Department of Defense
Fiscal Year (FY) 2025 Budget Estimates

March 2024

Defense Logistics Agency

Defense-Wide Justification Book Volume 5 of 5

Research, Development, Test & Evaluation, Defense-Wide

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Department of Defense
FY 2025 President's Budget
Exhibit R-1 FY 2025 President's Budget
Total Obligational Authority
(Dollars in Thousands)

Mar 2024

Appropriation	FY 2023 Actuals	FY 2024 PB Request with CR Adjustments*	FY 2025 Request
Research, Development, Test and Evaluation, Defense-Wide	356,706	245,474	247,936
Total Research, Development, Test, & Evaluation	**356,706**	**245,474**	**247,936**

*A full-year FY 2024 appropriation for this account was not enacted at the time the budget was prepared; account is operating under the Further Additional Continuing Appropriations and Other Extensions Act, 2024 (Public Law 118-35). The amounts included for FY 2024 reflect the annualized level provided by the continuing resolution.

Department of Defense
FY 2025 President's Budget
Exhibit R-1 FY 2025 President's Budget
Total Obligational Authority
(Dollars in Thousands)

Mar 2024

	FY 2023 Actuals	FY 2024 PB Request with CR Adjustments*	FY 2025 Request
Summary Recap of Budget Activities			
Advanced Technology Development	303,813	207,691	211,155
System Development & Demonstration	27,094	32,629	31,916
Management Support	11,212		
Operational Systems Development	14,587	5,154	4,865
Total Research, Development, Test, & Evaluation	**356,706**	**245,474**	**247,936**
Summary Recap of FYDP Programs			
Research and Development	342,119	240,320	243,071
Central Supply and Maintenance	14,587	5,154	4,865
Total Research, Development, Test, & Evaluation	**356,706**	**245,474**	**247,936**

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Defense-Wide
FY 2025 President's Budget
Exhibit R-1 FY 2025 President's Budget
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Defense-Wide
FY 2025 President's Budget
Exhibit R-1 FY 2025 President's Budget
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Defense-Wide
FY 2025 President's Budget
Exhibit R-1 FY 2025 President's Budget
Total Obligational Authority
(Dollars in Thousands)

Mar 2024

Appropriation: 0400D Research, Development, Test and Evaluation, Defense-Wide

Line No	Program Element Number	Item	Act	Sec	FY 2023 Actuals	FY 2024 PB Request with CR Adjustments*	FY 2025 Request
56	0603680S	Manufacturing Technology Program	03	U	89,349	46,404	55,366
57	0603712S	Generic Logistics R&D Technology Demonstrations	03	U	13,389	16,580	18,543
59	0603720S	Microelectronics Technology Development and Support	03	U	201,075	144,707	137,246
	Advanced Technology Development				**303,813**	**207,691**	**211,155**
144	0605080S	Defense Agency Initiatives (DAI) - Financial System	05	U	27,094	32,629	31,916
	System Development & Demonstration				**27,094**	**32,629**	**31,916**
176	0605502S	Small Business Innovative Research	06	U	11,212		
	Management Support				**11,212**		
276	0708012S	Pacific Disaster Centers	07	U	11,442	1,905	1,861
277	0708047S	Defense Property Accountability System	07	U	3,145	3,249	3,004
	Operational Systems Development				**14,587**	**5,154**	**4,865**
Total Research, Development, Test and Evaluation, Defense-Wide					**356,706**	**245,474**	**247,936**

*A full-year FY 2024 appropriation for this account was not enacted at the time the budget was prepared; account is operating under the Further Additional Continuing Appropriations and Other Extensions Act, 2024 (Public Law 118-35). The amounts included for FY 2024 reflect the annualized level provided by the continuing resolution.

Defense Logistics Agency
FY 2025 President's Budget
Exhibit R-1 FY 2025 President's Budget
Total Obligational Authority
(Dollars in Thousands)

Mar 2024

Appropriation: 0400D Research, Development, Test and Evaluation, Defense-Wide

Line No	Program Element Number	Item	Act	Sec	FY 2023 Actuals	FY 2024 PB Request with CR Adjustments*	FY 2025 Request
56	0603680S	Manufacturing Technology Program	03	U	89,349	46,404	55,366
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Program Element Table of Contents (by Budget Activity then Line Item Number)

Appropriation 0400: Research, Development, Test & Evaluation, Defense-Wide

Line #	Budget Activity	Program Element Number	Program Element Title	Page
56	03	0603680S	Manufacturing Technology Program (ManTech)	Volume 5 - 1
57	03	0603712S	Logistics Research and Development Technology (Log R&D)	Volume 5 - 21
59	03	0603720S	Microelectronics Technology Development and Support (DMEA)	Volume 5 - 33

Appropriation 0400: Research, Development, Test & Evaluation, Defense-Wide

Line #	Budget Activity	Program Element Number	Program Element Title	Page
144	05	0605080S	Defense Agencies Initiative (DAI) - Financial System	Volume 5 - 39

Appropriation 0400: Research, Development, Test & Evaluation, Defense-Wide

Line #	Budget Activity	Program Element Number	Program Element Title	Page
176	06	0605502S	Small Business Innovative Research (SBIR)	Volume 5 - 49

Appropriation 0400: Research, Development, Test & Evaluation, Defense-Wide

Line #	Budget Activity	Program Element Number	Program Element Title	Page
276	07	0708012S	Pacific Disaster Center	Volume 5 - 53
277	07	0708047S	Defense Property Accountability System (DPAS)	Volume 5 - 63

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Program Element Title	Program Element Number	Line #	BA	Page
Defense Agencies Initiative (DAI) - Financial System	0605080S	144	05	Volume 5 - 39
Defense Property Accountability System (DPAS)	0708047S	277	07	Volume 5 - 63
Logistics Research and Development Technology (Log R&D)	0603712S	57	03	Volume 5 - 21
Manufacturing Technology Program (ManTech)	0603680S	56	03	Volume 5 - 1
Microelectronics Technology Development and Support (DMEA)	0603720S	59	03	Volume 5 - 33
Pacific Disaster Center	0708012S	276	07	Volume 5 - 53
Small Business Innovative Research (SBIR)	0605502S	176	06	Volume 5 - 49

