

DoD Base Realignment and Closure

**BRAC Rounds
(BRAC 1988, 1991, 1993, 1995 & 2005)**

Executive Summary

Fiscal Year (FY) 2026 Budget Estimates

Program Year 2026



Justification Data Submitted to Congress

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June 2025
FY 2026 Budget Estimates
DoD Base Realignment and Closure

BRAC Rounds
(BRAC 1988, 1991, 1993, 1995 & 2005)

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FY 2026 Summary
Discretionary and Mandatory Funding
(\$ in thousands)

	<u>Discretionary</u>	<u>Mandatory</u>	<u>Total</u>
Military Construction, Army	2,173,959	-	2,173,959
Military Construction, Navy	6,012,677	749,184	6,761,861
Military Construction, Air Force	3,721,473	102,100	3,823,573
Military Construction, Defense-Wide	3,792,301	35,000	3,827,301
NATO Security Investment Program	481,832	-	481,832
Military Construction, Army National Guard	151,880	-	151,880
Military Construction, Air National Guard	188,646	5,925	194,571
Military Construction, Army Reserve	42,239	-	42,239
Military Construction, Navy Reserve	2,255	-	2,255
Military Construction, Air Force Reserve	60,458	-	60,458
Base Realignment & Closure Account	410,161	-	410,161
Family Housing, Army	606,976	-	606,976
Family Housing, Navy	551,705	-	551,705
Family Housing, Air Force	633,995	-	633,995
Family Housing, Defense-Wide	53,374	-	53,374
Family Housing Improvement Fund	8,315	-	8,315
Military Unaccompanied Housing Improvement Fund	497	-	497
Homeowners Assistance Program (HAP)	-	-	-
Total	18,892,743	892,209	19,784,952

The FY 2026 request for Base Realignment and Closure Account includes \$410,161 thousands of discretionary funds.

BRAC Overview

The Department of Defense has successfully completed the implementation of BRAC 1988, 1991, 1993, 1995 and 2005 rounds. These BRAC rounds were previously resourced through two separate Treasury accounts. Congress amended the BRAC statute in the FY 2013 National Defense Authorization Act and created a single Treasury account known as the “Department of Defense Base Closure Account” to improve the BRAC program’s overall efficiency and effectiveness. The Account took effect on the date of the enactment of an Act authorizing funds for military construction for FY 2014. The Account serves as the sole source of federal funds to finance environmental restoration and mitigation activities, property management, disposal, and caretaker costs incurred at military installations closed or realigned. It also covers costs associated with supervision, inspection, overhead engineering and design, and claims related to military construction projects, if any, related to such activities. Finally, the account is available to record, adjust and liquidate obligations properly chargeable to the prior BRAC accounts as in effect on September 30, 2013.

The Department continues to cleanup properties to support disposal as quickly as available resources allow and remains committed to protecting both human health and the environment.

A. BRACs 88, 91, 93, 95 & 2005 Background:

The Defense Secretary’s Commission on Base Realignment and Closures was chartered on May 3, 1988 to recommend military installations within the United States, its commonwealths, territories, and possessions for realignment and closure. The Congress and the President subsequently endorsed this approach through legislation that removed some of the previous impediments to successful base closure actions. The Defense Authorization Amendments and Base Closure and Realignment Act, Public Law 100-526, as enacted October 24, 1988, provides the basis for implementing the recommendations of the 1988 Commission. Under this Act, all closures and realignments were to be completed no later than September 30, 1995. Funding for these actions resides in the Base Realignment and Closure Account - Part I (BRAC-I) which spans fiscal years 1990 through 1995.

The National Defense Authorization Act for FY 1990 and 1991, Section 2831, allowed for the one-time transfer of \$31 million from BRAC I into the FY 1990 Homeowners Assistance Fund. This Fund is used to assist employees who are forced to move as a consequence of base closures and who find that they must sell their homes in real estate markets which have been adversely affected by the closure decision.

In the Committee Reports accompanying the FY 1990 Military Construction Appropriations Act, the Congress began applying some restrictions on the use of BRAC I funds. Concerned that the one-time implementation costs had increased by \$1 billion when compared to the 1988 Commission’s estimate, the House Appropriations Committee (HAC) adopted a spending cap for military construction and family housing of \$2.4 billion. This cap was reflected in the FY 1990 act itself. The FY 1992 Military Construction Appropriations Act lowered the cap to \$1.8 billion commensurate with the budget request.

On November 5, 1990, The President signed Public Law 101-510, Title XXIX, Defense Base Closure and Realignment Act of 1990, establishing an independent commission known as the Defense Base Closure and Realignment Commission which met only during calendar years 1991, 1993, and 1995. The purpose of the Commission was to ensure a timely, independent, and fair process for closing and realigning U.S. military installations. The actions to implement the recommendations of the 1991, 1993, and 1995 Commissions are underwritten from the Base Realignment and Closure Account 1990 (BRAC II). Action must be initiated no later than two years after the date on which the President transmits a report to Congress and all closures and realignments must be completed no later than the end of the six-year period beginning on the same date. The implementation period for the last authorized round of base closure is complete as of 13 July 2001.

Public Law 101-510 included a number of other provisions affecting base closure, one of which, section 2923, designated the Base Closure Account (BRAC I) to be the exclusive source of funds for environmental restoration projects at round one closure sites. The National Defense Authorization Act for FY 1992, Section 2827, designated Base Closure Account 1990 as the exclusive source of funds for environmental restoration projects at closure sites approved by the 1991, 1993, and 1995 Commissions. The intent of this section was to preclude the cleanup actions at bases slated for closure from competing with other sources of funding for environmental cleanup such as the Defense Environmental Restoration Account (DERA). A total of \$9,980 million has been requested for cleanup for the prior four rounds of base closures through FY 2009. The FY 2026 budget request includes \$XXX.X million of new budget authority for environmental restoration and caretaker costs at BRAC bases from the 1988, 1991, 1993, and 1995 rounds.

The FY 2002 National Defense Authorization Act, authorized an additional round of base realignment and closure in 2005 by amending the Defense Base Closure and Realignment Act of 1990 (Public Law 101-510). The 2005 BRAC Commission recommendations became law on November 9, 2005. The Department of Defense Base Closure Account 2005 (Treasury code 0512) was established as a single account on the books of the Treasury to execute actions to implement BRAC 2005 approved closures and realignments. The six-year implementation period for the 2005 approved realignment and closures ended on September 15, 2011.

B. Budget Justification Requirements

The Defense Authorization Amendments and Base Closure and Realignment Act, Public Law 100-526, is specific in the types of information required as to budget justification. The Act states, "As part of each annual budget request for the Department of Defense, the Secretary shall transmit to the appropriate committees of Congress:

(1) a schedule of the closure and realignment actions to be carried out under this title in the fiscal year for which the request is made and an estimate of the total expenditures required and cost savings to be achieved by each such closure and realignment and of the time period in which these savings are to be achieved in each case, together with the Secretary's assessment of the environmental effects of such actions; and

(2) a description of the military installations, including those under construction and those planned for construction, to which functions are to be transferred as a result of such closures and realignments, together with the Secretary's assessment of the environmental effects of such transfers."

The FY 2026 budget justification material has been developed to comply with the above requirements. The BRAC Executive Summary Book provides an overview of the BRAC costs and savings for each DoD Component through the six-year implementation period. The DoD Components have prepared separate justification books providing detailed information by realignment and closure package, broken out by one-time implementation costs, anticipated revenues from land sales, and expected savings. This comprehensive approach addresses the total financial impact of realignment and closure actions and provides justification for the funds requested in the Base Closure Accounts.

C. DoD Base Closure Account Capitalization and Funding

The Department has complied with the guidance contained in the House of Representatives Report 101-76, Military Construction Appropriations Bill, 1990, July 26, 1989, to determine the proper method of capitalizing the DoD Base Closure Accounts. In denying general transfer authority to the Secretary of Defense, the Committee expressed the belief that the necessary one-time costs to implement base realignments and closures be requested as new appropriated amounts to facilitate improved accounting of the funds appropriated. Additionally, the Committee indicated that any savings or cost avoidance due to base realignment or closure should be reflected through reduced requirements in the annual budget requests for the affected appropriations.

The manner in which the impacts of base realignments and closures are reflected in BRAC appropriations accounts is consistent with this language. The BRAC appropriations requested after FY 2001 represent the costs of environmental restoration and caretaker functions at bases closed under the prior rounds of base closure authority. Also included in the appropriation request are funds to be transferred to the Homeowner's Assistance Program for the purpose outlined in Section III. Since the FY 1991 budget request, parcels of land have been transferred, without compensation to the Department, thereby reducing projected offsetting receipts. Section IV provides examples of anticipated revenue from the sale of land and facilities and the anticipated revenue loss from land transfers.

The implementation of base realignment and closures requires the relocation of units and activities from one site to another. Recurring savings (reduced base operations costs) are realized through the increased efficiencies inherent in the consolidation of functions on fewer bases. The net savings are reflected as savings in the specific appropriations, primarily operation and maintenance, and are not incorporated in the DoD Base Closure Accounts.

Estimates for savings or cost avoidance have been incorporated into the DoD Component appropriation account where they are to accrue, resulting in corresponding reduced budget requests for those appropriations. The annual recurring saving from the four authorized rounds

of base closure and realignment are projected to be about \$7 billion after the implementation period ending in FY 2001.

D. Financial Management Procedures

The Defense Authorization Amendments and Base Closure and Realignment Act, Public Law 100-526, established the Defense Base Closure Account (BRAC I) as a mechanism to provide the required funding to implement the approved recommendations of the Base Closure and Realignment Commissions. Public Law 101-510, Title XXIX, Defense Base Closure and Realignment Act of 1990, established Base Closure Account 1990 (BRAC II) as a mechanism to provide the required funding to implement the approved recommendations of the BRAC 1991, 1993, and 1995 Commissions. From aspects of management, budgeting and accounting, both accounts are treated in the same fashion. Funding approved by Congress in both accounts is appropriated and authorized in a lump sum amount and may be spent for construction, planning and design, civilian severance pay, permanent change in station, transportation of things, and other costs related to the realignment or closure of the subject bases. The management structure of the program is described below.

1. The Assistant Secretary of Defense (Energy, Installations & Environment) is responsible for issuing policy for management of the BRAC program and overseeing the DoD Components' execution of the program.

2. To properly account for and manage appropriated fund resources, the DoD Base Closure Accounts were established on the books of the Treasury to aid the DoD Components in the closure and realignment of certain military installations. Treasury has assigned account symbol 97-0103 to identify the DoD Base Closure Account - Part I, and 97-0510 to identify DoD Base Closure Account 1990 - Part II, Part III, and Part IV and 97-0512 to identify DoD Base Closure Account 2005, and 97-0516 to identify the consolidated DoD Base Closure Account.

