

The Joint Staff
FY 2011 Overseas Contingency Operations: Operation Enduring Freedom/Operation Iraqi Freedom
Operation and Maintenance, Defense-Wide
Budget Activity 4 Administrative and Service Wide Activities

I. Description of Operations Financed: The Chairman of the Joint Chiefs of Staff (CJCS) is the principal military adviser to the President, National Security Council, and Secretary of Defense. The Chairman presides over and serves as a member of the Joint Chiefs of Staff. CJCS relies upon the Joint Staff (TJS) to craft and distribute guidance for combatant forces' unified strategic direction, operations under unified command, and integration into effective combat forces. On behalf of the Chairman, TJS provides Combatant Commands (COCOMs), the Services, and U.S. war fighters with joint policy, strategy, and doctrine necessary to employ effective joint combat forces in contingencies worldwide.

Goldwater-Nichols legislation (P.L. 99-433) strengthened joint military participation in the management of DOD resources by providing the CJCS, COCOMs, and the Joint Staff a greater voice in the planning, programming, budgeting and execution process. While resource management is an internal matter of each Military Department by statute, the Chairman retains responsibility to review major personnel, materiel, and logistics requirements of the Armed Services in relation to strategic and operational plans. Ultimately, the CJCS is the one person tasked with providing the President and Secretary of Defense strategic planning, direction, and advice on requirements, programs, and budget priorities identified by the COCOMs and Services.

II. Force Structure: N/A

III. Financial Summary (\$ in Thousands)

CBS No.	CBS Title	FY 2009 Cost of War	FY 2010 Enacted	FY 2010 Supplemental	FY 2010 Total	FY 2011 Request
3.0	Operating Support	\$13,664	\$12,500	\$0	\$12,500	\$20,500
	SAG Totals	\$13,664	\$12,500	\$0	\$12,500	\$20,500

	FY 2009 Cost of War	FY 2010 Enacted	FY 2010 Supplemental	FY 2010 Total	FY 2011 Request
A. <u>Major Effort Name</u>					
3.0 Operating Support	\$13,664	\$12,500	\$0	\$12,500	\$20,500

Narrative Justification: The Combatant Commander Initiative Fund (CCIF) enables the Chairman of the Joint Chiefs of Staff to act quickly to support the Combatant Commanders when they lack the flexibility and resources to solve emergent challenges and unforeseen contingency requirements critical to joint war fighting readiness and national security interests. The strongest candidates for approval are initiatives that support COCOM activities and functions, enhance interoperability and yield high benefits at low cost. Initiatives support authorized activities such as force training, joint exercises, contingencies, command and control, military education and training of foreign personnel, defense personnel expenses for bilateral or regional cooperation programs, urgent and unanticipated humanitarian relief and reconstruction assistance, and joint war fighting capabilities. The unpredictable nature of emergent challenges, unexpected contingencies, and urgent and unanticipated humanitarian relief and reconstruction assistance, makes it difficult to forecast how the FY 2011 funds will be spent. The Joint Staff plans to execute \$12.5 million of FY 2011 CCIF OCO funding. Joint staff funding for two programs (Combating Terrorism Readiness Initiative Fund (CbT RIF) and COCOM Command and Control Initiatives Program (C2IP)) terminated in FY 2010. These funds were eliminated due to overmatch with the Services and Defense Information Systems Agency (DISA). However, termination of funding in the Joint Staff portfolio did not eliminate the need to fund unforeseen, short-fused contingency requirements in these areas and it was determined that C2IP and CbT RIF-like projects that meet CCIF criteria could be funded with CCIF. The TJS anticipates the need for CCIF to support COCOM C2IP and CbT RIF type projects will increase in FY 2011. In addition, CCIF is increasingly being used by COCOMs to support unforeseen humanitarian needs in their areas of operation.

The Pakistan Afghanistan Coordination Cell (PACC) serves as a focused node on the Joint Staff, sufficiently networked to provide a shared understanding of the challenges of a counterinsurgency within the Afghanistan and Pakistan (AF/PAK) region, ensuring focus and continuity within the community of interest to better inform policy, operations and intelligence, and planning for success handling Pakistan and Afghanistan situations. The PACC accomplishes this through framing and solving complex problems by directly engaging and coordinating with the Joint Staff Directorates, OSD, the COCOMs, and Services. The PACC is also directly responsible for managing the critical language, cultural and academic training required. The PACC prepares and reviews official documents related to the AF/PAK region. In addition, the PACC supports, prepares, and when

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requested accompanies the Joint Staff and Office of the Secretary of Defense leadership and members traveling in the AF/PAK region. (\$8.0 million)

Impact if not funded: The CCIF will fail to meet COCOM needs in supporting Overseas Contingency Operations as well as the increasing demands of Homeland Defense, humanitarian assistance and other operations. A \$12.5M supplemental enables the Chairman of the Joint Chiefs of Staff to support CCIF requirements as a whole while providing the COCOMs with the flexibility to respond to unanticipated needs directly related to war operations.

The PACC will fail to meet the CJCS requirements to deploy personnel to the AF/PAK region to support forward deployed US and International Commands and coordinate and synchronize issues and information. An \$8M supplemental will enable the PACC to meet the challenges of a counterinsurgency within the AF/PAK region.

Total	\$13,664	\$12,500	\$0	\$12,500	\$20,500
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