

**Office of Inspector General**  
**Operation Enduring Freedom and Operation New Dawn**  
**Operation and Maintenance, Defense-Wide**  
**BA 04: Administrative and Service Wide Activities**

**I. Description of Operations Financed:** The DoD OIG promotes integrity, accountability, and improvements of DoD personnel, programs, and operations to support the Department's mission and to serve the public interest. This includes performing audits, investigations, and inspections of issues and high risk areas related to Operation New Dawn (OND) and Operation Enduring Freedom (OEF). Overseas Contingency Operations (OCO) in Southwest Asia (SWA) continues to be a top priority of the DoD OIG. The DoD OIG is conducting oversight efforts of various functions and activities such as contracts, readiness, logistics, funds management, contract fraud accountability, theft, corruption, and intelligence efforts. To maintain a forward presence, the deployment and redeployment of our personnel will continue to be a critical issue warranting additional management attention and efforts.

To accomplish its critical oversight mission, the DoD OIG has adopted a strategy that is based on maintaining the right-size presence in theater, but which also recognizes that much of our work can be done away from the war zones, ensuring safety of personnel and saving the unnecessary monetary funds it would cost to send our people there. An important part of our oversight effort is to improve inter-service and inter-agency coordination and collaboration to minimize duplication of effort and ensure that we have only the staff needed in theater to accomplish the mission. To provide a more effective and efficient oversight role, the DoD OIG has established field offices in strategic SWA locations and continues key placement of DoD OIG personnel in SWA. This facilitates timely reviews and reporting of results in theater and minimizes disruption to the warfighter. The DoD OIG has adopted an expeditionary workforce model to support efforts throughout all of SWA. The DoD OIG has core staff forward deployed at all times. The core contingent is comprised of individuals serving between four and 12 month deployments. Expeditionary team members deploy for as long as needed to complete the review. The actual number of auditors, criminal investigators (special agents), inspectors and logistics specialists in SWA fluctuates depending on the requirements.

Afghanistan - As additional resources for the OCO are needed in Afghanistan, the DoD OIG must continue to focus its oversight capabilities to rebuilding the country. To

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accomplish its mission and meet requirements, the DoD OIG has adopted a strategy involving both permanent staff in-country supplemented by visiting teams of auditors, evaluators, and Special Agents who serve in the area on a shorter term basis as they focus on specific tasks and issues. This is an important part of the DoD OIG mission as we attempt to stamp out instances of fraud, waste, and abuse in an increasingly heated conflict. Currently there are three Audit offices in Afghanistan: Camp Eggers in Kabul, staffed with six auditors; Bagram Airfield, staffed with six auditors; and Kandahar Airfield, staffed with five auditors. A team from Camp Eggers is conducting the audit of "Distribution of Pharmaceuticals with the ANSF healthcare System." The Bagram Airfield office is conducting the audit of "Military Construction Projects in Afghanistan". The Kandahar Airfield office is conducting the audit of "National Operations and Maintenance Contracts in Afghanistan." Our overall strategy in Afghanistan is to work with Congressional Oversight Committees, U.S. Central Command, U.S. Forces - Afghanistan, the Combined Security Transition Command - Afghanistan, and other oversight and law enforcement organizations as necessary to battle the number one impediment to a lawful society in Afghanistan - CORRUPTION. Additionally, the DCIS, the criminal investigative arm of the DoD OIG, has a full-time presence in Afghanistan. Ten Special Agents are currently deployed to Afghanistan: Bagram and Kandahar Airfields are each staffed with two Special Agents; New Kabul Compound in Kabul is staffed with one Special Agents; and Camp Eggers is staffed with five Special Agents. DoD IG Special Agents work alongside partner criminal investigative agencies, such as the U.S. Army Criminal Investigation Command (USACIDC) and the Federal Bureau of Investigation (FBI) to investigate fraud, corruption, and other criminal activities impacting DoD operations. In addition, four full-time Special Plans and Operations (SPO) staff in Afghanistan provide assessment oversight that facilitates informed, timely decision-making by senior leaders and the U.S. Congress in addressing security objectives. There are also two logistics specialists and one IT specialist in Afghanistan.