Funds made available to the DOD Components are subdivided and distribute to the activities responsible for base closure actions. Separate allocations are made for each of the accounts by program year. Each DoD Component distributes the base closure funds in accordance with its normal fund distribution procedures. The applicable reporting requirements include:

- Military Construction
 - Construction
 - Planning and Design
- Family Housing
 - Construction
 - Operations
- Environmental
- Operation and Maintenance (O&M)
 - Civilian Severance Pay
- Permanent Change of Station (PCS) costs

- Transportation of things
- Real Property Maintenance
- Program Management (civilian work years, TDY travel, and related support dedicated to implementation efforts)
- Military Personnel (limited to PCS expenses dedicated to implementation efforts)
- Other (including procurement-type items)

3. The Under Secretary of Defense (Comptroller) makes funds available to the DoD Components based on their official financial plans. Financial plans are prepared by the DoD Components in cooperation with and at the direction of the program manager, the Assistant Secretary of Defense (Energy, Installations & Environment). The DoD Components' financial plans and the subsequent allocation of funds are supported by detailed, line-item military and family housing construction justification. Separate narrative explanations for other planned expenditures are also submitted to the Under Secretary of Defense (Comptroller) in sufficient detail to support the DoD Component's Financial plan. The DoD Components are allowed to revise planned execution as the situation dictates but must notify the Assistant Secretary of Defense (Energy, Installations & Environment) and the Under Secretary of Defense (Comptroller) of all changes. To keep the Under Secretary of Defense (Comptroller) apprised of these changes, the DoD Components are required to submit a revised current year financial plan and supporting documentation on a quarterly basis to reflect the status of the current plan being executed. When a military construction or family housing construction project is to be executed, but does not appear on the approved construction project list, the prior approval of the Under Secretary of Defense (Comptroller), and Congress is required. This will ensure that the Department has complied with the notification requirements of the House of Representatives Report 101-176, Military Construction Appropriation Bill, July 26, 1989, prior to the expenditure of DoD Base Closure Account funds. Each DoD Component is allocated funds based upon its official budget justification and financial plan.

II. Budget Summary

The tables on the following pages provide information on one-time implementation costs, expected savings, and revenues from land sales by DOD Component and approved BRAC closure round. BRAC I closures and realignments have been projected to cost \$2.6 billion and will generate total one-time savings of \$2.3 billion and land sale revenue of \$65.7 million during the FY 1990 - 1995 implementation period. BRAC II closures and realignments have been projected to cost \$4.9 billion and will generate total one-time savings of about \$7.0 billion and land sale revenue of \$25.7 million during the FY 1992 - 1998 implementation periods. BRAC III closures and realignments have been projected to cost \$7.2 billion and will generate total one-time savings of \$7.8 billion and land sale revenue of \$3.4 million during the FY 1994 - 1999 implementation period. BRAC IV closures and realignments are projected to cost \$6.6 billion and will generate total one-time savings of \$6.2 billion and land sale revenue of \$207.7 million during the FY 1996 - 2001 implementation period. The Department fully funded BRAC 2005 requirements through the six-year implementation period (FY 2006 – 2011).

BRAC Continuing Environmental and Caretaker Costs:

<u>ARMY</u>	<u>FY 2024</u>	<u>FY 2025</u>	<u>FY 2026</u>
Environmental	204.534	203.766	157.169
Op & Maint.	13.284	16.897	14.701
Total Obligation Authority	217.818	220.663	171.870
Land Sales / Prior Year Financing	-	-	-
Budget Authority	217.818	220.663	171.870
<u>NAVY</u>			
Environmental	241.685	125.363	101.393
Op & Maint.	10.624	11.334	11.398
Total Obligation Authority	252.309	136.697	112.791
Land Sales / Prior Year Financing	-	-	-
Budget Authority	252.309	136.697	112.791
<u>AIR FORCE</u>			
Environmental	142.543	126.158	120.590
Op & Maint.	77.250	3.901	3.606
Total Obligation Authority	219.793	130.059	124.196
Land Sales / Prior Year Financing	-	-	-
Budget Authority	219.793	130.059	124.196
<u>DLA</u>			
Environmental	2.140	1.756	1.304
Op & Maint.	-	-	-
Total Obligation Authority	2.140	1.756	1.304
Land Sales / Prior Year Financing	-	-	-
Budget Authority	2.140	1.756	1.304
<u>TOTAL</u>			
Environmental	590.902	457.043	380.456
Op & Maint.	101.158	32.132	29.705
Total Obligation Authority	692.060	489.175	410.161
Land Sales / Prior Year Financing	-	-	-
Budget Authority	692.060	489.175	410.161

The FY 2026 budget request includes \$ 410.161 million of new budget authority for environmental restoration and caretaker costs, including response actions for emerging chemical Per-and Polyfluoroalkyl Substances (PFAS), for facilities closed under the previous five rounds of base closure authority. This funding ensures bases are cleaned efficiently in order to transfer the property to redevelopment authorities.

IV. BRAC I, II, III, IV, V Implementation Costs and Savings

ARMY

	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	<u>TOTAL</u> <u>1990-1995</u>
One-Time Implementation Costs:							
Military Construction	121.619	137.511	183.375	122.060	12.830	-	577.395
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	0.051	0.490	-	-	-	0.541
Environmental	-	166.610	185.215	100.453	-	88.830	541.108
Operation & Maintenance	38.566	80.348	35.117	31.047	-	-	185.078
Military Personnel - PCS	-	-	-	-	-	-	-
Other	8.925	13.251	3.330	12.691	-	-	38.197
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Total One-Time Costs	169.110	397.771	407.527	266.251	12.830	88.830	1,342.319
Estimated Land Revenues	(4.337)	(4.159)	(40.597)	(12.680)	-	(3.940)	(65.713)
Budget Request	164.773	393.612	366.930	253.571	12.830	84.890	1,276.606
Funded Outside of the Account:							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	16.675	-	-	-	-	-	16.675
Operation & Maintenance	-	0.040	1.915	1.489	22.727	-	26.171
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	0.066	0.054	0.032	0.018	0.007	-	0.177
Total Outside of the Account	16.741	0.094	1.947	1.507	22.734	-	43.023
Savings:							
Military Construction	9.200	15.300	19.300	19.400	19.400	19.400	102.000
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	15.033	17.257	18.683	44.259	40.137	135.369
Operation & Maintenance	1.556	3.576	4.341	20.735	89.312	122.403	241.923
Military Personnel	(0.538)	0.868	15.403	60.969	87.346	77.671	241.719
Other	-	-	-	-	-	-	-
Total Savings	10.218	34.777	56.301	119.787	240.317	259.611	721.011
Net Implementation Costs	171.296	358.929	312.576	135.291	(204.753)	(174.721)	598.618
Less Estimated Land Revenues:							

NAVY

	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	TOTAL 1990-1995
One-Time Implementation Costs:							
Military Construction	76.500	65.242	14.315	36.350	-	-	192.407
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Environmental	-	1.287	13.587	33.801	-	-	48.675
Operation & Maintenance	2.108	2.497	8.218	25.900	-	-	38.723
Military Personnel - PCS	0.315	-	-	0.100	-	-	0.415
Other	1.727	1.439	0.230	-	-	-	3.396
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Total One-Time Costs	80.650	70.465	36.350	96.151	-	-	283.616
Estimated Land Revenues	-	-	-	-	-	-	-
Budget Request	80.650	70.465	36.350	96.151	-	-	283.616
Funded Outside of the Account:							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Total Outside of the Account	-	-	-	-	-	-	-
Savings:							
Military Construction	7.600	-	38.900	-	-	-	46.500
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Operation & Maintenance	-	26.000	38.000	22.700	32.600	32.200	151.500
Military Personnel	-	-	-	4.000	9.700	6.100	19.800
Other	-	-	-	-	-	-	-
Total Savings	7.600	26.000	76.900	26.700	42.300	38.300	217.800
Net Implementation Costs							
Less Estimated Land Revenues:	73.050	44.465	(40.550)	69.451	(42.300)	(38.300)	65.816

AIR FORCE**One-Time Implementation Costs:**

	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	<u>TOTAL 1990-1995</u>
Military Construction	147.485	276.042	35.306	8.999	-	-	467.832
Family Housing - Construction	-	-	0.285	-	-	-	0.285
- Operations	-	-	-	-	-	-	-
Environmental	-	198.556	157.976	40.856	-	-	397.388
Operation & Maintenance	70.949	37.717	54.706	1.919	-	-	165.291
Military Personnel - PCS	-	1.314	2.199	8.910	-	-	12.423
Other	3.115	3.235	0.080	-	-	-	6.430
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Total One-Time Costs	221.549	516.864	250.552	60.684	-	-	1,049.649
Estimated Land Revenues	-	-	-	-	-	-	-
Budget Request	221.549	516.864	250.552	60.684	-	-	1,049.649

Funded Outside of the Account:

Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	21.300	-	-	-	-	-	21.300
Operation & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	10.359	2.081	0.834	13.274
Total Outside of the Account	21.300	-	-	10.359	2.081	0.834	34.574

Savings:

Military Construction							
Family Housing - Construction							
- Operations							
Operation & Maintenance	4.966	18.789	38.311	77.118	149.886	157.815	446.885
Military Personnel	-	24.504	61.626	126.809	208.622	224.464	646.025
Other	0.445	0.465	0.465	0.665	0.865	0.465	3.370
Total Savings	18.011	62.258	164.002	269.392	439.073	460.344	1,413.080

Net Implementation Costs

Less Estimated Land Revenues:	224.838	454.606	86.550	(198.349)	(436.992)	(459.510)	(328.857)
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DOD-WIDE

	<u>1990</u>	<u>1991</u>	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	TOTAL 1990-1995
One-Time Implementation Costs:							
Military Construction	345.604	478.795	232.996	167.409	12.830	-	1,237.634
Family Housing - Construction	-	-	0.285	-	-	-	0.285
- Operations	-	0.051	0.490	-	-	-	0.541
Environmental	-	366.453	356.778	175.110	-	88.830	987.171
Operation & Maintenance	111.623	120.562	98.041	58.866	-	-	389.092
Military Personnel - PCS	0.315	1.314	2.199	9.010	-	-	12.838
Other	13.767	17.925	3.640	12.691	-	-	48.023
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Total One-Time Costs	471.309	985.100	694.429	423.086	12.830	88.830	2,675.584
Estimated Land Revenues	(4.337)	(4.159)	(40.597)	(12.680)	-	(3.940)	(65.713)
Budget Request	466.972	980.941	653.832	410.406	12.830	84.890	2,609.871
Funded Outside of the Account:							-
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	37.975	-	-	-	-	-	37.975
Operation & Maintenance	-	0.040	1.915	1.489	22.727	-	26.171
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	0.066	0.054	0.032	10.377	2.088	0.834	13.451
Total Outside of the Account	38.041	0.094	1.947	11.866	24.815	0.834	77.597
Savings:							-
Military Construction	16.800	16.900	108.500	69.700	69.700	69.700	351.300
Family Housing - Construction	12.600	16.900	8.500	9.700	11.300	3.500	62.500
- Operations	-	15.033	22.057	23.483	62.359	63.937	186.869
Operation & Maintenance	6.522	48.365	80.652	120.553	271.798	312.418	840.308
Military Personnel	(0.538)	25.372	77.029	191.778	305.668	308.235	907.544
Other	0.445	0.465	0.465	0.665	0.865	0.465	3.370
Total Savings	35.829	123.035	297.203	415.879	721.690	758.255	2,351.891
Net Implementation Costs							
Less Estimated Land Revenues:	469.184	858.000	358.576	6.393	(684.045)	(672.531)	335.577

