA)					
Element of Cost	FY 2014			FY 2015			FY 2016		
	Quantity	Unit Cost	Total Cost	Quantity	Unit Cost	Total Cost	Quantity	Unit Cost	Total Cost
Non-ADPE & Telecom Capability Replacement Productivity New Mission Environmental									
ADPE and Telecommunications Capability Computer Hardware (Replacement) Project Name >=\$1M CORP Servers Computer Software (Operating System) Project Name >=\$1M Telecoms, Other Computer & Telecom Equip	1	407.5	407.5	1	3,650.0	3,650.0	1	3,000.0	3000.0
Software (Named Line Items > \$1M)									
Minor Construction Capability Replacement Productivity New Mission Environmental									

Defense Commissary Agency CAPITAL INVESTMENT JUSTIFICATION (\$ in Thousands)				FY 2016 President's Budget					
C. Line No & Item Description 2005. Enterprise Business Solution System (EBS)			D. Activity ID Defense Commissary Agency (DeCA)						
Element of Cost	FY 2014			FY 2015			FY 2016		
	Quantity	Unit Cost	Total Cost	Quantity	Unit Cost	Total Cost	Quantity	Unit Cost	Total Cost
Non-ADPE & Telecom Capability Replacement Productivity New Mission Environmental									
ADPE and Telecommunications Capability Computer Hardware (Production) Project Name >=\$1M EBS Computer Software (Operating System) Project Name >=\$1M EBS Telecoms, Other Computer & Telecom Equip				1	2,346.0	2,346.0			
Software (Named Line Items > \$1M) Computer Software (Operating System) Project Name >=\$1M EBS	1	4,021.4	4,021.4	1	8,769.0	8,769.0	1	5,236.1	
Minor Construction Capability Replacement Productivity New Mission Environmental									

FY 2016 President's Budget Submission
Defense Commissary Agency
Capital Budget Execution
(\$ in Millions)

Major Category	<u>Initial Request</u>	<u>Current Proj Cost</u>	<u>Approved Change</u>	<u>Explanation</u>
Non-ADPE	0.0	0.0	0.0	
ADPE and Telecom	10.1	0.4	9.7	
Software Development	13.4	4.0	9.4	
Minor Construction	0.0	0.0	0.0	
Total FY 2014	23.5	4.4	19.1	

Major Category	<u>Initial Request</u>	<u>Current Proj Cost</u>	<u>Approved Change</u>	<u>Explanation</u>
Non-ADPE	0.0	0.0	0.0	
ADPE and Telecom	6.0	15.8	-9.8	Refined requirements
Software Development	6.9	0.0	6.9	
Minor Construction	0.0	0.0	0.0	
Total FY 2015	12.9	15.8	-2.9	

FY 2016 President's Budget Submission
 Defense Commissary Agency
 Capital Budget Execution
 (\$ in Millions)

Major Category	<u>Initial Request</u>	<u>Current Proj Cost</u>	<u>Approved Change</u>	<u>Explanation</u>
Non-ADPE	0.0	0.0	0.0	
ADPE and Telecom	9.2	9.2	0.0	
Software Development	0.0	0.0	0.0	
Minor Construction	0.0	0.0	0.0	
Total FY 2016	9.2	9.2	0.0	