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Iraq - The DoD OIG closed its field offices in Iraq at the Victory Base Complex, Joint Base Balad, and the International Zone with the final rotation redeploying in August 2011. The following audit projects conducted in Iraq are being completed: "Controls Over the Accountability and Disposition of Government Furnished Property in Iraq", and "Contracting for Force Protection in Iraq". Post September 2011, DCIS agents will deploy into Iraq, on an as needed basis, to address fraud and corruption related to DoD's presence in Iraq. SPO completed an assessment titled, "Defense Hotline Allegation concerning Traumatic Brain Injury Research Integrity in Iraq." A five-person SPO team conducted the assessment in coordination with U.S. Navy investigators and the Bureau of Medicine and Surgery (BUMED). The result was a published report, "Assessment of Allegations Concerning Traumatic Brain Injury Research Integrity in Iraq". In an ongoing effort, a SPO team is performing an assessment of the DoD Establishment of the Office of Security Assistance - Iraq. The objective is to assess progress made by the DoD toward establishing a fully functional Office of Security Assistance-Iraq. Fieldwork occurred during July 2011.

Qatar - The DoD OIG maintains a field office in Qatar collocated with U.S. Central Command and the Air Force on Al Udeid Air Base, Qatar. The field office is staffed with five auditors who are completing the audit of "Supply Support Activities in Afghanistan." SPO assessment teams traveling in the theater require access to DoD OIG facilities in Qatar to stage for and expeditiously complete assessment missions. Qatar also serves as a logistical support hub to facilitate our oversight staff deploying into and redeploying from theater. A logistics specialist is assigned to Qatar. DoD OIG plans to expand its presence on Al Udeid Air Base in recognition of the continuing space constraints in Afghanistan and the overall value of completing the work in Qatar.

Kuwait -Kuwait currently serves as the principal office for the Special Deputy Inspector General for SWA providing crucial coordination among Federal oversight agencies working in SWA. Two DCIS Special Agents are also stationed there and are focused on contract

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fraud, corruption, and other criminal activities in Kuwait that impact DoD operations. As in other locations, the DCIS works jointly with our partner criminal investigation agencies such as USACIDC and the FBI. In addition, Kuwait serves as an office for expeditionary Audit team members and as a logistical support hub to facilitate our oversight staff deploying into and redeploying from theater. On occasion, SPO assessment teams traveling in the theater will continue to require access to DoD OIG facilities in Kuwait.

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II. Financial Summary (\$ in Thousand)

| CBS No.    | CBS Title         | FY 2011 Actual  | FY 2012 Total   | Delta         | FY 2013 Total   |
|------------|-------------------|-----------------|-----------------|---------------|-----------------|
| <b>OEF</b> |                   |                 |                 |               |                 |
| 1.0        | Personnel         | \$7,144         | \$3,028         | \$4,524       | \$7,552         |
| 2.0        | Personnel Support | \$1,155         | \$1,354         | \$1,030       | \$2,384         |
| 3.0        | Operating Support | \$423           | \$276           | \$554         | \$830           |
|            | Total             | \$8,722         | \$4,658         | \$6,108       | \$10,766        |
| <b>OND</b> |                   |                 |                 |               |                 |
| 1.0        | Personnel         | \$2,202         | \$5,051         | -\$5,051      | \$0             |
| 2.0        | Personnel Support | \$290           | \$964           | -\$964        | \$0             |
| 3.0        | Operating Support | \$97            | \$382           | -\$382        | \$0             |
|            | Total             | \$2,589         | \$6,397         | -\$6,397      | \$0             |
|            | <b>SAG Total</b>  | <b>\$11,311</b> | <b>\$11,055</b> | <b>-\$289</b> | <b>\$10,766</b> |