ARMY

	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	TOTAL 1992-1998
One-Time Implementation Costs:								
Military Construction	23.600	140.979	264.482	97.992	31.777	-	-	558.830
Family Housing - Construction	-	-	-	-	-	-	-	-
- Operations	-	0.934	0.335	-	0.088	-	-	1.357
Environmental	35.650	53.099	68.677	54.055	236.116	3.719	-	451.316
Operation & Maintenance	0.050	146.427	56.631	23.323	53.850	3.408	-	283.689
Military Personnel - PCS	-	-	-	-	-	-	-	-
Other	-	17.382	1.399	2.831	41.066	10.655	-	73.333
Homeowners Assistance Program	-	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-	-
Total One-Time Costs	59.300	358.821	391.524	178.201	362.897	17.782	-	1,368.525
Estimated Land Revenues	-	-	(0.057)	(0.162)	(4.824)	(17.549)	-	(22.592)
Budget Request	59.300	358.821	391.467	178.039	358.073	0.233	-	1,345.933
Funded Outside of the Account:								
Military Construction	7.477	-	-	-	-	-	-	7.477
Family Housing	-	0.160	-	-	-	-	-	0.160
Environmental	-	-	-	-	-	-	-	-
Operation & Maintenance	44.728	11.559	20.713	1.041	9.009	0.728	-	87.778
Other (DBOF, NAF)	4.139	-	-	0.890	-	-	-	5.029
Homeowners Assistance Program	0.125	0.186	0.454	0.947	2.300	2.300	-	6.312
Total Outside of the Account	56.469	11.905	21.167	2.878	11.309	3.028	-	106.756
Savings:								
Military Construction	-	-	-	-	-	-	-	-
Family Housing - Construction	-	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	2.080	-	2.080
Operation & Maintenance	55.068	105.463	198.934	241.312	276.599	301.745	-	1,179.121
Military Personnel	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total Savings	55.068	105.463	198.934	241.312	276.599	303.825	-	1,181.201
Net Implementation Costs								
Less Estimated Land Revenues:	60.701	265.263	213.700	(60.395)	92.783	(300.564)	-	271.488

NAVY

	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	TOTAL 1992-1998
One-Time Implementation Costs:								
Military Construction	20.262	152.519	272.672	38.653	88.547	-	-	572.653
Family Housing - Construction	-	-	-	-	-	-	-	-
- Operations	-	0.500	-	-	-	-	-	0.500
Environmental	47.316	95.875	145.341	94.964	82.942	51.589	50.875	568.902
Operation & Maintenance	0.222	88.788	221.839	141.324	233.682	38.098	11.068	735.021
Military Personnel - PCS	-	4.728	6.406	0.318	0.177	-	-	11.629
Other	-	9.600	12.369	45.927	2.315	-	-	70.211
Homeowners Assistance Program	-	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-	-
Total One-Time Costs	67.800	352.010	658.627	321.186	407.663	89.687	61.943	1,958.916
Estimated Land Revenues	-	-	-	-	(1.328)	(1.393)	(0.349)	(3.070)
Budget Request	67.800	352.010	658.627	321.186	406.335	88.294	61.594	1,955.846
Funded Outside of the Account:								
Military Construction	5.943	-	-	-	-	-	-	5.943
Family Housing	0.829	-	-	-	-	-	-	0.829
Environmental	25.605	-	-	-	-	-	-	25.605
Operation & Maintenance	0.240	-	-	-	-	-	-	0.240
Other	8.083	4.930	-	-	-	-	-	13.013
Homeowners Assistance Program	-	-	-	-	-	-	-	-
Total Outside of the Account	40.700	4.930	-	-	-	-	-	45.630
Savings:								
Military Construction	13.870	-	13.619	6.297	3.750	-	-	37.536
Family Housing - Construction	51.128	-	-	-	-	-	-	51.128
- Operations	0.766	1.768	1.618	4.522	9.387	8.201	8.201	34.463
Operation & Maintenance	12.661	18.343	136.037	233.832	301.438	305.557	305.557	1,313.425
Military Personnel	1.623	18.530	49.963	81.890	123.232	151.983	151.983	579.204
Other	19.259	97.719	100.758	163.944	199.893	183.251	183.251	948.075
Total Savings	99.307	136.360	301.995	490.485	637.700	648.992	648.992	2,963.831
Net Implementation Costs								
Less Estimated Land Revenues:	9.193	220.580	356.632	(169.299)	(231.365)	(560.698)	(587.398)	(962.355)

AIR FORCE

	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	TOTAL <u>1992-1998</u>
One-Time Implementation Costs:								
Military Construction	21.962	353.791	31.095	40.740	49.714	36.422	-	533.724
Family Housing - Construction	-	-	0.200	-	-	22.973	-	23.173
- Operations	-	-	-	-	-	-	-	-
Environmental	181.778	162.734	63.014	62.196	114.136	121.973	-	705.831
Operation & Maintenance	0.618	112.866	88.846	29.421	30.458	40.312	-	302.521
Military Personnel - PCS	-	0.002	4.559	-	-	-	-	4.561
Other	0.120	1.179	3.403	-	-	-	-	4.702
Homeowners Assistance Program	-	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-	-
Total One-Time Costs	204.478	630.572	191.117	132.357	194.308	221.680	-	1,574.512
Estimated Land Revenues	-	-	-	-	-	-	-	-
Budget Request	204.478	630.572	191.117	132.357	194.308	221.680	-	1,574.512
Funded Outside of the Account:								
Military Construction	9.756	-	-	-	-	-	-	9.756
Family Housing	-	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-	-
Operation & Maintenance	48.617	-	-	8.000	-	-	-	56.617
Other	-	-	-	-	-	-	-	-
Homeowners Assistance Program	-	40.493	23.308	25.286	-	-	-	89.087
Total Outside of the Account	58.373	40.493	23.308	33.286	-	-	-	155.460
Savings:								
Military Construction	114.528	12.408	19.012	21.487	22.225	22.985	-	212.645
Family Housing - Construction	-	-	-	-	-	-	-	-
- Operations	-	21.851	37.294	42.372	43.812	45.290	-	190.619
Operation & Maintenance	-	(3.073)	117.079	151.796	161.958	168.108	-	595.868
Military Personnel	-	152.340	359.911	451.325	487.795	507.243	-	1,958.614
Other	-	-	-	-	-	-	-	-
Total Savings	114.528	183.526	533.296	666.980	715.790	743.626	-	2,957.746
Net Implementation Costs								
Less Estimated Land Revenues:	148.323	487.539	(318.871)	(501.337)	(521.482)	(521.946)	-	(1,227.774)

DOD-WIDE

	<u>1992</u>	<u>1993</u>	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	TOTAL 1992-1998
One-Time Implementation Costs:								
Military Construction	65.824	647.289	568.249	177.385	170.038	36.422	-	1,665.207
Family Housing - Construction	-	-	0.200	-	-	22.973	-	23.173
- Operations	-	1.434	0.335	-	0.088	-	-	1.857
Environmental	264.744	311.708	277.032	211.215	433.194	177.281	50.875	1,726.049
Operation & Maintenance	0.890	348.081	367.316	194.068	317.990	81.818	11.068	1,321.231
Military Personnel - PCS	-	4.730	10.965	0.318	0.177	-	-	16.190
Other	0.120	28.161	17.171	48.758	43.381	10.655	-	148.246
Homeowners Assistance Program	-	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-	-
Total One-Time Costs	331.578	1,341.403	1,241.268	631.744	964.868	329.149	61.943	4,901.953
Estimated Land Revenues	-	-	(0.057)	(0.162)	(6.152)	(18.942)	(0.349)	(25.662)
Budget Request	331.578	1,341.403	1,241.211	631.582	958.716	310.207	61.594	4,876.291
Funded Outside of the Account:								
Military Construction	23.176	-	-	-	-	-	-	23.176
Family Housing	0.829	0.160	-	-	-	-	-	0.989
Environmental	25.605	-	-	-	-	-	-	25.605
Operation & Maintenance	93.585	11.559	20.713	9.041	9.009	0.728	-	144.635
Other	12.222	4.930	-	0.890	-	-	-	18.042
Homeowners Assistance Program	0.125	40.679	23.762	26.233	2.300	2.300	-	95.399
Total Outside of the Account	155.542	57.328	44.475	36.164	11.309	3.028	-	307.846
Savings:								
Military Construction	128.398	12.408	32.631	27.784	25.975	22.985	-	250.181
Family Housing - Construction	51.128	-	-	-	-	-	-	51.128
- Operations	0.766	23.619	38.912	46.894	53.199	55.571	8.201	227.162
Operation & Maintenance	67.729	120.733	452.050	626.940	739.995	775.410	305.557	3,088.414
Military Personnel	1.623	170.870	409.874	533.215	611.027	659.226	151.983	2,537.818
Other	19.259	97.719	100.758	163.944	199.893	183.251	183.251	948.075
Total Savings	268.903	425.349	1,034.225	1,398.777	1,630.089	1,696.443	648.992	7,102.778
Net Implementation Costs								
Less Estimated Land Revenues:	218.217	973.382	251.461	(731.031)	(660.064)	(1,383.208)	(587.398)	(1,918.641)

<u>ARMY</u>							<u>TOTAL</u>
	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>1994-1999</u>
One-Time Implementation Costs:							
Military Construction	11.751	63.368	12.898	-	3.181	-	91.198
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Environmental	11.070	17.245	25.337	16.491	15.050	5.819	91.012
Operation & Maintenance	11.170	42.929	24.248	9.464	0.453	-	88.264
Military Personnel - PCS	-	-	-	-	-	-	-
Other	2.416	6.181	5.802	-	0.079	-	14.478
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Total One-Time Costs	36.407	129.723	68.285	25.955	18.763	5.819	284.952
Estimated Land Revenues	-	(0.715)	-	-	(0.046)	(0.037)	(0.798)
Budget Request	36.407	129.008	68.285	25.955	18.717	5.782	284.154
Funded Outside of the Account:							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	11.059	1.069	2.676	4.959	2.597	0.229	22.589
Other	-	2.113	0.384	0.919	0.061	-	3.477
Homeowners Assistance Program	0.014	-	-	-	-	-	0.014
Total Outside of the Account	11.073	3.182	3.060	5.878	2.658	0.229	26.080
Savings:							
Military Construction	12.750	-	-	-	-	-	12.750
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	(1.282)	(5.280)	-	-	0.409	1.668	(4.485)
Operation & Maintenance	(0.572)	3.684	19.902	47.739	59.677	64.565	194.995
Military Personnel	-	-	-	-	-	-	-
Other	-	-	0.418	0.790	0.930	1.494	3.632
Total Savings	10.896	(1.596)	20.320	48.529	61.016	67.727	206.892
Net Implementation Costs							
Less Estimated Land Revenues:	36.584	133.786	51.025	(16.696)	(39.641)	(61.716)	103.342