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Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Defense Logistics Agency	Date: March 2024
Appropriation/Budget Activity 0400: *Research, Development, Test & Evaluation, Defense-Wide* / BA 3: *Advanced Technology Development (ATD)*	**R-1 Program Element (Number/Name)** PE 0603680S / *Manufacturing Technology Program (ManTech)*

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
Total Program Element	318.962	89.349	46.404	55.366	-	55.366	57.162	56.598	55.833	57.177	Continuing	Continuing
IBA: *Industrial Base & Aging Weapon System Support*	182.989	50.338	36.728	46.625	-	46.625	48.085	47.147	46.154	47.234	Continuing	Continuing
TDM: *3D Tech Data Modernization / Model Based Enterprise*	135.973	39.011	9.676	8.741	-	8.741	9.077	9.451	9.679	9.943	Continuing	Continuing

A. Mission Description and Budget Item Justification

The Defense Logistics Agency (DLA) Manufacturing Technology (ManTech) Program funds the advanced technology development needed to achieve a responsive and efficient domestic industrial base that meets the warfighters' needs in an affordable and timely manner. The ManTech program works with DLA's diverse supply chains to improve manufacturing capability throughout a product's life cycle. It provides the crucial link between invention and application by maturing, scaling up, and validating advanced manufacturing technology in "real world" environments. ManTech developments provide a path to low-risk technology implementation for many small businesses and defense unique suppliers as well as depots and shipyards that are critical to DLA. By anticipating and addressing production and sustainment problems before they occur, readiness levels increase, and sustainment costs are decreased.

DLA R&D established five Lines of Effort (LOEs) in FY 2023. The ManTech R&D Program Element executes from two of the five LOEs: Industrial Base and Aging Weapon System Support; and 3D Technical Data Modernization / Model-Based Enterprise. These LOEs are closely aligned to documented and tracked priorities specified in the most current DLA Strategic Plan, that calls for Digital Business Transformation as one of three critical capabilities to achieve DLA's business goals of enhancing performance, reducing costs, and becoming more predictive and data-driven. This critical capability also seeks to transform systems and processes to improve data transparency, reliability, and security for our employees, customers, and suppliers. DLA's initiatives within this critical capability align with the National Security Strategy (NSS) by emphasizing the importance of harnessing rapid emerging technologies that will transform how we do business.

-In addition to alignment with DLA's top strategic priorities, under Section 2521 of Title 10, US Code, DLA ManTech efforts are collaborated across DOD Military Services and Agencies. As a Principal member of the Joint Defense Manufacturing Technology Panel, DLA's efforts are integrated within the Joint Defense Priorities.

-The Industrial Base and Aging Weapon System Support LOE seeks to implement innovative and proactive technology solutions to ensure a robust, reliable industrial base that provides affordable and previously hard-to-procure critical parts for DOD weapon systems. This LOE aligns to DLA Strategic Plan LOE 1: Warfighter Always, DLA LOE 2: Trusted Mission Partner, DLA LOE 4: Modernized Acquisition and Supply Chain Management, as well as the cross-cutting Critical Capability C: Digital Business Transformation through the following portfolios: DOD Subsistence Supply Chain (Subsistence Network), Castings (Procurement Readiness Optimization Advanced Casting Technology), Forgings (Procurement Readiness Optimization—Forging Advanced System Technology), Batteries (Battery Network), Additive Manufacturing (AM), Advanced Microcircuit Emulation (AME), and the Strategic Materials program was established during FY2025 PBR cycle.

Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Defense Logistics Agency	Date: March 2024
Appropriation/Budget Activity 0400: *Research, Development, Test & Evaluation, Defense-Wide I* BA 3: *Advanced Technology Development (ATD)*	**R-1 Program Element (Number/Name)** PE 0603680S *I Manufacturing Technology Program (ManTech)*

-The 3D Technical Data Modernization / Model Based Enterprise LOE integrates three-dimensional technical data and knowledge-based tools to transform and streamline supply system responsiveness for DLA-managed commodities. Efforts seek to improve and facilitate the exchange of engineering and logistics information among DLA, the Military Services, DLA industry partners and DLA customers. The benefits include shorter product introduction cycles, lower set up-costs for parts production and more economical small batch production. Primarily focused on the DLA Strategic Plan Critical Capability C: Digital Business Transformation, this R&D LOE cuts across DLA Strategic Plan LOE 1: Warfighter Always, DLA LOE2: Trusted Mission Partner, and DLA LOE 4: Modernized Acquisition and Supply Chain Management through portfolios for DOD soldier and individual equipment (Military Unique Sustainment Technology ((MUST)) and Defense Logistics Information Research (DLIR), as well as out of budget cycle or Emerging Requirements (EMR).

DLA's focus for this budget cycle highlights advanced capabilities in digital and technical data modernization, data management and analytics to fulfill the DLA role in the DOD Digital Engineering Strategy and improve sharing of data with the industrial base and supported organizations. Investment explores technologies to lower the Agency's material acquisition and operation costs and improve weapons systems support. This effort spans across both DLA R&D Program Elements and R&D LOEs, impacting across the DOD Joint Defense Manufacturing Technology Panel and DLA Enterprise logistics processes.

B. Program Change Summary ($ in Millions)	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total
Previous President's Budget	92.766	46.404	50.397	-	50.397
Current President's Budget	89.349	46.404	55.366	-	55.366
Total Adjustments	-3.417	0.000	4.969	-	4.969
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-	-			
• SBIR/STTR Transfer	-3.217	-			
• Below Threshold Reprogramming	-0.200	-	-	-	-
• Internal Reallocation	-	-	1.000	-	1.000
• Program Increases: Additive Manufacturing Joint Foundational Initiatives & Non-labor Inflation	-	-	7.613	-	7.613
• Program Decrease	-	-	-3.644	-	-3.644

Congressional Add Details ($ in Millions, and Includes General Reductions)	FY 2023	FY 2024
Project: IBA: *Industrial Base & Aging Weapon System Support*		
Congressional Add: *Flake Graphite-Based Solutions for Per- and Polyfluorinated Substances (PFAS) Contamination*	5.000	-
Congressional Add: *Steel Performance Initiative*	13.000	-

Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Defense Logistics Agency	Date: March 2024
Appropriation/Budget Activity 0400: *Research, Development, Test & Evaluation, Defense-Wide I* BA 3: *Advanced Technology Development (ATD)*	**R-1 Program Element (Number/Name)** PE 0603680S *I Manufacturing Technology Program (ManTech)*

Congressional Add Details ($ in Millions, and Includes General Reductions)	FY 2023	FY 2024
Congressional Add Subtotals for Project: IBA	18.000	-
Project: TDM: *3D Tech Data Modernization / Model Based Enterprise*		
Congressional Add: *AI based market research system*	3.000	-
Congressional Add: *Supply Chain Readiness Improvement Program*	5.000	-
Congressional Add: *Battery Grade Graphite*	3.600	-
Congressional Add: *High performance magnets*	5.000	-
Congressional Add: *Hypersonic radomes and apertures*	5.000	-
Congressional Add: *Nanostructured iron nitride permanent magnets*	7.000	-
Congressional Add Subtotals for Project: TDM	28.600	-
Congressional Add Totals for all Projects	46.600	-

Change Summary Explanation

FY 2025 Internal Reallocation: Industrial Base and Aging Weapon System Support (IBA) baseline was increased by $1.000 million to address Lead-acid, NiCd replacement, Transition Solid State Technology, BATTNET initiative.

FY 2025 Program Increases: Additive Manufacturing Joint Foundational Initiative - Add funds to expand and develop the Joint Additive Manufacturing Model Exchange (JAMMEX) and expand the Joint Additive Manufacturing Acceptability (JAMA) initiative. JAMMEX expansion and development will enhance integration of additive manufacturing across DoD. JAMA expansion will create a common part qualification framework from use by the Military Services to approve more supply chain vendors and broaden the potential vendor base.

FY 2025 Program Decrease: Reduction to fund higher DoD priorities.

In FY 2025, a Strategic Materials (SM) program was formally established within IBA LOE by realigning $500K per year FY 2025- 2029 from the Emerging Requirements (EMR) program baseline for new Strategic Materials (SM) program. (The EMR program funded emerging SM related research in the past two cycles including related to Rare Earth elements.) Due to continuing SM requirements, a modest baseline was established to continue technical research and development in this area. The SM program focus, as directed under EO14017, will be on emerging and rapidly expanding requirements to restore and stabilize strategic and critical materials supply chains that have been compromised by decreased or abandoned domestic production activities or lack of domestic reserves within the United States. Most of these requirements are in the form of research of materials and alloys and development of solutions including cost-efficient production, substitution, domestic qualification, and/or recycling.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency			Date: March 2024
Appropriation/Budget Activity 0400 / 3	R-1 Program Element (Number/Name) PE 0603680S / *Manufacturing Technology Program (ManTech)*	Project (Number/Name) IBA / *Industrial Base & Aging Weapon System Support*	

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
IBA: *Industrial Base & Aging Weapon System Support*	182.989	50.338	36.728	46.625	-	46.625	48.085	47.147	46.154	47.234	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

Industrial Base (IB) and Aging Weapon System Support Line of Effort seeks to implement innovative and proactive technology solutions to ensure a robust, reliable industrial base that provides affordable and previously hard-to-procure critical parts for DOD weapon systems through the following objectives:

1. Viable and Responsive Industrial Base: maximize Defense Industrial Base capability and capacity and improve availability, quality, and affordability to support the Warfighter.
2. Obsolescence Solutions: establish a trusted manufacturing capability for qualified microcircuits to support DOD weapon system lifecycles.
3. Advanced Manufacturing: leverage advanced manufacturing capabilities to introduce and integrate additive and advanced manufacturing concepts into the DOD supply chain.

The portfolios within the IB and Aging Weapons System Support LOE include food-service supply chain solutions (Subsistence Network), Castings (Procurement Readiness Optimization—Advanced Casting Technology), Forgings (Procurement Readiness Optimization—Forging Advanced System Technology), Batteries (Battery Network), Additive Manufacturing (AM), Advanced Microcircuit Emulation (AME) and Strategic Materials (SM).

The Subsistence Network (SUBNET) program focuses on solutions to develop and promote manufacturing improvements in the subsistence supply chain. The program's expanded areas of interest include combat rations, food equipment, field feeding solutions, food footprint, food innovations, food safety and defense developments, garrison feeding, nutrition and health, storage and packing solutions, surge and sustainment support, and water security. SUBNET forms a community of practice with Military Services, U.S. Department of Agriculture, Natick Soldier Research Development, and Engineering Center; Academia, and Industry to research and promote manufacturing improvements in the Subsistence Supply Chain. The SUBNET goals are to utilize innovation and the leverage the latest technologies to maximize the logistics capability and capacity within the subsistence supply chain industrial base. The desired outcomes include reduced cost, increased efficiencies, improved processes, enhanced quality, and improved surge demand capabilities.

The Casting program works to ensure a stable, reliable, and competitive domestic casting industrial base supporting the weapon system needs of the Department of Defense (DOD) and the Defense Logistics Agency (DLA). The casting program works with industry, universities, and the Casting Industry Associations to identify projects that improve the materials, processes and business practices of the nation’s foundry industry. The program aligns projects with strategic issues and identified focus areas within the DLA and DOD. Guidance for these projects comes from the DLA Strategic Plan and input from the casting industry. Weapon system spare parts managed by DLA that contain castings are responsible for a disproportionate share of DLA’s backorders or unfilled orders (UFOs). Cast parts are about two percent of National Stock Numbered Class IX parts but represent about five percent of all backorders, and when only the oldest backorders are considered, up to 10 percent are castings. This program includes tasks that focus on developing new capabilities in the areas of inspection, materials, processes, modeling, and design. Once

developed, these capabilities will support the foundry industry, where the technologies will be tested and implemented, most often in conjunction with the casting industry associations. These advancements improve the metal casting supply chains for the DOD and the DLA to better support the warfighter. We will invest in projects aimed at reducing lead-time, reducing cost, and improving quality of castings critical to DOD weapon systems

