

OFFICE OF INSPECTOR GENERAL
FY 2011 Overseas Contingency Operations: Operation Enduring Freedom/Operation Iraqi Freedom
Operation and Maintenance, Defense-Wide
Budget Activity 4 Administrative and Service Wide Activities

I. Description of Operations Financed: The DoD IG promotes integrity, accountability, and improvements of DoD personnel, programs, and operations to support the Department's mission and to serve the public interest. This includes performing audits, investigations, and inspections of issues and high risk areas related to Operation Iraqi Freedom (OIF) and Operation Enduring Freedom (OEF). The Overseas Contingency Operations, especially operations in Southwest Asia, continues to be a top priority of the DoD IG. The DoD IG is conducting oversight efforts of various functions and activities such as contracts, readiness, logistics, funds management, contract fraud accountability, theft, corruption, and intelligence efforts. To maintain a forward presence, the deployment and redeployment of our personnel will continue to be a critical issue warranting additional management attention and efforts. We will adjust the number of deployed personnel according to the (1) Warfighter's ability to sustain the size of our presence; (2) Priority of work being performed; and (3) Actual workload demands.

To accomplish its oversight mission, the DoD IG has adopted a strategy that is based on maintaining the right-size presence in theater, but which also recognizes that much of our work can be done away from the war zones, ensuring safety of personnel and saving the unnecessary monetary funds it would cost to send our people there. An important part of our oversight effort is to improve inter-service and inter-agency coordination and collaboration to minimize duplication of effort and ensure that we have only the staff needed in theater to accomplish the mission. To provide a more effective and efficient oversight role, the DoD IG has established field offices in strategic Southwest Asia locations and continues key placement of DoD IG personnel in Southwest Asia. This facilitates timely reviews and reporting of results in theater and minimizes disruption to the warfighter. The DoD IG has adopted an expeditionary workforce model to support efforts throughout all of Southwest Asia. The DoD IG has core staff forward deployed at all times. The core contingent is comprised of individuals serving between 6 and 12 month deployments. Expeditionary team members deploy for as long as needed to complete the review. The actual number of auditors, investigators, and inspectors in Southwest Asia fluctuates depending on the requirements.

Afghanistan – As additional resources for the Overseas Contingency Operations are needed in Afghanistan, the DoD IG must begin to relocate its oversight capabilities to the rebuilding country. In addition to maintaining its current levels in Iraq, the DoD IG is now expanding its operations in Afghanistan, which has placed additional requirements on an already lean workforce. To accomplish its mission and meet its requirements, the DoD IG has adopted a strategy involving both permanent staff in-country supplemented by visiting team of auditors, agents and investigators who serve in the area on a temporary basis as they focus on specific tasks and

issues. This is an important part of the DoD IG mission as we attempt to stamp out instances of fraud, waste and abuse in an increasingly heated conflict. Currently there are three Audit offices in Afghanistan: Camp Eggers in Kabul, staffed with three auditors; Bagram Airfield, staffed with four auditors; and Kandahar Airfield, staffed with three auditors. A team composed of auditors from the Camp Eggers and Bagram Airfield offices is conducting the audit of “the Construction of the New Kabul Compound Facilities for U.S. Forces-Afghanistan.” The Kandahar Airfield office is conducting the audit of “Maintenance of Electrical Wiring in Buildings at Kandahar Airfield.” In addition, a six-member expeditionary team will soon deploy to Afghanistan to conduct the audit of “Force Protection Programs for U.S. Forces-Afghanistan.” Our overall strategy in Afghanistan is to work with Congressional Oversight Committees, U.S. Central Command, U.S. Forces – Afghanistan, the Combined Security Transition Command – Afghanistan, and other oversight and law enforcement organizations as necessary to battle the number one impediment to a lawful society in Afghanistan – CORRUPTION. Additionally, DCIS has established a full-time presence in Afghanistan. Six special agents are deployed to Afghanistan. These agents work alongside partner agencies, such as the U.S. Army Criminal Investigation Command and the Federal Bureau of Investigation to investigate fraud, waste and abuse impacting theater operations.

Iraq - In coordination with the Commanding General, Multi-National Force-Iraq and the U.S. Central Command, the DoD IG established field offices in Iraq at Camp Victory, Joint Base Balad, and the International Zone. Currently, there are ten auditors at the Victory Base Compound and three auditors at Joint Base Balad. The in-country teams continue to work on the following four audit projects: “Contracting for Tactical Field Maintenance at Joint Base Balad, Iraq;” “Fire Services Inspection and Training Program;” “Controls Over the Accountability and Disposition of Government Furnished Property in Iraq;” and “DoD’s Plans for the Drawdown and Reset of Property in Iraq.” The Joint Base Balad team recently issued a draft report on “Contracting for Tactical Field Maintenance” that contains significant monetary benefits. DCIS has deployed eight special agents to various regions in Iraq in support of ongoing criminal investigations pertaining to contract fraud, corruption, and other potential criminal activities.

Qatar – The DoD IG established a field office in Qatar collocated with U.S. Central Command air Forces on Al Udeid air Base, Qatar. The Qatar office is our logistical support hub to facilitate our oversight staff deploying into and redeploying from theater to conduct oversight efforts. The Qatar office staff facilitates and may augment other teams that require temporary travel in theater to conduct specific reviews. Also, the personnel in Qatar are providing support to DoD IG teams based in the continental United States looking at the management of contractor issues with Southwest Asia.