NAVY

	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>TOTAL</u> <u>1994-1999</u>
One-Time Implementation Costs:							
Military Construction	272.422	532.611	727.964	216.969	124.445	18.800	1,893.211
Family Housing - Construction	-	-	10.300	-	-	-	10.300
- Operations	-	-	-	-	-	-	-
Environmental	152.120	200.222	136.334	218.068	196.189	152.724	1,055.657
Operation & Maintenance	315.334	667.008	621.452	223.097	150.308	71.795	2,048.994
Military Personnel - PCS	11.984	21.000	11.703	14.682	9.472	17.734	86.575
Other	32.604	18.255	6.577	4.267	-	-	61.703
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Total One-Time Costs	784.464	1,439.096	1,514.330	677.083	480.414	261.053	5,156.440
Estimated Land Revenues	-	(2.578)	-	-	(0.051)	-	(2.629)
Budget Request	784.464	1,436.518	1,514.330	677.083	480.363	261.053	5,153.811
Funded Outside of the Account:							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Total Outside of the Account	-	-	-	-	-	-	-
Savings:							
Military Construction	38.860	29.580	75.044	39.052	13.948	20.602	217.086
Family Housing - Construction	7.360	-	11.600	-	-	37.100	56.060
- Operations	0.757	7.633	15.464	29.814	49.609	48.986	152.263
Operation & Maintenance	46.872	94.515	360.911	539.596	677.959	731.553	2,451.406
Military Personnel	6.485	55.706	96.796	190.882	281.139	315.852	946.860
Other	2.941	15.114	120.198	186.012	201.716	205.741	731.722
Total Savings	103.275	202.548	680.013	985.356	1,224.371	1,359.834	4,555.397
Net Implementation Costs							
Less Estimated Land Revenues:	681.189	1,233.970	834.317	(308.273)	(744.008)	(1,098.781)	598.414

AIR FORCE

	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	TOTAL 1994-1999
One-Time Implementation Costs:							
Military Construction	120.577	131.568	51.852	24.690	2.007	-	330.694
Family Housing - Construction	0.511	-	-	14.929	46.010	-	61.450
- Operations	-	-	-	-	-	-	-
Environmental	86.429	107.450	33.775	30.187	147.405	99.898	505.144
Operation & Maintenance	60.395	12.574	92.219	43.922	32.153	31.619	272.882
Military Personnel - PCS	0.740	5.356	0.006	-	-	-	6.102
Other	1.164	0.301	0.595	-	-	-	2.060
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Total One-Time Costs	269.816	257.249	178.447	113.728	227.575	131.517	1,178.332
Estimated Land Revenues	-	-	-	-	-	-	-
Budget Request	269.816	257.249	178.447	113.728	227.575	131.517	1,178.332
Funded Outside of the Account:							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	5.079	71.650	-	-	-	-	76.729
Total Outside of the Account	5.079	71.650	-	-	-	-	76.729
Savings:							
Military Construction	3.850	14.850	5.890	26.400	12.600	25.430	89.020
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Operation & Maintenance	8.640	44.470	166.080	252.880	268.040	274.000	1,014.110
Military Personnel	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Total Savings	12.490	59.320	171.970	279.280	280.640	299.430	1,103.130
Net Implementation Costs							
Less Estimated Land Revenues:	262.405	269.579	6.477	(165.552)	(53.065)	(167.913)	151.931

DEFENSE LOGISTICS AGENCY

	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>TOTAL 1994-1999</u>
One-Time Implementation Costs:							
Military Construction	-	14.068	-	37.650	-	-	51.718
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Environmental	1.950	10.798	-	14.043	2.098	0.645	29.534
Operation & Maintenance	19.300	30.101	-	27.204	6.832	4.670	88.107
Military Personnel - PCS	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Total One-Time Costs	21.250	54.967	-	78.897	8.930	5.315	169.359
Estimated Land Revenues	-	-	-	-	-	-	-
Budget Request	21.250	54.967	-	78.897	8.930	5.315	169.359
Funded Outside of the Account:							
Military Construction	5.850	0.400	-	-	-	-	6.250
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	6.950	21.357	6.707	-	-	-	35.014
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Total Outside of the Account	12.800	21.757	6.707	-	-	-	41.264
Savings:							-
Military Construction	8.000	-	-	-	-	-	8.000
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	0.025	0.025	0.025	0.075
Operation & Maintenance	18.869	62.812	82.567	111.824	117.299	124.467	517.838
Military Personnel	-	0.179	0.271	0.590	0.713	0.801	2.554
Other	-	-	-	-	-	-	-
Total Savings	26.869	62.991	82.838	112.439	118.037	125.293	528.467
Net Implementation Costs							
Less Estimated Land Revenues:	7.181	13.733	(76.131)	(33.542)	(109.107)	(119.978)	(317.844)

DEFENSE INFORMATION SYSTEMS AGENCY

	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	TOTAL 1994-1999
One-Time Implementation Costs:							
Military Construction	-	-	-	-	-	-	-
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	29.745	72.300	61.408	31.309	1.097	-	195.859
Military Personnel - PCS	0.025	0.220	0.045	0.050	-	-	0.340
Other	29.200	87.080	54.455	10.228	-	-	180.963
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Total One-Time Costs	58.970	159.600	115.908	41.587	1.097	-	377.162
Estimated Land Revenues	-	-	-	-	-	-	-
Budget Request	58.970	159.600	115.908	41.587	1.097	-	377.162
Funded Outside of the Account:							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	-	28.915	48.072	51.247	51.382	51.385	231.001
Other	-	1.772	1.995	1.995	1.995	1.995	9.752
Homeowners Assistance Program	-	-	-	-	-	-	-
Total Outside of the Account	-	30.687	50.067	53.242	53.377	53.380	240.753
Savings:							
Military Construction	-	-	-	-	-	-	-
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Operation & Maintenance	8.786	105.857	267.476	297.860	314.955	314.262	1,309.196
Military Personnel	-	2.785	15.828	18.088	19.164	19.164	75.029
Other	-	-	-	-	-	-	-
Total Savings	8.786	108.642	283.304	315.948	334.119	333.426	1,384.225
Net Implementation Costs							
Less Estimated Land Revenues:	50.184	81.645	(117.329)	(221.119)	(279.645)	(280.046)	(766.310)

DOD-WIDE

	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	TOTAL 1994-1999
One-Time Implementation Costs:							
Military Construction	404.750	741.615	792.714	279.309	129.633	18.800	2,366.821
Family Housing - Construction	0.511	-	10.300	14.929	46.010	-	71.750
- Operations	-	-	-	-	-	-	-
Environmental	251.569	335.715	195.446	278.789	360.742	259.086	1,681.347
Operation & Maintenance	435.944	824.912	799.327	334.996	190.843	108.084	2,694.106
Military Personnel - PCS	12.749	26.576	11.754	14.732	9.472	17.734	93.017
Other	65.384	111.817	67.429	14.495	0.079	-	259.204
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Total One-Time Costs	1,170.907	2,040.635	1,876.970	937.250	736.779	403.704	7,166.245
Estimated Land Revenues	-	(3.293)	-	-	(0.097)	(0.037)	(3.427)
Budget Request	1,170.907	2,037.342	1,876.970	937.250	736.682	403.667	7,162.818
Funded Outside of the Account:							
Military Construction	5.850	0.400	-	-	-	-	6.250
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	18.009	51.341	57.455	56.206	53.979	51.614	288.604
Other	-	3.885	2.379	2.914	2.056	1.995	13.229
Homeowners Assistance Program	5.093	71.650	-	-	-	-	76.743
Total Outside of the Account	28.952	127.276	59.834	59.120	56.035	53.609	384.826
Savings:							
Military Construction	63.460	44.430	80.934	65.452	26.548	46.032	326.856
Family Housing - Construction	7.360	-	11.600	-	-	37.100	56.060
- Operations	(0.525)	2.353	15.464	29.839	50.043	50.679	147.853
Operation & Maintenance	82.595	286.498	783.556	1,096.529	1,281.310	1,348.707	4,879.195
Military Personnel	6.485	83.510	226.275	362.930	457.636	495.957	1,632.793
Other	2.941	15.114	120.616	186.802	202.646	207.235	735.354
Total Savings	162.316	431.905	1,238.445	1,741.552	2,018.183	2,185.710	7,778.111
Net Implementation Costs							
Less Estimated Land Revenues:	1,037.543	1,732.713	698.359	(745.182)	(1,225.466)	(1,728.434)	(230.467)

<u>ARMY</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>1996-2001</u>
One-Time Implementation Costs:							
Military Construction	84.631	255.162	90.783	28.360	39.260	-	498.196
Family Housing - Construction	-	0.489	-	2.008	-	-	2.497
- Operations	-	0.007	0.400	0.258	-	-	0.665
Environmental	54.818	60.365	196.130	313.926	107.186	257.373	989.798
Operation & Maintenance	85.128	117.024	113.824	153.716	24.842	24.431	518.965
Military Personnel - PCS	-	-	-	-	-	-	-
Other	6.059	5.916	8.240	3.731	-	-	23.946
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Prior Year Financing	-	-	-	-	-	-	-
Total One-Time Costs	230.636	438.963	409.377	501.999	171.288	281.804	2,034.067
Estimated Land Revenues	-	-	(16.605)	(16.124)	(21.360)	-	(54.089)
Homeowners Assistance Program	-	-	-	-	0.771	6.373	7.144
Budget Request	230.636	438.963	392.772	485.875	150.699	288.177	1,987.122
Funded Outside of the Account:							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	17.413	16.343	21.397	2.690	2.163	2.092	62.098
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Total Outside of the Account	17.413	16.343	21.397	2.690	2.163	2.092	62.098
Savings:							
Military Construction	-	-	-	-	-	-	-
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	0.230	2.716	4.184	6.943	7.666	21.739
Operation & Maintenance	19.910	28.297	135.646	194.694	273.658	304.947	957.152
Military Personnel	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Total Savings	19.910	28.527	138.362	198.878	280.601	312.613	978.891
Net Implementation Costs							
Less Estimated Land Revenues:	228.139	426.779	275.807	289.687	(127.739)	(22.344)	1,070.329