The Forging program works to ensure a stable, reliable, and competitive domestic forging industrial base for the weapon system needs of the Department of Defense (DOD) and the Defense Logistics Agency (DLA). Working with industry, universities, and the Forging Industry Association to identify projects that improve the materials, processes and business practices of the nation's forging industry. The program aligns its projects with strategic issues and focus areas identified within the DLA and DOD. Guidance for these projects comes from the DLA Strategic Plan and input from the forging industry. Weapon system spare parts managed by DLA that contain Forgings are responsible for a disproportionate share of DLA's backorders or unfilled orders (UFOs). Forged parts are about two percent of National Stock Number (NSN) Class IX parts but represent about five percent of all backorders, and when only the oldest backorders are considered, up to 10 percent are forgings. This program includes tasks to develop new capabilities in the areas of inspection, materials, processes, modeling, and design. Once developed these capabilities will support the forging industry, where these technologies will be tested and implemented in conjunction with the forging industry associations. These advancements improve the forging supply chains for the DOD and the DLA to better support the warfighter. We will invest in projects aimed at reducing lead-time, reducing cost, and improving quality of forgings critical to DOD weapon systems.

The Battery Network (BATTNET) program objective is to develop the next generation of battery manufacturing technologies for cost and price efficiency, longer shelf life, and lighter batteries with higher energy. BATTNET conducts R&D initiatives to address sustainment gaps and bridge technical solutions into higher a Manufacturing Readiness Level (MRL) for specific groups of batteries. BATTNET also focuses on projects to develop the production capability for advanced lithium-based non-rechargeable and rechargeable batteries to ensure the prompt and sustained availability, quality, and affordability of Service approved batteries. Desired outcomes include: streamlined inventory and associated cost reductions through standardization and improved distribution practices; resolved obsolescence issues; addressed surge and sustainment issues; enhanced security of supply chain; increased competition and manufacturing base; reduced per unit battery cost; and leveraged Service-level (Army, Navy, Air Force) and other governmental (DOE, DOT, NASA) R&D efforts to insert new technology and practices into the existing DLA battery inventory.

The Additive Manufacturing (AM) program objective is to streamline customer purchase requests for AM items and provide the Warfighter an alternate source of supply for designated requirements. This effort responds to DLA's role called out in DOD Instruction 5000.93. Use of AM in DOD is to integrate AM products into the supply chain. R&D is leading the developmental effort for effective AM procurement processes in the DoD enterprise. The AM effort explores innovative technologies and emerging industry trends, as it pursues this alternate means of supply for products that are otherwise non-procurable or susceptible to procurement issues. The AM effort includes collaborative efforts with the Military Services to develop analytical tools to identify viable AM candidates while considering logistics planning factors. The AM effort requires effective management of the digital thread composed of authoritative 3D digital technical, manufacturing and testing data exchanged among designers, engineers, maintainers, logisticians, procurement managers and the vendor base to enable quality assurance acceptability. Potential AM benefits include products that can address an unfulfilled Warfighter readiness need by reducing production lead times, production costs, storage costs, transportation costs and in some cases fuel consumption due to lighter design and material options. DLA R&D will leverage these efforts with Industry, Academia and ongoing Military Service-level agreements (Army, Navy, Marine Corps, Air Force), Oak Ridge National Laboratory (ORNL) and the Department of Energy.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 3	**R-1 Program Element (Number/Name)** PE 0603680S / *Manufacturing Technology Program (ManTech)*	**Project (Number/Name)** IBA / *Industrial Base & Aging Weapon System Support*

Advanced Microcircuit Emulation (AME) program objective is to maintain a reliable and trusted domestic source for “non-procurable” linear and digital microcircuits. Microcircuit emulation allows the Services to save significant costs by using form, fit and functionally equivalent spare parts rather than redesigning the next-higher-assembly. Without the technologies planned on the AME Roadmap, DLA will not be able to support DoD’s requirements for high quality spare parts for critical electronic systems and subsystems, resulting in decreased warfighter readiness and significant cost for weapons system or component redesign.

Strategic Materials (SM) program objectives focus will be on emerging and rapidly expanding requirements to restore and stabilize strategic and critical materials supply chains that have been compromised by decreased or abandoned domestic production activities or lack of domestic reserves within the United States. Most of these requirements are in the form of research of materials and alloys and development of solutions including cost-efficient production, substitution, domestic qualification, and/or recycling.

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
Title: Industrial Base (IB) and Aging Weapon System Support Line of Effort (LOE)	32.338	36.728	46.625
Description: FY 2023 Accomplishments The Subsistence Network (SUBNET) program championed research, development, test and evaluation on multiple projects to enhance the efficiency, quality, and safety of the DOD subsistence supply chain. The SUBNET program collaborated with community partners (military services, federal agencies, industry, and academia) to leverage the latest technologies and innovations in successfully supporting and executing R&D projects in modernization and readiness analysis of a joint food management system; in-process logistics modeling for microbiological testing of MREs; improving subsistence visibility with barcode standards for Prime Vendors and Military Service stakeholders; investigation of sustainable packaging options for MREs; investigation and determination of per- and polyfluoroalkyl (PFAS) sources throughout the MRE assembly line. The program also advanced Small Business Innovation Research (SBIR) topics in Subsistence and saw promising results with separation, compositing, recycling, and repurposing system; deployable assembly kitting platform for Unitized Group Rations (UGR); robotic automations in dining facilities; technological and operational improvements in cold-weather combat rations heating and hydration modules. The DLA Casting (MAN-PA) R&D program continued research and development efforts focused on ensuring a viable and competitive metal casting industrial base providing affordable and high- quality parts for the Warfighter. Using partnerships to improve the material, manufacture, and procurement of defense parts. Educating the work force on industrial practices to better solicit and procure parts with cast content. These focus areas were supported through multiple projects aimed at improving DLA’s casting procurement agility and supply base to support warfighter readiness, enhancements to assist in reducing lead times and no-bid situations, development of software to utilize knowledge and technics to provide estimates based on design criteria, and identification of cast components from within the technical data package. Some of the projects that have successfully concluded and worked towards implementation included developing a virtual die casting simulation and other tools and resources for workforce development, modeling and simulations for pouring and solidification of castings, developing higher strength castings			

