

**The Joint Staff**  
**Operation Enduring Freedom/Operation New Dawn**  
**Operation and Maintenance, Defense-Wide**  
**Budget Activity 04: Administrative and Service Wide Activities**

I. **Description of Operations Financed:** The Chairman of the Joint Chiefs of Staff (CJCS) is the principal military adviser to the President, National Security Council, and Secretary of Defense. The Chairman presides over and serves as a member of the Joint Chiefs of Staff. CJCS relies upon the Joint Staff (TJS) to craft and distribute guidance for combatant forces' unified strategic direction, operations under unified command, and integration into effective combat forces. On behalf of the Chairman, TJS provides Combatant Commands (COCOMs), the Services, and U.S. war fighters with joint policy, strategy, and doctrine necessary to employ effective joint combat forces in contingencies worldwide. Goldwater-Nichols legislation (P.L. 99-433) strengthened joint military participation in the management of DOD resources by providing the CJCS, COCOMs, and the Joint Staff a greater voice in the planning, programming, budgeting, and execution process. While resource management is an internal matter of each Military Department by statute, the Chairman retains responsibility to review major personnel, materiel, and logistics requirements of the Armed Services in relation to strategic and operational plans. Ultimately, the CJCS is the one person tasked with providing the President and Secretary of Defense strategic planning, direction, and advice on requirements, programs, and budget priorities identified by the National Security Council, COCOMs and Services.

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**II. Financial Summary (\$ in Thousands)**

<b>CBS No.</b>	<b>CBS Title</b>	<b>FY 2011 Actual</b>	<b>FY 2012 Total</b>	<b>Delta</b>	<b>FY 2013 Total</b>
<b>OEF</b>					
3.0	Operating Support	\$6,280	\$1,500	0	\$1,500
4.0	Transportation	\$934	\$500	0	\$500
	<b>Total</b>	<b>\$7,214</b>	<b>\$2,000</b>	<b>0</b>	<b>\$2,000</b>

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**OEF**

1. CBS Category/Subcategory 3.0 Operating Support	\$6,280	\$1,500	0	\$1,500
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**a. Narrative Justification:** The Joint Staff will execute \$1,500K of OCO funding for the Pakistan-Afghanistan Coordination Cell (PACC).

The Pakistan Afghanistan Coordination Cell (PACC) serves as a focused node on the Joint Staff, sufficiently networked to provide a shared understanding of the challenges of a counterinsurgency within the Afghanistan and Pakistan (AF/PAK) region, ensuring focus and continuity within the community of interest to better inform policy, operations and intelligence, and planning for success handling Pakistan and Afghanistan situations. The PACC accomplishes this through framing and solving complex problems by directly engaging and coordinating with the Joint Staff Directorates, OSD, the COCOMs, and Services. The PACC is also directly responsible for managing the critical language, cultural and academic training required. The PACC prepares and reviews official documents related to the AF/PAK region. In addition, the PACC supports, prepares, and when requested accompanies the Joint Staff and Office of the Secretary of Defense leadership and members traveling in the AF/PAK region.

**Explanation of Change Between FY 2012 and FY 2013:** No change.

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**OEF**

2. CBS Category/Subcategory 4.0 Transportation	<b>\$934</b>	<b>\$500</b>	<b>0</b>	<b>\$500</b>
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**a. Narrative Justification:** The Joint Staff will execute \$500K of OCO funding for the Pakistan-Afghanistan Coordination Cell (PACC).

The Pakistan Afghanistan Coordination Cell (PACC) serves as a focused node on the Joint Staff, sufficiently networked to provide a shared understanding of the challenges of a counterinsurgency within the Afghanistan and Pakistan (AF/PAK) region, ensuring focus and continuity within the community of interest to better inform policy, operations and intelligence, and planning for success handling Pakistan and Afghanistan situations. The PACC accomplishes this through framing and solving complex problems by directly engaging and coordinating with the Joint Staff Directorates, OSD, the COCOMs, and Services. The PACC is also directly responsible for managing the critical language, cultural and academic training required. The PACC prepares and reviews official documents related to the AF/PAK region. In addition, the PACC supports, prepares, and when requested accompanies the Joint Staff and Office of the Secretary of Defense leadership and members traveling in the AF/PAK region.

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OP 32 Line items as Applicable (Dollars in thousands):

OP 32 Line	FY 2011 Actuals	Change FY 2011/FY 2012		FY 2012 Estimate	Change FY 2012/FY 2013		FY 2013 Estimate
		Price	Program		Price	Program	
308 Travel of Persons	\$334	\$0	\$166	\$500	\$0	\$0	\$500
989 Other Contracts	\$6,880	\$0	-\$5,380	\$1,500	\$0	\$0	\$1,500
<b>Total</b>	<b>\$7,214</b>	<b>\$0</b>	<b>\$5,214</b>	<b>\$2,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000</b>

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