NAVY

	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>1996-2001</u>
One-Time Implementation Costs:							
Military Construction	165.446	61.603	213.425	118.368	20.635	-	579.477
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	-	-	-	-	-	-
Environmental	91.919	81.142	102.314	114.281	123.232	384.552	897.440
Operation & Maintenance	228.950	287.670	120.642	73.734	55.586	41.465	808.047
Military Personnel - PCS	1.543	0.710	2.402	-	0.076	0.009	4.740
Other	1.203	0.491	-	3.401	2.387	0.643	8.125
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Prior Year Financing	-	-	-	-	-	-	-
Total One-Time Costs	489.061	431.616	438.783	309.784	201.916	426.669	2,297.829
Estimated Land Revenues	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Budget Request	489.061	431.616	438.783	309.784	201.916	426.669	2,297.829
Funded Outside of the Account:							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	-	13.300	-	15.000	17.126	3.722	49.148
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Total Outside of the Account	-	13.300	-	15.000	17.126	3.722	49.148
Savings:							
Military Construction	4.900	-	1.400	1.100	1.310	15.540	24.250
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	1.836	9.583	20.724	21.383	22.071	75.597
Operation & Maintenance	(11.670)	(31.459)	83.674	100.058	110.464	118.636	369.703
Military Personnel	(0.230)	(0.520)	28.150	47.546	58.272	66.795	200.013
Other	566.082	509.166	549.874	465.262	491.633	505.351	3,087.368
Total Savings	559.082	479.023	672.681	634.690	683.062	728.393	3,756.931
Net Implementation Costs							
Less Estimated Land Revenues:	(70.021)	(34.107)	(233.898)	(309.906)	(464.020)	(298.002)	(1,409.954)

AIR FORCE

	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>1996-2001</u>
One-Time Implementation Costs:							
Military Construction	18.244	77.000	61.020	37.700	4.722	12.100	210.786
Family Housing - Construction	-	0.080	0.790	-	-	-	0.870
- Operations	-	-	-	-	-	-	-
Environmental	63.808	60.968	109.071	57.887	126.748	149.418	567.900
Operation & Maintenance	29.713	94.265	245.528	300.741	185.886	112.690	968.823
Military Personnel - PCS	1.341	0.555	-	1.963	1.273	1.734	6.866
Other	1.007	0.826	7.928	2.628	-	-	12.389
Homeowners Assistance Program	-	-	-	-	-	-	-
Air Force O'Hare Move Costs	-	94.602	-	-	-	-	94.602
Prior Year Financing	-	-	-	-	-	-	-
Total One-Time Costs	114.113	328.296	424.337	400.919	318.629	275.942	1,862.236
Estimated Land Revenues	-	(94.602)	(30.480)	(19.017)	(6.836)	(2.693)	(153.628)
Homeowners Assistance Program	-	-	-	-	0.817	7.093	7.910
Budget Request	114.113	233.694	393.857	381.902	312.610	280.342	1,716.518
Funded Outside of the Account:							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	21.362	-	21.093	12.700	18.000	-	73.155
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Total Outside of the Account	21.362	-	21.093	12.700	18.000	-	73.155
Savings:							
Military Construction	-	-	-	-	-	-	-
Family Housing - Construction	-	0.770	1.676	1.676	1.541	1.541	7.204
- Operations	-	-	-	-	-	-	-
Operation & Maintenance	9.890	33.374	46.966	80.979	197.035	371.969	740.213
Military Personnel	-	14.400	14.700	18.900	24.800	27.100	99.900
Other	-	-	-	-	-	-	-
Total Savings	9.890	48.544	63.342	101.555	223.376	400.610	847.317
Net Implementation Costs							
Less Estimated Land Revenues:	125.585	185.150	351.608	293.047	107.234	(120.268)	942.356

DEFENSE LOGISTICS AGENCY

	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>1996-2001</u>
One-Time Implementation Costs:							
Military Construction							
Family Housing - Construction	2.350	9.300	-	19.300	1.100	-	32.050
- Operations	-	-	-	-	-	-	-
Environmental	6.181	25.749	18.605	16.891	1.140	6.543	75.109
Operation & Maintenance	55.668	136.276	27.626	18.744	7.120	4.538	249.972
Military Personnel - PCS	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Commission Expenses	-	-	-	-	-	-	-
Prior Year Financing	-	-	-	-	-	-	-
Total One-Time Costs	64.199	171.325	46.231	54.935	9.360	11.081	357.131
Estimated Land Revenues	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Budget Request	64.199	171.325	46.231	54.935	9.360	11.081	357.131
 Funded Outside of the Account:							
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	6.184	12.300	-	-	-	-	18.484
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Total Outside of the Account	6.184	12.300	-	-	-	-	18.484
 Savings:							
Military Construction	12.545	-	-	-	-	-	12.545
Family Housing - Construction	-	-	-	-	-	-	-
- Operations	-	0.030	0.071	0.154	0.154	0.154	0.563
Operation & Maintenance	12.020	38.970	103.923	115.743	145.565	148.716	564.937
Military Personnel	0.109	0.227	0.385	0.603	0.916	0.934	3.174
Other	-	-	-	-	-	-	-
Total Savings	24.674	39.227	104.379	116.500	146.635	149.804	581.219
 Net Implementation Costs							
Less Estimated Land Revenues:	45.709	144.398	(58.148)	(61.565)	(137.275)	(138.723)	(205.604)

DOD-WIDE

	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>1996-2001</u>
One-Time Implementation Costs:							
Military Construction	270.671	403.065	365.228	203.728	65.717	12.100	1,320.509
Family Housing - Construction	-	0.569	0.790	2.008	-	-	3.367
- Operations	-	0.007	0.400	0.258	-	-	0.665
Environmental	216.726	228.224	426.120	502.985	358.306	797.886	2,530.247
Operation & Maintenance	399.459	635.235	507.620	546.935	273.434	183.124	2,545.807
Military Personnel - PCS	2.884	1.265	2.402	1.963	1.349	1.743	11.606
Other	8.269	7.233	16.168	9.760	2.387	0.643	44.460
Homeowners Assistance Program	-	-	-	-	-	-	-
Air Force O'Hare Move Costs	-	94.602	-	-	-	-	94.602
Prior Year Financing	-	-	-	-	-	-	-
Total One-Time Costs	898.009	1,370.200	1,318.728	1,267.637	701.193	995.496	6,551.263
Estimated Land Revenues	-	(94.602)	(47.085)	(35.141)	(28.196)	(2.693)	(207.717)
Homeowners Assistance Program	-	-	-	-	1.588	13.466	15.054
Budget Request	898.009	1,275.598	1,271.643	1,232.496	674.585	1,006.269	6,358.600
Funded Outside of the Account:							-
Military Construction	-	-	-	-	-	-	-
Family Housing	-	-	-	-	-	-	-
Environmental	-	-	-	-	-	-	-
Operation & Maintenance	44.959	41.943	42.490	30.390	37.289	5.814	202.885
Other	-	-	-	-	-	-	-
Homeowners Assistance Program	-	-	-	-	-	-	-
Total Outside of the Account	44.959	41.943	42.490	30.390	37.289	5.814	202.885
Savings:							-
Military Construction	17.445	-	1.400	1.100	1.310	15.540	36.795
Family Housing - Construction	-	0.770	1.676	1.676	1.541	1.541	7.204
- Operations	-	2.096	12.370	25.062	28.480	29.891	97.899
Operation & Maintenance	30.150	69.182	370.209	491.474	726.722	944.268	2,632.005
Military Personnel	(0.121)	14.107	43.235	67.049	83.988	94.829	303.087
Other	566.082	509.166	549.874	465.262	491.633	505.351	3,087.368
Total Savings	613.556	595.321	978.764	1,051.623	1,333.674	1,591.420	6,164.358
Net Implementation Costs							
Less Estimated Land Revenues:	329.412	722.220	335.369	211.263	(621.800)	(579.337)	397.127

Department of the Army

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs:							
Military Construction	788.147	3,358.050	3,655.970	3,772.211	1,901.964	0.000	13,476.342
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	38.522	16.111	17.668	39.831	147.693	71.940	331.765
Operation & Maintenance	45.461	192.882	216.632	316.152	1,462.676	887.231	3,121.034
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.752	39.092	97.459	195.785	436.714	51.678	821.480
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	872.882	3,606.135	3,987.729	4,323.979	3,949.047	1,010.849	17,750.621
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	872.882	3,606.135	3,987.729	4,323.979	3,949.047	1,010.849	17,750.621
 One-Time Costs							
Funded Outside of the Account:							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	145.152	0.000	0.000	145.152
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Cost Outside of the Account:	0.000	0.000	0.000	145.152	0.000	0.000	145.152
 Grand Total One-Time Implementation Costs	872.882	3,606.135	3,987.729	4,469.131	3,949.047	1,012.420	17,896.164
 Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	0.152	247.209	502.680	704.053	808.716	2,262.811
Military Personnel	0.000	0.000	31.942	117.840	160.839	196.070	506.692
Other	0.000	0.000	5.377	8.894	29.691	33.831	77.793
Total Recurring Costs (memo non-add):	0.000	0.152	284.528	629.415	894.584	1,038.618	2,847.297

Department of the Army

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings:							
Military Construction	0.000	48.152	0.000	0.000	0.000	0.000	48.152
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	11.233	23.617	17.385	7.244	12.365	71.844
Other	0.000	0.000	4.269	37.079	37.594	17.087	96.029
Total One-Time Savings:	0.000	59.385	27.886	54.464	44.838	29.452	216.025
Recurring Savings:							
Civilian Salary:	0.000	0.000	25.543	93.821	246.412	344.308	710.084
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	15.354	69.954	159.443	198.183	442.935
Enlisted Salary	0.000	0.000	31.673	173.578	444.790	589.660	1,239.700
Housing Allowance	0.000	0.000	30.575	68.044	116.709	138.329	353.658
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	1.963	2.902	4.865
Sustainment	0.000	0.000	29.486	91.012	114.821	129.419	364.738
Recapitalization	0.000	0.186	37.270	55.915	78.007	81.561	252.940
BOS	0.000	0.000	32.260	170.379	222.386	255.960	680.985
Other:							
Procurement	0.000	0.000	31.389	39.909	48.453	56.356	176.107
Mission Activity	0.000	0.000	5.922	15.593	28.109	40.125	89.749
Miscellaneous	0.000	0.000	3.124	44.938	92.236	127.466	267.764
Total Recurring Savings	0.000	0.186	242.596	823.142	1,553.330	1,964.270	4,583.525
Grand Total Savings	0.000	59.571	270.482	877.607	1,598.168	1,993.722	4,799.550
Net Civilian Manpower Position Changes (+/-)	0	49	(400)	(1,042)	(378)	(2,133)	(3,904)
Net Military Manpower Position Changes (+/-)	0	60	(812)	(3,496)	(1,900)	(2,020)	(8,168)
Net Implementation Costs							
Less Estimated Land Revenues:	872.882	3,546.564	3,717.247	3,591.524	2,350.879	(981.302)	13,096.614

Department of the Navy

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	178.801	564.780	498.595	571.607	225.929	0.000	2,039.712
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	23.400	21.063	19.664	8.441	19.660	15.201	107.429
Operation & Maintenance	48.933	101.922	179.723	155.015	322.495	321.888	1,129.976
Military Personnel	0.571	1.359	2.499	9.785	6.504	1.456	22.174
Other	0.000	0.000	0.000	0.000	16.984	2.032	19.016
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	251.705	689.124	700.481	744.848	591.572	340.577	3,318.307
Estimate Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	251.705	689.124	700.481	744.848	591.572	340.577	3,318.307
One-Time Costs							
Funded Outside of the Account:							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Cost Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total One-Time Implementation Costs	251.705	689.124	700.481	744.848	591.572	340.577	3,318.307
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	8.431	7.567	22.719	61.125	83.153	182.995
Military Personnel	0.000	0.337	1.169	11.955	14.188	14.774	42.423
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Costs (memo non-add)	0.000	8.768	8.736	34.674	75.313	97.927	225.418