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 3	**R-1 Program Element (Number/Name)** PE 0603680S / *Manufacturing Technology Program (ManTech)*	**Project (Number/Name)** IBA / *Industrial Base & Aging Weapon System Support*

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
through the use of ceramic components and lattice structure, conformal cooling design for die casting dies and inserts, die casting of high temperature alloys, and developing coatings for dies and tooling to increase quality and reduce cost. The DLA Forging (MAN-PF) R&D program utilized projects focused on sustaining and improving the forging manufacturing industrial base to ensure the DoD continues to have viable sources for the procurement of quality parts with forged content. Improving the manufacturing process and materials to decrease material cost. Expanding and strengthen our collaboration with suppliers, working directing with these suppliers to maintain a viable and competitive forging supply chain. Specific focus was placed on workforce development and resources to ensure a viable future workforce, coatings for dies and materials which will reduce environmental impact from sprayed lubricants, increase product quality and reduce waste and lead time, and utilizing sensors and sensor technology to monitor the forging manufacturing process. The BATTNET program completed four major contracts funded by the FY 2019 Congressional Add, designed to transition viable solid-state electrolyte technologies into cells and batteries for MIL-32383 soldier system batteries. Several cell and battery types, with excellent safety characteristics for military performance requirements, were submitted to US Army DEVCOM C5ISR for evaluation. The program completed an advanced manufacturing technologies project for light weight (37%), bipolar lead-acid batteries, and advanced batteries for the Bradley Fighting Vehicle turret power, which were submitted to US Army DEVCOM GVSC for evaluation. The program finished improving the production capabilities for lithium anodes used on critical MIL-32271 batteries. The program completed first stage manufacturing capabilities for high performance bipolar designs in military aviation MIL-8565 lead-acid requirements. The program launched two projects for addressing manufacturing capabilities - one for emerging DoD-wide nickel-zinc batteries and one for critical ground MIL-32565 and soldier MIL-32383 standard batteries. The program continued to manage nine SBIR Phase 2 projects ($14.5 million) for military battery manufacturing objectives and prepared a new topic DLA 231-D06 on lithium-ion battery management system (BMS) cyber-security. The DLA-Additive Manufacturing (AM) program has continued its JAMA –Joint Additive Manufacturing Acceptability effort, and Military Partner Project Engagement. JAMA III is in its final stages of meeting its goals as well as requirements. The initial QPL-Quality Parts List and QML- Quality Manufacturers list has been developed for review and use as a tool within the enterprise by the Military Services. Preparation is underway for JAMA IV. JAMA IV will target the application of the efforts of JAMA I-III, to verify their ability to function as a resource for use. The requirements and specifications are being developed in collaboration with DLA, Deloitte, and OSD. Military Partner projects with US Army DEVCOM and C5ISR are another focus area that is being successfully executed with the development, testing, and production of the Waveguide and Joint Biological Point Detection System (JBPDS). A phase 2 of the Waveguide endeavor is currently underway. The Advanced Microcircuit Emulation (AME) program continued to develop manufacturing technologies required to achieve its			

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B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
goals of providing a reliable and trusted, domestic means of mitigating obsolescence in legacy microcircuits. It transitioned a new capability for re-establishing sourcing for dual port memory microcircuits to full scale production. AME continued its development of additional manufacturing capabilities to support legacy 20-volt and 40-volt analog microcircuits, radiation hardened analog microcircuits. AME continued exploring supporting an emerging supply chain risk in microcircuit cases with using additive manufacturing.			
FY 2024 Plans: The Subsistence Network (SUBNET) program will continue to develop and promote manufacturing improvements with R&D projects that leverage emerging technologies and innovations. The SUBNET program will continue to work Congressional Interest research in per- and polyfluoroalkyl substances in packing material used to assemble MREs, research sustainable packaging options for the MREs, and research other food sterilization methods to include food irradiation, research sensors from production storage to food service, and artificial intelligence in food. The program will also continue to pursue Small Business Innovation Research (SBIR) topics in Subsistence. The Casting program will work to review proposals and award new contracts under the Broad Agency Announcement while maintaining its alignment with the DLA Strategic plan and U.S. Casting Industry Roadmap. These projects will work to alleviate problems in the procurement and manufacture of parts that contain metal castings. These problems include dangerous and labor-intensive processes, accuracy of existing modeling and simulation software and tools to predict end item or finished part performance, complex manufacturing processes, resources for sourcing and/or tooling identification, the use of required but obsolete or antiquated specifications/standards and the continued consolidation of manufacturing facilities and resources within the domestic market coupled with fierce competition from foreign sources. The casting program will continue to monitor projects that were awarded in FY 2023, focused on helping to secure and maintain a viable and vibrant foundry industry as a critical part of the U.S. manufacturing base. The resulting benefits from these projects are an improved manufacturing base, reliable sources of supply with increased spare part availability, and a resulting mission readiness for the DLA and the DoD. The Forging program will continue to monitor awarded projects focused on improving manufacturing processes and alternative forging manufacturing methods. Innovative coatings for materials and forging dies, workforce development with tools and resources to help the industry recruit and retain employees, and sensors and smart manufacturing methods. These projects align with the needs of the DoD and DLA aimed and supporting and fulfilling the needs of the warfighter. The Battery Network (BATTNET) program will continue to execute projects for improving the production readiness, transition, and standardization of soldier and system batteries within the DLA supply chain. Projects will leverage new battery manufacturing technologies for the supply chain that have been developed by industry – advanced electrodes production, low-cost materials			