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| <b>A. <u>Subactivity Group</u></b>                                      | <b>FY 2011<br/>Actual</b> | <b>FY 2012<br/>Total</b> | <b>Delta</b>   | <b>FY 2013<br/>Total</b> |
|---|---------------------------|--------------------------|----------------|--------------------------|
| <b>OEF</b>  |                           |                          |                |                          |
| 1. Cost Breakdown Structure (CBS)<br>Category/Subcategory 1.0 Personnel | <b>\$7,144</b>            | <b>\$3,028</b>           | <b>\$4,524</b> | <b>\$7,552</b>           |

**a. Narrative Justification:** Personnel costs in support of Afghanistan, Qatar, and Kuwait operations are for civilian overtime and premium pay (Sunday, hazardous duty, and night and post differential). The OIG has personnel continuously deployed in theater of operation. The number of personnel fluctuates as teams rotate in and out of areas of responsibility. These costs fluctuate based on the level of support required to conduct contingency operations.

**b. Explanation of Change Between FY 2012 and FY 2013:** Higher personnel costs are due to mission focus shift to OEF along with more personnel deployments with associated overtime and premium pay.

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| OND   | FY 2011<br>Actual | FY 2012<br>Total | Delta     | FY 2013<br>Total |
|---|-------------------|------------------|-----------|------------------|
| 2. Cost Breakdown Structure (CBS)<br>Category/Subcategory 1.0 Personnel | \$2,202           | \$5,051          | (\$5,051) | \$0              |

**a. Narrative Justification:** Personnel costs in support of Iraq operations are for civilian overtime and premium pay (Sunday, hazardous duty, and night and post differential). The OIG will continue to conduct audit, inspections, and investigations as long as U.S. Forces are present.

**b. Explanation of Change Between FY 2012 and FY 2013:** Reduction due to mission focus shift to OEF.

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|   | FY 2011<br>Actual | FY 2012<br>Total | Delta   | FY 2013<br>Total |
|---|-------------------|------------------|---------|------------------|
| 3. CBS Category/Subcategory 2.0 Personnel Support | \$1,155           | \$1,354          | \$1,030 | \$2,384          |

**a. Narrative Justification:** Personnel support costs for OEF operations cover temporary duty (TDY) expenses for audit teams, investigators, and inspectors to deploy overseas and travel in the theater of operation. Personnel support costs also include contracted mental health services to assist personnel upon return from this high stress region.

**b. Explanation of Change Between FY 2012 and FY 2013:** Higher personnel support costs are due to mission focus shift to OEF as more personnel will deploy in support of OEF.



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|   | FY 2011<br>Actual | FY 2012<br>Total | Delta   | FY 2013<br>Total |
|---|-------------------|------------------|---------|------------------|
| 4. CBS Category/Subcategory 2.0 Personnel Support | \$290             | \$964            | (\$964) | \$0              |

**a. Narrative Justification:** Personnel support costs for OND operations cover temporary duty (TDY) expenses for audit teams, investigators, and inspectors to deploy overseas and travel in the theater of operation. Personnel support costs also include contracted mental health services to assist personnel upon return from this high stress region.

**b. Explanation of Change Between FY 2012 and FY 2013:** Reduction due to mission focus shift to OEF.

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|   | FY 2011<br>Actual | FY 2012<br>Total | Delta | FY 2013<br>Total |
|---|-------------------|------------------|-------|------------------|
| 5. CBS Category/Subcategory 3.0 Operating Support | \$423             | \$276            | \$554 | \$830            |

- a. Narrative Justification:** The OIG locations at Afghanistan, Qatar (Al Udeid Air Base), and Kuwait require operational and logistical support to maintain the offices. This funding covers support costs for housing, transportation, and other service support expenses associated with establishing and running overseas offices. The funding will also support investigative review costs in scanning, retrieving, and assessing records and vouchers from the DFAS Deployable Disbursing Stations. Operating support costs also covers supplies, equipment, acquisition and service costs for blackberries, satellite phones, computers and radios for OIG personnel deployed in theater.
- b. Explanation of Change Between FY 2012 and FY 2013:** Higher operating support costs are due to mission focus shift OEF as the OIG will have a higher presence in theater in support of OEF.