Department of the Navy

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction:	0.000	0.000	0.000	10.826	6.139	2.021	18.986
Family Housing - Construction:	0.000	0.000	0.000	0.000	0.753	2.339	3.092
Military PCS Cost Avoidance:	0.000	2.538	4.329	4.670	7.011	7.535	26.083
Other:	0.000	32.746	48.283	56.383	55.960	51.340	244.712
Total One-Time Savings	0.000	35.284	52.612	71.879	69.863	63.235	292.873
Recurring Savings:							
Civilian Salary:	0.000	16.567	29.877	45.795	117.048	184.836	394.123
Military Personnel Entitlements:							
Officer Salary	0.000	7.651	14.509	21.685	34.144	45.584	123.573
Enlisted Salary	0.000	22.435	44.202	64.212	105.923	152.917	389.689
Housing Allowance	0.000	6.583	12.717	19.236	31.045	43.400	112.981
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.654	0.823	1.477
Sustainment	0.000	8.981	11.987	28.550	46.227	58.953	154.698
Recapitalization	0.000	10.125	41.323	42.686	43.573	45.266	182.973
BOS	0.000	2.170	17.000	24.687	52.929	86.868	183.654
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	67.239	106.735	197.717	256.105	264.555	892.351
Miscellaneous	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Savings	0.000	141.751	278.350	444.568	687.648	883.202	2,435.519
Grand Total Savings	0.000	177.035	330.962	516.447	757.511	946.437	2,728.392
Net Civilian Manpower Position Changes (+/-)	0	(438)	(313)	(592)	(585)	(457)	(2,385)
Net Military Manpower Position Changes (+/-)	0	(955)	(296)	(616)	(872)	(941)	(3,680)
Net Implementation Costs							
Less Estimated Land Revenues:	251.705	512.089	369.519	228.401	(165.939)	(605.860)	589.915

Department of the Air Force

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	101.967	690.997	975.445	685.883	132.438	0.000	2,586.730
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	20.550	10.592	12.280	25.772	38.648	51.255	159.097
Operation and Maintenance	86.715	159.260	58.490	265.745	184.224	48.745	803.179
Military Personnel - PCS	0.000	15.120	5.132	5.050	0.000	0.000	25.302
Other	20.668	25.531	29.653	49.184	27.690	0.000	152.726
Home Owners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	229.900	901.500	1,081.000	1,031.634	383.000	100.000	3,727.034
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	229.900	901.500	1,081.000	1,031.634	383.000	100.000	3,727.034
One-Time Costs							
Funded Outside of the Account							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation and Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Home Owner Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total One-Time Implementation Costs	229.900	901.500	1,081.000	1,031.634	383.000	100.000	3,727.034
Recurring Costs: (memo non-add)							
Operation and Maintenance	0.217	44.088	95.603	144.750	173.212	196.227	654.097
Military Personnel	0.000	52.460	93.466	141.088	183.183	200.779	670.975
Other	1.055	13.123	3.548	9.634	10.096	10.298	47.756
Total Recurring Costs (memo non-add)	1.272	109.671	192.617	295.473	366.491	407.304	1,372.828

Department of the Air Force

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military Personnel Cost Avoidance PCS	0.000	9.366	5.388	3.321	1.370	3.004	22.450
Other	0.000	0.418	0.005	0.000	0.000	1.007	1.430
Total One-Time Savings	0.000	9.784	5.393	3.321	1.370	4.011	23.879
Recurring Savings							
Civilian Salary	0.000	36.678	94.028	131.892	158.079	179.846	600.524
Military Personnel Entitlements:							
Officer Salary	0.000	26.474	58.949	85.010	108.926	117.730	397.088
Enlisted Salary	0.000	129.222	311.253	404.932	470.552	533.728	1,849.688
Housing Allowance	0.000	36.840	56.027	80.991	91.698	94.690	360.246
Overhead:							
Family Housing Operations	0.000	0.000	0.000	4.709	9.663	9.915	24.287
Sustainment	0.000	1.053	1.098	21.593	21.758	27.879	73.382
Recapitalization	25.065	26.359	27.113	27.803	28.642	31.944	166.927
BOS	0.000	32.665	52.020	82.001	132.695	155.543	454.924
Other:							
Procurement	0.000	6.707	18.928	23.243	20.117	23.166	92.161
Mission Activity	0.000	33.470	35.330	41.308	63.363	64.881	238.352
Miscellaneous	0.000	20.713	34.668	51.772	63.238	87.269	257.660
Total Recurring Savings	25.065	350.182	689.413	955.255	1,168.732	1,326.593	4,515.240
Grand Total Savings	25.065	359.966	694.807	958.575	1,170.102	1,330.604	4,539.119
Net Civilian Manpower Position Changes (+/-)	0	(714)	(325)	(56)	(152)	(202)	(1,449)
Net Military Manpower Position Changes (+/-)	0	(2,918)	(1,163)	(486)	(321)	(500)	(5,388)
Net Implementation Costs							
Less Estimated Land Revenues:	204.835	541.534	386.193	73.059	(787.102)	(1,230.604)	(812.085)

Defense Contract Management Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	2.771	0.000	4.000	17.071	16.689	1.837	42.368
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	2.771	0.000	4.000	17.071	16.689	1.837	42.368
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	2.771	0.000	4.000	17.071	16.689	1.837	42.368
One-Time Costs							
Funded Outside of the Account							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total One-Time Implementation Costs	2.771	0.000	4.000	17.071	16.689	1.837	42.368
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Costs (memo non-add)	0.000	0.000	0.000	0.000	0.000	0.000	0.000

Defense Contract Management Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Savings	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recurring Savings							
Civilian Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	0.000
BOS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Miscellaneous	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Savings	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total Savings	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	0	0.000
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	0.000
Net Implementation Costs							
Less Estimated Land Revenues:	2.771	0.000	4.000	17.071	16.689	1.837	42.368

Defense Commissary Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	1.821	0.000	24.003	0.000	0.000	0.000	25.824
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	7.527	4.753	1.244	0.000	13.524
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.013	0.000	0.000	0.000	0.011	0.053	0.077
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	1.834	0.000	31.530	4.753	1.255	0.053	39.425
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	1.834	0.000	31.530	4.753	1.255	0.053	39.425
 One-Time Costs							
Funded Outside of the Account							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
 Grand Total One-Time Implementation Costs	1.834	0.000	31.530	4.753	1.255	0.053	39.425
 Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	0.000	0.698	1.743	2.045	2.045	6.531
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.772	0.889	0.908	0.927	3.496
Total Recurring Costs (memo non-add)	0.000	0.000	1.470	2.632	2.953	2.972	10.027

Defense Commissary Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	1.131	0.268	0.000	0.000	1.399
Total One-Time Savings	0.000	0.000	1.131	0.268	0.000	0.000	1.399
Recurring Savings							
Civilian Salary	3.425	6.849	9.927	11.185	11.642	11.830	54.858
Military Personnel Entitlements:							
Officer Salary	0.141	0.282	0.296	0.303	0.311	0.333	1.666
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	0.000
BOS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Miscellaneous	0.000	0.000	0.000	1.208	2.460	2.487	6.155
Total Recurring Savings	3.566	7.131	10.223	12.696	14.413	14.650	62.679
Grand Total Savings	3.566	7.131	11.354	12.964	14.413	14.650	64.078
Net Civilian Manpower Position Changes (+/-)	(103)	0	(10)	(12)	0	0	(125)
Net Military Manpower Position Changes (+/-)	(2)	0	0	0	0	0	(2)
Net Implementation Costs	(1.732)	(7.131)	20.176	(8.211)	(13.158)	(14.597)	(24.653)
Less Estimated Land Revenues:							

Defense Finance & Accounting Service

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	48.372	63.999	129.152	28.593	44.763	9.370	324.249
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	48.372	63.999	129.152	28.593	44.763	9.370	324.249
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	48.372	63.999	129.152	28.593	44.763	9.370	324.249
One-Time Costs							
Funded Outside of the Account							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total One-Time Implementation Costs	48.372	63.999	129.152	28.593	44.763	9.370	324.249
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Costs (memo non-add)	0.000	0.000	0.000	0.000	0.000	0.000	0.000

Defense Finance & Accounting Service

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Savings							
Recurring Savings							
Civilian Salary	3.804	36.859	96.955	139.523	166.217	165.242	608.600
Military Personnel Entitlements:							0.000
Officer Salary	0.049	0.549	1.397	1.739	1.781	1.781	7.296
Enlisted Salary	0.406	4.742	8.695	8.962	9.120	9.120	41.045
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recapitalization	0.374	6.269	15.729	25.917	28.868	31.327	108.484
BOS							
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Miscellaneous	4.633	48.419	122.776	176.141	205.986	207.470	765.425
Total Recurring Savings							
Grand Total Savings	4.633	48.419	122.776	176.141	205.986	207.470	765.425
Net Civilian Manpower Position Changes (+/-)	(525)	(788)	(640)	(798)	(367)	(334)	(3,452)
Net Military Manpower Position Changes (+/-)	(71)	(88)	(4)	(7)	0	0	(170)
Net Implementation Costs							
Less Estimated Land Revenues:	43.739	15.580	6.376	(147.548)	(161.223)	(198.100)	(441.176)

Defense Intelligence Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	10.327	3.883	44.779	21.000	0.667	0.000	80.656
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.169	0.000	0.000	0.000	0.000	0.000	0.169
Operation & Maintenance	0.255	0.336	7.311	0.112	18.755	26.333	53.102
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	10.751	4.219	52.090	21.112	19.422	26.333	133.927
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	10.751	4.219	52.090	21.112	19.422	26.333	133.927
One-Time Costs							
Funded Outside of the Account							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.604	7.717	1.480	9.801
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.604	7.717	1.480	9.801
Grand Total One-Time Implementation Costs	10.751	4.219	52.090	21.716	27.139	27.813	143.728
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	0.000	0.000	0.152	0.575	10.027	10.754
Military Personnel	0.000	0.000	0.000	0.000	0.000	1.440	1.440
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Costs (memo non-add)	0.000	0.000	0.000	0.152	0.575	11.467	12.194

Defense Intelligence Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.725	0.725
Other	0.000	0.000	0.262	0.000	0.000	0.000	0.262
Total One-Time Savings	0.000	0.000	0.262	0.000	0.000	0.725	0.987
Recurring Savings							
Civilian Salary	0.000	0.000	0.000	0.000	0.000	1.533	1.533
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.882	0.882
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	0.000
BOS	0.000	0.000	0.000	0.000	0.000	1.885	1.885
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Miscellaneous	0.000	0.000	0.723	0.732	0.732	10.320	12.507
Total Recurring Savings	0.000	0.000	0.723	0.732	0.732	14.620	16.807
Grand Total Savings	0.000	0.000	0.985	0.732	0.732	15.345	17.794
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Implementation Costs							
Less Estimated Land Revenues:	10.751	4.219	51.105	20.984	26.407	12.468	125.934