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
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B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
production or recycling, and advanced performance cells. The program intends to leverage deep-discharge, long cycle life, and safe lithium-ion capabilities with the US Military Services to replace obsolete nickel-cadmium batteries in naval and aviation systems. The Additive Manufacturing (AM) program will use the lessons learned during the Joint Additive Manufacturing Acceptability (JAMA) efforts in the areas of AM parts prioritization, data formats, acceptability criteria, and leverage emerging digital business practices, stemming from the information technology modernization efforts to engage in the testing and prototyping of customer engagement technology peripheral digital services, to address the requirements generated at the convergences of the MILSVC digital experiences and DLA digital operations in order to adjust DLA's business models. DLA R&D AM will also launch the needed test beds to propel the expansion of the DLA' technical data management capability to include vendor 3D models (industry developed) to establish a repeatable process for AM vendor bids. The Advanced Microcircuit Emulation (AME) program will continue to develop its long-term technology roadmap. It will also continue planning for the specific emulation technology implementations to support specific device family groups in consonance with Customer and Agency requirements. Additive Manufacturing for Microcircuit Cases - Phase III project, Small Case 20 Volt Operational Amplifier, Radiation-Hardened Linear microcircuits, and Dual-Voltage Process Development projects are anticipated to be completed. AME will continue to develop capabilities in digital and analog/linear technologies. ***FY 2025 Plans:*** The Subsistence Network (SUBNET) program will continue to develop and promote manufacturing improvements with R&D projects that leverage emerging technologies and innovations. The SUBNET program will continue to support and champion research projects that advance safety and quality of the foods destined for our warfighters, which include but are not limited to: Congressional Interest research in assessing and mitigating per- and polyfluoroalkyl substances in MRE packaging material, sustainable/alternative MRE packaging material sourcing, enhanced food sterilization methods to include food irradiation, subsistence supply chain (farm-to-fork) monitoring studies, and explore artificial intelligence and machine learning research in food production, processing, distribution, and delivery. The program will also continue to pursue various Small Business Innovation Research (SBIR) topics in Subsistence. The DLA Casting (MAN-PA) R&D program will continue to monitor the research projects aiming to alleviate problems in the procurement and the manufacture of DOD weapon system parts. The projects include design tools for manufacturing such as cost modeling and simulation. Process improvements such as light weighting, smart machines and manufacturing, automation and robotics, ergonomics, and sustainability. We will plan for future development in hybrid cast materials, enhanced alloys, and sustainable substitutes, die materials, furnace refractory coatings and digital threat integration and implementation.			

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
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B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
The DLA Forging (MAN-PF) R&D program will continue to monitor projects focused on improving manufacturing processes and alternative forging manufacturing methods, innovative coatings for materials and forging dies, workforce development with tools and resources to help the industry recruit and retain employees, and sensors and smart manufacturing methods. These projects align with the needs of the DLA and the DoD aimed at supporting and fulfilling the needs of the warfighter. The Battery Network (BATTNET) program will continue to execute projects for improving the production readiness, transition, and standardization of soldier and system batteries within the DLA supply chain. Projects will leverage new battery manufacturing technologies for the supply chain that have been developed by industry – advanced electrodes production, low-cost materials production or recycling, and advanced performance cells. The program intends to leverage deep-discharge, long cycle life, and safe lithium-ion capabilities with the US Military Services to replace obsolete nickel-cadmium batteries in naval and aviation systems. The DLA Additive Manufacturing (MAN-AM) R&D program will continue to explore emerging technology and monitor the current research projects that develop accessibility and acceptability of AM parts. Examine alternative manufacturing options for warfighter readiness. This will enable Military Services the opportunity to utilize innovative manufacturing as a means to decrease issues with the sources of much needed parts in the DoD supply chain. This program will continue to research ways to leverage AM policy, processes for producing parts, and pursue Small Business Innovation Research (SBIR) and Emergent BAA opportunities in Additive Manufacturing. The Advanced Microcircuit Emulation (AME) program will continue to develop its long-term technology roadmap. It will also continue planning for the specific emulation technology implementations to support specific device family groups in consonance with Customer and Agency requirements. The 40 Volt Operational Amplifier project is anticipated to be completed and transitioned to full scale production. The Strategic Materials (SM) program will continue to examine the requirements for research of materials and alloys, development of solutions with cost-efficient production, substitution, domestic qualification, and/or recycling to restore and stabilize strategic and critical materials supply chains that have been compromised by decreased or abandoned domestic production activities or lack of domestic reserves within the United States. ***FY 2024 to FY 2025 Increase/Decrease Statement:*** Industrial Base and Aging Weapon System Support (IBA) baseline was increased primarily by $7.500 million in FY 2025 for Additive Manufacturing to expand and develop the Joint Additive Manufacturing Model Exchange (JAMMEX) and expand the Joint Additive Manufacturing Acceptability (JAMA) initiative. JAMMEX expansion and development will enhance integration of additive			

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B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
manufacturing across DoD. JAMA expansion will create a common part qualification framework from use by the Military Services to approve more supply chain vendors and broaden the potential vendor base.			
Accomplishments/Planned Programs Subtotals	32.338	36.728	46.625

	FY 2023	FY 2024
Congressional Add: Flake Graphite-Based Solutions for Per- and Polyfluorinated Substances (PFAS) Contamination ***FY 2023 Accomplishments:*** The project objective is to develop graphite-derived PFAS-free aqueous film-forming foams (AFFFs). The SUBNET Program Manager completed and submitted all required documents to the contracting office. Award and kickoff of the project is expected in late August/early September 2023.	5.000	-
Congressional Add: Steel Performance Initiative ***FY 2023 Accomplishments:*** Project continued to develop hybrid and Industry 4.0 manufacturing technologies along with modeling and quantitative nondestructive testing (QNDT) to advance predictive performance design. Providing the DLA and the DoD with a specialty steel casting supply chain capable of supporting equipment supplier with the most globally advanced technology. Eleven projects are currently under way and include fatigue assessment, characterization, microstructure and property evaluation, Artificial Nural Networks (ANN), Internet of Things (IoT), and automated grinding and robotics. These projects are creating a framework and continue to lay the groundwork to collectively develop hybrid and Industry 4.0 manufacturing technologies, modeling and QNDT for the steel casting industry.	13.000	-
Congressional Adds Subtotals	18.000	-

C. Other Program Funding Summary ($ in Millions)

N/A

Remarks

D. Acquisition Strategy

DLA R&D primarily uses Broad Agency Announcements (BAA) to competitively award contracts to industry and academic organizations for Advanced Technology Development projects. BAAs allow DLA R&D to see a wide range of technical approaches to address an area of interest or specific requirement. Multiple awards can be made so that the chances of a successful R&D outcome are maximized. BAAs are a flexible way to access all parts of the technology supply chain and structure a contract that satisfies the DOD requirements. To save potential offeror time and money, most BAAs include a short white paper submission that allows stakeholders to determine if the level of interest justifies requesting a full cost and technical proposal. Full proposals resulting from the white paper review are evaluated and move through an expedited evaluation and award process. Castings, Subsistence, Emergent Technology and Battery Network currently have open BAAs in FY2025.