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|   | FY 2011<br>Actual | FY 2012<br>Total | Delta   | FY 2013<br>Total |
|---|-------------------|------------------|---------|------------------|
| 6. CBS Category/Subcategory 3.0 Operating Support | \$97              | \$382            | (\$382) | \$0              |

- a. Narrative Justification:** The OIG will continue to incur OIF related operating support such as supplies, equipment, acquisition and service costs for blackberries, satellite phones, computers and radios until all audits, investigations, and inspections have been completed.
- b. Explanation of Change Between FY 2012 and FY 2013:** Reduction due to mission focus shift to OEF.

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| OEF   | FY 2011<br>Actual | FY 2012<br>Total | Delta   | FY 2013<br>Total |
|---|-------------------|------------------|---------|------------------|
| 7. CBS Category/Subcategory 4.0<br>Transportation                   | \$0               | \$0              | \$0     | \$0              |
| <b>a. <u>Narrative Justification:</u></b> n/a                       |                   |                  |         |                  |
| <b>b. <u>Explanation of Change Between FY 2012 and FY 2013:</u></b> |                   |                  |         |                  |
|   | \$11,311          | \$11,055         | (\$289) | \$10,766         |
| <b>Total</b>  |                   |                  |         |                  |

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OP 32 Line items as Applicable (Dollars in thousands):

| <u>OP 32 Line</u>                 | <u>FY 2011</u><br><u>Actuals</u> | <u>Change</u><br><u>FY 2011/FY 2012</u> |                | <u>FY 2012</u><br><u>Estimate</u> | <u>Change</u><br><u>FY 2012/FY 2013</u> |                | <u>FY 2013</u><br><u>Estimate</u> |
|-----------------------------------|----------------------------------|---|----------------|-----------------------------------|---|----------------|-----------------------------------|
|                                   |                                  | <u>Price</u>                            | <u>Program</u> |                                   | <u>Price</u>                            | <u>Program</u> |                                   |
| 101 Exec, Gen'l & Spec<br>Scheds  | 9,346                            |   | -1,081         | 8,265                             |   | -365           | 7,900                             |
| <b>199 Total Civ Compensation</b> | <b>9,346</b>                     |   | <b>-1,081</b>  | <b>8,265</b>                      |   | <b>-365</b>    | <b>7,900</b>                      |
| 308 Travel of Persons             | 1,437                            |   | 935            | 2,372                             |   | -473           | 1,899                             |
| <b>399 Total Travel</b>           | <b>1,437</b>                     |   | <b>935</b>     | <b>2,372</b>                      |   | <b>-473</b>    | <b>1,899</b>                      |
| 647 DISA Info Svcs                | 29                               |   | -11            | 18                                |   | -1             | 17                                |
| 912 GSA Leases                    | 0                                | 0                                       | 5              | 5                                 | 0                                       | 5              | 10                                |
| 915 Rents, Leases (non GSA)       | 35                               | 0                                       | -35            | 0                                 | 0                                       | 0              | 0                                 |
| 920 Supplies/Matl (non fund)      | 53                               | 0                                       | 4              | 57                                | 0                                       | 0              | 57                                |
| 922 Eqt Maint Contract            | 210                              | 0                                       | -2             | 208                               | 0                                       | 0              | 208                               |
| 925 Eqt Purch (non fund)          | 34                               | 0                                       | -30            | 4                                 | 0                                       | 541            | 545                               |
| 932 Mgt Prof Support Svcs         | 1                                | 0                                       | -1             | 0                                 | 0                                       | 0              | 0                                 |
| 987 Other IntraGovt Purch         | 65                               | 0                                       | 44             | 109                               | 0                                       | 3              | 112                               |
| 989 Other Contracts               | 101                              | 0                                       | -84            | 17                                | 0                                       | 1              | 18                                |
| <b>999 Total Other Purchases</b>  | <b>528</b>                       | <b>0</b>                                | <b>-99</b>     | <b>418</b>                        | <b>0</b>                                | <b>550</b>     | <b>967</b>                        |
| <b>Total</b>                      | <b>11,311</b>                    | <b>0</b>                                | <b>-256</b>    | <b>11,055</b>                     | <b>0</b>                                | <b>-289</b>    | <b>10,766</b>                     |