Defense Information Systems Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs:							
Military Construction	9.986	0.140	182.118	130.128	144.795	0.000	467.167
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	4.655	0.000	5.870	0.855	0.000	36.083	47.463
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.010	0.000	87.991	0.000	0.000	6.831	94.832
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	14.651	0.140	275.979	130.983	144.795	42.914	609.462
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	14.651	0.140	275.979	130.983	144.795	42.914	609.462
One-Time Costs							
Funded Outside of the Account:							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total One-Time Implementation Costs	14.651	0.140	275.979	130.983	131.662	42.914	609.462
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	0.000	0.000	0.000	5.500	17.870	23.370
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Costs (memo non-add)	0.000	0.000	0.000	0.000	5.500	17.870	23.370

Defense Information Systems Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings:							
Military Construction:	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction:	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance:	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other:	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Savings	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recurring Savings:							
Civilian Salary:	0.000	3.500	7.162	7.327	7.495	10.098	35.582
Military Personnel Entitlements:							
Officer Salary	0.000	0.057	0.130	0.134	0.137	0.140	0.598
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Housing Allowance	0.000	0.014	0.014	0.014	0.014	0.015	0.071
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	0.000
BOS	0.000	0.998	2.037	2.080	2.124	2.433	9.672
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Miscellaneous	0.000	2.574	6.352	6.537	6.712	19.254	41.429
Total Recurring Savings	0.000	7.143	15.695	16.092	16.482	31.940	87.352
Grand Total Savings	0.000	7.143	15.695	16.092	16.482	31.940	87.352
Net Civilian Manpower Position Changes (+/-)	0	(102)	0	0	0	33	(69)
Net Military Manpower Position Changes (+/-)	0	(1)	0	0	0	0	(1)
Net Implementation Costs							
Less Estimated Land Revenues:	14.651	(7.003)	260.284	114.891	115.180	10.974	522.110

Defense Logistics Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	8.078	60.526	53.350	0.000	0.000	0.000	121.954
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.216	0.000	0.000	0.000	0.000	0.216
Operation & Maintenance	11.284	17.596	66.676	68.046	64.363	16.453	244.418
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	13.242	71.789	120.614	55.152	0.000	260.797
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	19.362	91.580	191.815	188.660	119.515	16.453	627.385
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	19.362	91.580	191.815	188.660	119.515	16.453	627.385
One-Time Costs							
Funded Outside of the Account							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total One-Time Implementation Costs	19.362	91.580	191.815	188.660	119.515	16.453	627.385
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.769	1.182	1.613	2.068	2.545	2.599	10.776
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Costs (memo non-add)	0.769	1.182	1.613	2.068	2.545	2.599	10.776

Defense Logistics Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	7.692	3.557	0.000	11.249
Total One-Time Savings	0.000	0.000	0.000	7.692	3.557	0.000	11.249
Recurring Savings							
Civilian Salary	1.365	2.736	6.848	10.300	19.406	23.812	64.467
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	11.196	11.474	42.241	43.315	44.265	152.491
Recapitalization	0.000	8.493	8.704	30.693	31.474	32.227	111.591
BOS	0.000	0.000	0.000	1.399	1.737	1.776	4.912
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Miscellaneous	0.000	1.222	1.252	12.951	24.742	7.775	47.942
Total Recurring Savings	1.365	23.647	28.278	97.584	120.674	109.855	381.403
Grand Total Savings	1.365	23.647	28.278	105.276	124.231	109.855	392.652
Net Civilian Manpower Position Changes (+/-)	0	0	6	(364)	(74)	(41)	(472)
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Implementation Costs							
Less Estimated Land Revenues:	17.997	67.933	163.537	83.384	(4.716)	(93.402)	234.733

Defense Media Activity

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	0.913	6.419	0.000	0.000	0.000	0.000	7.332
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.821	15.401	16.915	33.137
Military Personnel -PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	8.951	16.549	25.500
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	0.913	6.419	0.000	0.821	24.352	33.464	65.969
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	0.913	6.419	0.000	0.821	24.352	33.464	65.969
One-Time Costs							
Funded Outside of the Account							0.000
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total One-Time Implementation Costs	0.913	6.419	0.000	0.821	24.352	33.464	65.969
Recurring Costs: (Memo Non-Add)							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Costs (Memo Non-Add)	0.000	0.000	0.000	0.000	0.000	0.000	0.000

Defense Media Activity

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.672	0.672
Total One-Time Savings	0.000	0.000	0.000	0.000	0.000	0.672	0.672
Recurring Savings							
Civilian Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military Personnel Entitlements							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Overhead							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	0.000
BOS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Miscellaneous	0.000	0.000	0.000	0.000	0.000	1.308	1.308
Total Recurring Savings	0.000	0.000	0.000	0.000	0.000	1.308	1.308
Grand Total Savings	0.000	0.000	0.000	0.000	0.000	1.980	1.980
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Implementation Costs Less Estimated Savings	0.913	6.419	0.000	0.821	24.352	35.444	67.949

Department of Defense Education Activity

One-Time Implementation Costs	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.238	0.000	0.000	0.000	0.000	0.238
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.440	0.021	0.000	0.022	11.089	0.000	11.572
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	0.440	0.259	0.000	0.022	11.089	0.000	11.810
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	0.440	0.259	0.000	0.022	11.089	0.000	11.810
One-Time Costs							
Funded Outside of the Account							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total One-Time Implementation Costs	0.440	0.259	0.000	0.022	11.089	0.000	11.810
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.624	0.735	1.359
Total Recurring Costs (memo non-add)	0.000	0.000	0.000	0.000	0.624	0.735	1.359

Department of Defense Education Activity

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	1.530	0.000	1.530
Total One-Time Savings	0.000	0.000	0.000	0.000	1.530	0.000	1.530
Recurring Savings							
Civilian Salary	0.000	0.000	0.000	0.000	2.519	2.577	5.096
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	0.000
BOS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Miscellaneous	0.000	0.000	0.000	0.000	0.000	1.596	1.596
Total Recurring Savings	0.000	0.000	0.000	0.000	2.519	4.173	6.692
Grand Total Savings	0.000	0.000	0.000	0.000	4.049	4.173	8.222
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	(26)	0	(26)
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Implementation Costs							
Less Estimated Land Revenues:	0.440	0.259	0.000	0.022	7.040	-4.173	3.588

Defense Security Service

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	1.605	0.000	4.085	7.259	14.709	12.480	42.340
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	1.605	0.000	4.085	7.259	14.709	12.480	40.138
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	1.605	0.000	4.085	7.259	14.709	12.480	40.138
 One-Time Costs							
Funded Outside of the Account							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
 Grand Total One-Time Implementation Costs	1.605	0.000	4.085	7.259	14.709	12.480	40.138
 Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	1.069	1.069
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.530	0.530
Total Recurring Costs (memo non-add)	0.000	0.000	0.000	0.000	0.000	1.599	1.599

Defense Security Service

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Savings	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recurring Savings							
Civilian Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	0.000
BOS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Miscellaneous	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Savings	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total Savings	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Implementation Costs							
Less Estimated Land Revenues:	1.605	0.000	4.085	7.259	14.709	12.480	40.138

Defense Threat Reduction Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	0.180	0.900	0.000	0.000	0.000	0.000	1.080
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.035	0.000	0.000	0.000	0.000	0.000	0.035
Operation & Maintenance	0.396	2.076	0.234	0.000	0.249	1.747	4.702
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.431	0.516	0.000	0.000	0.350	1.297
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	0.611	3.407	0.750	0.000	0.249	2.097	7.114
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	0.611	3.407	0.750	0.000	0.249	2.097	7.114
One-Time Costs							
Funded Outside of the Account							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total One-Time Implementation Costs	0.611	3.407	0.750	0.000	0.249	2.097	7.114
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Costs (memo non-add)	0.000	0.000	0.000	0.000	0.000	0.000	0.000

Defense Threat Reduction Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.000	0.052	0.000	0.000	0.000	0.052
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Savings	0.000	0.000	0.052	0.000	0.000	0.000	0.052
Recurring Savings							
Civilian Salary	0.000	0.000	0.021	0.022	0.022	0.023	0.088
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Housing Allowance	0.000	0.000	0.226	0.233	0.239	0.245	0.943
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	0.000
BOS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Miscellaneous	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Savings	0.000	0.000	0.247	0.255	0.261	0.268	1.031
Grand Total Savings	0.000	0.000	0.299	0.255	0.261	0.268	1.083
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Implementation Costs							
Less Estimated Land Revenues:	0.611	3.407	0.451	(0.255)	(0.012)	1.829	6.031

Missile Defense Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	1.758	0.000	108.400	127.000	27.800	0.000	264.958
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	6.550	0.000	1.619	32.938	58.822	8.679	108.608
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	8.308	0.000	110.019	159.938	86.622	8.679	373.566
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	8.308	0.000	110.019	159.938	86.622	8.679	373.566
One-Time Costs							
Funded Outside of the Account							
Military Construction	2.761	0.000	0.000	0.000	0.000	0.000	2.761
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	1.472	1.786	2.165	0.065	0.000	0.000	5.488
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	4.233	1.786	2.165	0.065	0.000	0.000	8.249
Grand Total One-Time Implementation Costs	12.541	1.786	112.184	160.003	86.622	8.679	381.815
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	1.748	7.415	9.163
Total Recurring Costs (memo non-add)	0.000	0.000	0.000	0.000	1.748	7.415	9.163

Missile Defense Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	2.006	0.000	0.000	0.000	23.600	25.606
Total One-Time Savings	0.000	2.006	0.000	0.000	0.000	23.600	25.606
Recurring Savings							
Civilian Salary	0.000	0.202	0.394	0.594	0.688	1.741	3.619
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	0.000
BOS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Miscellaneous	0.000	1.565	2.131	2.175	16.387	31.957	54.215
Total Recurring Savings	0.000	1.767	2.525	2.769	17.075	33.698	57.834
Grand Total Savings	0.000	3.773	2.525	2.769	17.075	57.298	83.440
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Implementation Costs							
Less Estimated Land Revenues:	12.541	(1.987)	109.659	157.234	69.547	(48.619)	298.375

National Geospatial-Intelligence Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	0.000	122.200	425.565	743.868	168.749	83.328	1,543.710
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	1.911	10.001	93.620	200.028	44.746	350.306
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	3.314	12.889	12.400	6.223	34.826
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	0.000	124.111	438.880	850.377	381.177	134.297	1,928.842
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	0.000	124.111	438.880	850.377	381.177	134.297	1,928.842
One-Time Costs							
Funded Outside of the Account							
Military Construction	23.760	0.000	0.000	0.000	0.000	0.000	23.760
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.511	19.482	38.030	55.165	113.188
Other	0.000	3.400	6.492	83.046	164.568	152.438	409.944
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	23.760	3.400	7.003	102.528	202.598	207.603	546.892
Grand Total One-Time Implementation Costs	23.760	127.511	445.883	952.905	583.775	341.900	2,475.734
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Costs (memo non-add)	0.000	0.000	0.000	0.000	0.000	0.000	0.000