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Occasionally, DLA may use Other Transaction Authority (OTA) to rapidly deliver prototype capabilities with design and discovery techniques rather than requirements-based approaches. OTA agreements are especially useful for advancing technology adoption because they reach non-traditional, small business companies with innovative technologies and have the advantage of being able to go from development into production without a follow-on competitive contract.

In 2024, DLA R&D can use The DLA Joint Enterprise Technology Services (JETS) JETS 2.0 multi-award Indefinite Delivery/Indefinite Quantity (IDIQ) contract vehicle. JETS 2.0 will be used to acquire IT services from small and large pre-qualified performers, including R&D Support tasks, with AM SME, AM Tech Specialist, Biologist, Chemist, Food Scientist, and Industrial Engineer labor categories.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency			Date: March 2024
Appropriation/Budget Activity 0400 / 3	R-1 Program Element (Number/Name) PE 0603680S / *Manufacturing Technology Program (ManTech)*	Project (Number/Name) TDM / *3D Tech Data Modernization / Model Based Enterprise*	

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
TDM: *3D Tech Data Modernization / Model Based Enterprise*	135.973	39.011	9.676	8.741	-	8.741	9.077	9.451	9.679	9.943	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

The three-dimensional (3D) Technical Data Modernization (TDM) / Model-Based Enterprise (MBE) includes efforts to improve and facilitate the exchange of engineering and logistics information among DLA, the Military Services, industry partners, and customers. This LOE includes the Military Unique Sustainment Technology (MUST), the Defense Logistics Information Research (DLIR), and the Emerging Requirements (EMR) portfolios. A primary focus of this LOE is to capitalize on the emerging "Model Based Enterprise" paradigm and the semantic web as an enabler to a logistics system that is smart and connected up and down the supply chain and across all DLA Customers and suppliers. A major focus is to transform DoD engineering data from two-dimensional paper-based products to three-dimensional computer-based models, and to develop processes to move from "electronic paper" (i.e. PDF files) to technical data files that can interface directly with industries' engineering systems. The benefits include shorter product introduction cycles, lower set up-costs for parts production and more economical small batch production. Objectives for this LOE includes:

1. Transform technical data into modern, machine-usable, neutral formats: support DoD's digital modernization efforts and provide significant readiness improvements.
2. Create a model-enabled knowledge base shared among DLA, the Military Services and industry: streamline the delivery of accurate requirements and high-quality material and end-items throughout the supply chain.
3. Quickly develop emergent and breakthrough technologies into military significant capabilities.

The Military Unique Sustainment Technology (MUST) program addresses GAO Report 12-707 recommendations for DoD to establish a "knowledge-based approach" to define, communicate, and collaborate on military unique Combat Uniforms and Individual Equipment (CUIE) requirements. DLA has the responsibility to manage and maintain the technical requirements among the Services and the Defense Industrial Base. Currently there is no common environment for collaborating on new requirements among the stakeholders. The strategic objective of the DLA MUST program is to identify, develop, and adopt technologies that can significantly improve the joint process from transitioning new item development to DLA sustainment and operations. The Program focuses on technologies that will transform the military CUIE supply chain from an "electronic paper" (i.e. PDF/MS Word) based manual environment, into a knowledge-based model driven environment. This approach will result in seamlessly communicating military unique technical requirements throughout the end-to-end supply chain, leading toward a Model Based Enterprise.

The Defense Logistics Information Research (DLIR) program seeks to improve the quality, security, and interoperability of logistics data to further enable and streamline DLA operations ultimately providing higher quality parts for enhanced weapons sustainment. Additionally, DLIR efforts are focusing on assisting Small and Midsize Manufacturers (SMMs) in their adoption of Industry 4.0 and workforce development in the Defense Industrial Base (DIB). DLA must transform its business practices and methodologies as the data for weapons systems evolve from traditional formats and delivery methods (such as two-dimensional images and PDF formats) to newer, more innovative methods (such as three- dimensional solid models, object-oriented databases, service-oriented architecture (SOA) and Web 3C standards).

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
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This transformational shift for DLA is driven by the Model-Based Enterprise (MBE) approach, the way industry is delivering design and development data for weapon systems to the Military Services and the way the Military Services in turn manage and provide the data to DLA. The Military Services, DLA Logistics Operations, DLA Acquisition, DLA Tech/Quality, and DLA's Major Subordinate Commands (MSCs) are key stakeholders in the DLIR initiatives to modernize the representation and delivery of weapons systems data.

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
Title: Three-dimensional (3D) Technical Data Modernization (TDM) / Model-Based Enterprise (MBE) (R&D LOE 2)	10.411	9.676	8.741

Description: FY 2023 Accomplishments:

The MUST II program focus has been to integrate the MUST II developed tools into the Digital Model Library (DML) using an Application Program Interface (API) and additional development of the Interim Change Management System (ICMS) tool for capturing and managing Interim Changes (IC) to the technical requirements. The ICMS completed Troop Support internal testing and functional validation. In FY23 MUST II has had successful and continued collaborated with DLA Troop Support Clothing & Textiles, Joint Clothing Textile Modernization Initiative (JCTMI), Military Services Engineering Support Activities, DLA Product Testing Center, and the Industrial Base.

DLIR completed the Digital Rights Management (DRM) project which explored whether commercial DRM tools and techniques can improve the security of DLA technical data, and an analysis of Standard for the Exchange of Product Data (STEP) 242 data transfer accuracy – a study to investigate the transferability of 3D technical data within / between CAD platforms using STEP 242 to enable the transportability of digital artifacts across the DoD Services and Vendor Enterprise. Additionally, DLIR continued efforts to build a Digital Sustainment Platform (DSP) which is a robust platform that enables the model-based sustainment enterprise supporting DLA Technical Data Management Transformation (TDMT) efforts, Supply Chain Risk Management (SCRM), Advanced Manufacturing, and SMMs. DLIR transitioned to Phase III of the Federal Logistics Information System (FLIS) data cleansing efforts where scripted algorithms and machine learning (ML) will be used to identify, scope, and cleanse data errors in the FLIS. DLIR continued to develop a prototype or remote inspection and product testing for Clothing and Textile goods utilizing augmented reality (AR). Finally, DLIR kicked off a process digital twin project to identify bottlenecks and root causes in the DLA Aviation Order-to-Cash (O2C) process and several Congressional Interest Items (CII) to assist SMMs and workforce development within the DIB.