Kuwait – The DoD IG established a field office at Camp Arifjan in Kuwait. One auditor is currently in Kuwait and two additional auditors are scheduled to deploy. The in-country auditors will augment the expeditionary team that made one trip and has scheduled another to audit “Controls Over the Disposition of Equipment at the Defense Reutilization and Marketing Office at Camp Arifjan, Kuwait,” and “Management of Operations in the Theater Retrograde, Camp Arifjan, Kuwait.” There are two DCIS special agents

who are focused on contract fraud, corruption, and other potential criminal activities in Kuwait that impact Southwest Asia efforts. These agents are collocated and work jointly with special agents from the U.S. Army Criminal Investigation Command and the FBI.

II. Force Structure: n/a

III. Financial Summary (\$ in Thousands)

CBS No.	CBS Title	FY 2009 Cost of War	FY 2010 Enacted	FY 2010 Supplemental	FY 2010 Total	FY 2011 Request
1.0	Personnel	\$6,585	\$6,384		\$6,384	\$7,366
2.0	Personnel Support	\$2,194	\$2,114		\$2,114	\$2,598
3.0	Operating Support	\$520	\$378		\$378	\$565
4.0	Transportation	\$0	\$0		\$0	\$0
	SAG Totals	\$9,299	\$8,876		\$8,876	\$10,529

A. Audits, Investigations, and Inspections

1.2.1 Civilian Premium Pay	\$3,237	\$3,059		\$3,059	\$3,781
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Narrative Justification: Personnel costs for support of Qatar, Kuwait, Iraq, and Afghanistan operations are for civilian overtime and premium pay (Sunday, hazardous duty, and night and post differential). The DoD IG has personnel continuously deployed in the theaters of operation. The number of personnel fluctuates as teams rotate in and out of areas of responsibility. These costs fluctuate based on the level of support required to conduct contingency operations.

Impact if not funded: To support the mission requirements in Iraq and Afghanistan, DoD IG would have to reduce baseline full-time-equivalent personnel.

1.2.2 Civilian Temporary Hires	\$3,348	\$3,325		\$3,325	\$3,585
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Narrative Justification: Funding provides for 18 civilian temporary full-time and part time personnel (FY 2009, 18 FTEs, FY 2010, 18 FTEs, FY 2011, 18 FTEs) to perform Overseas Contingency Operations related planning, coordination,

	FY 2009 Cost of War	FY 2010 Enacted	FY 2010 Supplemental	FY 2010 Total	FY 2011 Request
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and oversight work in the theater of operations as well as the U.S. Additional personnel ensure audit, inspection, and investigative coverage.

Impact if not funded: The temporary staff dedicated to support the DoD IG Overseas Contingency Operations projects has proven to be invaluable; their technical competence and expertise enhance the performance of the mission. DoD IG will be hindered in its ability to complete core mission requirements.

2.1 Temporary Duty/Additional Duty	\$2,187	\$2,107	\$2,107	\$2,590
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Narrative Justification: Personnel support costs for Iraq and Afghanistan operations cover temporary duty (TDY) expenses for audit teams, investigators, and inspectors to deploy overseas and travel within the theaters of operation.

Impact if not funded: To support the mission requirements in Iraq and Afghanistan, DoD IG would have to reduce baseline full-time-equivalent personnel.

2.3 Medical Support/Health Services	\$7	\$7	\$7	\$8
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Narrative Justification: The DCIS is deploying six special agents to Afghanistan, Iraq, and Kuwait on six month rotational details to conduct criminal investigations involving fraud, theft, and public corruption in SWA. The DoD IG has contracted for mental health counseling services to assist these agents upon return from this high stress region.

Impact if not funded: The DoD IG will be hindered in its effort to provide quality support for its valued employees.

3.1 Training	\$132	\$83	\$83	\$184
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Narrative Justification: The DCIS will deploy six special agents to Afghanistan, Iraq, and Kuwait on six month rotational details to conduct criminal investigations involving fraud, theft, and public corruption in SWA. Pre-deployment training is required for all deploying agents.

Impact if not funded: The DoD IG will be hindered in its effort to provide quality support for its valued employees.

	FY 2009 Cost of War	FY 2010 Enacted	FY 2010 Supplemental	FY 2010 Total	FY 2011 Request
3.3 Other Supplies and Equipment	\$318	\$233		\$233	\$296

Narrative Justification: The DCIS will deploy six special agents to Afghanistan, Iraq, and Kuwait on six month rotational details to conduct criminal investigations involving fraud, theft, and public corruption in SWA. Pre-deployment training is required for all deploying agents.

Impact if not funded: The DoD IG will be hindered in its effort to provide quality support for its valued employees.

3.6 Command, Control, Communication, Computer, and Intelligence (C4I)	\$33	\$27		\$27	\$50
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Narrative Justification: Acquisition and service costs for blackberries, satellite phones, computers, and radios for DoD IG auditors and investigators deployed to theater.

Impact if not funded: Reduced efficiency in mission related communications.

3.7 Other Services Miscellaneous Contract	\$37	\$35		\$35	\$35
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Narrative Justification: The DoD IG locations at Qatar (Al Udeid Air Base), Kuwait, Afghanistan, and Iraq require operational and logistical support to maintain the offices. This funding covers support costs for contract housing, transportations, and other service support expenses associated with establishing and running overseas office. Additionally, DoD IG provides training support to Iraqi Ministry of Defense Inspector General, including delivering training programs, courses, and reference materials, such as US doctrinal and regulatory documents which must be translated into Arabic for use by the Iraqi staff. The funding will also support investigative review costs in scanning, retrieving, and assessing records and vouchers from the DFAS Deployable Disbursing Stations.

Impact if not funded: The DoD IG will be unable to complete core mission requirements and DoD IG's commitment to external customers and stakeholders that have requested IG assistance.

Total	\$9,299	\$8,876		\$8,876	\$10,529
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