National Geospatial-Intelligence Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	6.254	6.386	6.520	8.653	27.813
Total One-Time Savings	0.000	0.000	6.254	6.386	6.520	8.653	27.813
Recurring Savings							
Civilian Salary	0.000	0.000	0.000	0.000	0.000	0.571	0.571
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	0.000
BOS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Miscellaneous	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Savings	0.000	0.000	0.000	0.000	0.000	0.571	0.571
Grand Total Savings	0.000	0.000	6.254	6.386	6.520	9.224	28.384
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	(15)	(15)
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Implementation Costs							
Less Estimated Land Revenues:	23.760	127.511	439.629	946.519	577.255	332.676	2,447.350

National Security Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	0.203	0.000	0.000	0.000	0.000	0.000	0.203
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.170	2.932	0.000	3.102
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.274	0.000	0.000	0.274
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	0.203	0.000	0.000	0.444	2.932	0.000	3.579
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	0.203	0.000	0.000	0.444	2.932	0.000	3.579
One-Time Costs							
Funded Outside of the Account							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total One-Time Implementation Costs	0.203	0.000	0.000	0.444	2.932	0.000	3.579
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Costs (memo non-add)	0.000	0.000	0.000	0.000	0.000	0.000	0.000

National Security Agency

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Savings	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recurring Savings							
Civilian Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	0.000
BOS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Miscellaneous	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Savings	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total Savings	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Net Civilian Manpower Position Changes (+/-)	0	0	0	0	0	39	39
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Implementation Costs							
Less Estimated Land Revenues:	0.203	0.000	0.000	0.444	2.932	0.000	3.579

TRICARE Management Activity

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	0.000	10.000	1,048.447	994.913	828.861	165.178	3,047.399
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	3.252	6.330	40.281	127.293	267.970	205.836	650.962
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	46.891	95.938	74.127	19.022	235.978
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	3.252	16.330	1,135.619	1,218.144	1,170.958	390.036	3,934.339
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	3.252	16.330	1,135.619	1,218.144	1,170.958	390.036	3,934.339
One-Time Costs							
Funded Outside of the Account							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total One-Time Implementation Costs	3.252	16.330	1,135.619	1,218.144	1,170.958	390.036	3,934.339
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	10.938	20.435	50.190	104.495	146.320	332.378
Military Personnel	0.000	0.000	1.054	1.081	1.109	4.386	7.630
Other	0.000	16.474	27.865	28.147	58.863	59.777	191.126
Total Recurring Costs (memo non-add)	0.000	27.412	49.354	79.418	164.467	210.483	531.134

TRICARE Management Activity

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.137	0.316	0.108	0.110	0.692	1.363
Other	0.000	0.000	0.104	0.000	0.000	52.964	53.068
Total One-Time Savings	0.000	0.137	0.420	0.108	0.110	53.656	54.431
Recurring Savings							
Civilian Salary	0.000	0.558	9.613	18.388	25.643	100.612	154.814
Military Personnel Entitlements:							
Officer Salary	0.000	3.703	12.940	18.198	28.209	81.384	144.434
Enlisted Salary	0.000	3.704	12.040	16.674	24.903	55.350	112.671
Housing Allowance	0.000	0.580	3.025	3.137	19.061	28.692	54.495
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.971	0.971
Sustainment	0.000	0.033	0.177	0.180	0.185	17.141	17.716
Recapitalization	0.000	0.024	17.594	18.040	18.509	19.599	73.766
BOS	0.000	0.306	2.026	2.137	4.852	6.194	15.515
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	7.983	22.716	23.292	55.884	56.660	166.535
Miscellaneous	0.000	10.691	18.430	18.430	73.956	136.422	257.929
Total Recurring Savings	0.000	27.582	98.561	118.476	251.202	503.025	998.846
Grand Total Savings	0.000	27.719	98.981	118.584	251.312	556.681	1,053.277
Net Civilian Manpower Position Changes (+/-)	0	(54)	(197)	(165)	17	(950)	(1,349)
Net Military Manpower Position Changes (+/-)	0	(119)	(213)	(241)	(126)	(576)	(1,275)
Net Implementation Costs							
Less Estimated Land Revenues:	3.252	(11.39)	1036.64	1099.56	919.65	(166.64)	2881.06

Washington Headquarters Service

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	23.143	117.415	321.546	274.330	360.533	5.610	1,102.577
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	9.534	4.045	6.909	5.852	84.176	90.189	200.705
Military Personnel - PCS	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.694	0.000	1.371	2.039	7.378	72.324	83.806
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	33.371	121.460	329.826	282.221	452.087	168.123	1,387.088
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	33.371	121.460	329.826	282.221	452.087	168.123	1,387.088
One-Time Costs							
Funded Outside of the Account							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Grand Total One-Time Implementation Costs	33.371	121.460	329.826	282.221	452.087	168.123	1,387.088
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.000	0.000	0.000	0.000	0.552	19.449	20.001
Military Personnel	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total Recurring Costs (memo non-add)	0.000	0.000	0.000	0.000	0.552	19.449	20.001

Washington Headquarters Service

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Military PCS Cost Avoidance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Other	0.000	0.000	1.580	0.257	0.000	75.858	77.695
Total One-Time Savings	0.000	0.000	1.580	0.257	0.000	75.858	77.695
Recurring Savings							
Civilian Salary	0.000	0.000	0.280	0.382	0.391	0.817	1.870
Military Personnel Entitlements:							
Officer Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Enlisted Salary	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Housing Allowance	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Overhead:							
Family Housing Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Sustainment	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Recapitalization	0.000	0.000	0.000	0.000	0.000	0.000	0.000
BOS							
Other:							
Procurement	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Mission Activity	0.000	0.000	0.000	0.000	0.000	2.035	2.035
Miscellaneous	0.000	0.000	0.280	0.382	0.391	2.852	3.905
Total Recurring Savings							
Grand Total Savings	0.000	0.000	1.860	0.639	0.391	78.710	81.600
Net Civilian Manpower Position Changes (+/-)	0	0	(2)	10	0	(6)	2
Net Military Manpower Position Changes (+/-)	0	0	0	0	0	0	0
Net Implementation Costs	33.371	121.460	327.966	281.582	451.696	89.413	1,305.488
Less Estimated Land Revenues:							

Department of Defense Summary

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Implementation Costs							
Military Construction	1,125.324	4,935.310	7,338.218	7,320.940	3,791.736	254.116	24,765.644
Family Housing - Construction	0.000	0.000	0.000	0.000	0.000	0.000	0.000
- Operations	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	82.676	47.982	49.612	74.044	206.001	138.396	598.711
Operation & Maintenance	269.783	550.595	738.510	1,124.295	2,759.496	1,728.532	7,171.211
Military Personnel - PCS	0.571	16.479	7.631	14.835	6.504	1.456	47.476
Other	22.577	78.317	338.984	476.745	650.496	175.062	1,742.181
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs	1,500.931	5,628.683	8,472.955	9,010.859	7,414.233	2,297.562	34,325.223
Estimated Land Revenues	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Budget Request	1,500.931	5,628.683	8,472.955	9,010.859	7,414.233	2,297.562	34,325.223
One-Time Costs							
Funded Outside of the Account							
Military Construction	26.521	0.000	0.000	0.000	0.000	0.000	26.521
Family Housing	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Environmental	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Operation & Maintenance	1.472	1.786	2.676	165.303	45.747	56.645	273.629
Other	0.000	3.400	6.492	83.046	164.568	152.438	409.944
Homeowners Assistance Program	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Total One-Time Costs Outside of the Account	27.993	5.186	9.168	248.349	210.315	209.083	710.094
Grand Total One-Time Implementation Costs	1,528.924	5,633.869	8,482.123	9,259.208	7,624.548	2,506.645	35,035.317
Recurring Costs: (memo non-add)							
Operation & Maintenance	0.986	64.792	373.823	726.046	1,056.147	1,289.520	3,511.314
Military Personnel	0.000	52.797	127.631	271.965	359.320	417.449	1,229.160
Other	1.055	29.597	38.335	48.453	102.838	114.440	334.719
Total Recurring Costs (memo non-add)	2.041	147.186	539.788	1,046.464	1,518.305	1,821.409	5,075.193

Department of Defense Summary

	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2006-2011</u>
One-Time Savings							
Military Construction	0.000	48.152	0.000	10.826	6.139	2.021	67.138
Family Housing - Construction	0.000	0.000	0.000	0.000	0.753	2.339	3.092
Military PCS Cost Avoidance	0.000	23.273	33.703	25.484	15.735	24.321	122.517
Other	0.000	35.170	61.888	108.065	105.161	231.181	541.465
Total One-Time Savings	<u>0.000</u>	<u>106.595</u>	<u>95.591</u>	<u>144.375</u>	<u>127.788</u>	<u>259.862</u>	<u>734.211</u>
Recurring Savings							
Civilian Salary	8.594	103.949	280.648	459.229	755.562	1,027.846	2,635.829
Military Personnel Entitlements:							
Officer Salary	0.190	38.716	103.575	197.022	332.951	445.135	1,117.589
Enlisted Salary	0.406	160.103	407.862	668.357	1,055.288	1,340.776	3,632.793
Housing Allowance	0.000	44.017	102.584	171.655	258.767	306.254	883.275
Overhead:							
Family Housing Operations	0.000	0.000	0.000	4.709	12.280	14.611	31.600
Sustainment	0.000	21.263	54.222	183.577	226.306	277.658	763.026
Recapitalization	25.439	51.457	147.733	201.055	229.073	241.924	896.680
BOS	0.000	36.139	105.343	282.683	416.724	510.659	1,351.547
Other:							
Procurement	0.000	6.707	50.317	63.152	68.570	79.522	268.268
Mission Activity	0.000	108.692	170.702	277.910	403.462	428.255	1,389.022
Miscellaneous	4.633	85.184	189.736	315.266	486.840	636.176	1,717.835
Total Recurring Savings	<u>39.262</u>	<u>656.227</u>	<u>1,612.723</u>	<u>2,824.615</u>	<u>4,245.822</u>	<u>5,308.816</u>	<u>14,687.466</u>
Grand Total Savings	<u>39.262</u>	<u>762.823</u>	<u>1,708.314</u>	<u>2,968.990</u>	<u>4,373.610</u>	<u>5,568.678</u>	<u>15,421.677</u>
Net Civilian Manpower Position Changes (+/-)	(628)	(2,047)	(1,881)	(3,019)	(1,565)	(4,066)	(13,205)
Net Military Manpower Position Changes (+/-)	(73)	(4,021)	(2,488)	(4,846)	(3,219)	(4,037)	(18,684)
Net Implementation Costs							
Less Estimated Land Revenues:	1,489.662	4,871.046	6,773.809	6,290.218	3,250.938	(3,062.033)	19,613.640

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