The program executed Congressional add funding to support Strategic Materials and Rare Earth Element related technical projects for: High Performance Magnets, Hypersonic Radomes and Apertures, Nanostructured Iron Nitride Permanent Magnets, Battery Grade Graphite, and received additional direct funding for Isomolded Graphite technology.

FY 2024 Plans:

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B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
The Military Unique Sustainment Technology II (MUST II) program will develop a strategy to integrate Services PLM data as a "front end" to the MUST Knowledge Base. In this vision, MUST Knowledge Base tools and capabilities interface with PLM via Application Programming Interfaces as Items prepare for, and transition to DLA Sustainment. The ICMS tool working prototype and the DML working prototype will be delivered and available for transition into an operational capability. Technical data content in the DML will continue to be expanded and the AI needed to make the DML information available throughout the supply chain will be enhanced. The major effort of integration into Military Services development organizations and the industrial base will be undertaken. The Defense Logistics Information Research (DLIR) program will continue to support DLA's Technical Data Management Transformation (TDMT) efforts to determine IT architecture needs and to ensure DLA's MBE architecture meets/exceeds DOD compliance objectives and integrates with Military Services irrespective of platforms. DLIR will continue collaboration with MxD focusing on cybersecurity and building the digital thread completing the conversions of selected NSNs to 3D, model -based formats, producing first articles, and demonstrating to the cognizant Engineering Support Activity (ESA) that the model -based TDP can be the authoritative TDP. The Emerging Requirements (EMR) program will continue to enable DLA's investigation of new disruptive technology advances that may be implemented in the nearer term, without degrading well established program efforts. ***FY 2025 Plans:*** In the future, MUST II plans to develop more powerful AI based tools to incorporate ICs into the base models, and to extract technical requirements from the digital models. Technical data content in the digital model library (DML) will continue to be expanded and the AI needed to make the DML information available throughout the supply chain will be enhanced. In addition, MUST II will continue to work with the Services to promote the use of data formats compatible with the digital document models and identify process touch points for the Joint Clothing & Textile Manufacturing Initiative (JCTMI). The major effort of integration into Military Services development organizations and the industrial base will be undertaken. The digital document models will become the authoritative source for combat uniform and individual equipment technical requirements and provide common visibility to all stakeholders. These models can be efficiently managed (queried, analyzed, updated) and will be capable of supplying data directly to test plans and manufacturing processes. Joint processes will be reengineered to take advantage of the digital model data. Prototype tools and interfaces will also be developed to improve digital model utility for the industrial base. The Defense Logistics Information Research (DLIR) program will continue to support DLA's Technical Data Management Transformation (TDMT) efforts, complete and transition Federal Logistics Information System (FLIS) data cleansing efforts, expand development of a prototype for remote inspection and product testing for Clothing and Textile goods utilizing augmented reality (AR), complete process digital twin project/s to identify bottlenecks and root causes in DLA processes and several			

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
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B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
Congressional Interest Items (CII), to assist SMMs and workforce development within the DIB. Furthermore, DLIR will be pursuing workforce development labs and additional advanced manufacturing concepts. The Emerging Requirements (EMR) program will continue to enable DLA's investigation of new disruptive technology advances that may be implemented in the nearer term, without degrading well established program efforts. ***FY 2024 to FY 2025 Increase/Decrease Statement:*** FY 2025 baseline was reduced to fund higher DoD priorities.			
Accomplishments/Planned Programs Subtotals	10.411	9.676	8.741

	FY 2023	FY 2024
Congressional Add: AI based market research system ***FY 2023 Accomplishments:*** DLIR Completed contract/acquisition package for this congressional add which will conduct an R&D pilot that applies AI to improve the nation's military industrial base, accelerate the contracting processes, and diversify and strengthen the supply chain. Once completed the pilot's data will provide a framework and blueprint to dramatically improve both readiness and resiliency of the Defense Industrial Base (DIB) at scale within the DOD. The project was awarded 27 Sept 2023.	3.000	-
Congressional Add: Supply Chain Readiness Improvement Program ***FY 2023 Accomplishments:*** The DLA Small Business Innovation Program (SBIP) awarded a contract/ acquisition package for this congressional add which will conduct an R&D initiative to develop technical data and innovative manufacturing and qualification methods to improve product availability, quality, performance, and cost competitiveness, etc. for critical weapon system components. Proving this capability through a short-term demonstration will expand the industrial base ready to support DoD weapon systems, increase industrial base capacity to produce critical weapons systems components, and through increased competition Improve availability and provide a reduction in costs for the DoD.	5.000	-
Congressional Add: Battery Grade Graphite ***FY 2023 Accomplishments:*** The DLA Small Business Innovation Program (SBIP) will utilize the 3 phase Small Business Innovation Research Program to award Phase I and Phase II awards for this Congressional Interest Item. Phase I awards will be made in January of 2024, and Phase II awards will be in June of 2024. The purpose of this additional effort is to reestablish domestic production capability of legacy ATJTM isostatically molded graphite using a US supply chain and US manufacturing facility. The project seeks to qualify a new domestic source of raw materials and produce a qualification batch of 8 tons of ATJ graphite. After qualification testing	3.600	-

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
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	FY 2023	FY 2024
and acceptance by customers, there will be a source of ATJ at a capacity level of up to 3,000 tons per year of isostatically molded graphite as a drop-in replacement for the legacy ATJ material. At the end of this program, the US will again have a domestic source of strategically important large isostatically molded graphite billets used for rocket nozzles and ablative materials produced by a US-owned company.		
Congressional Add: High performance magnets ***FY 2023 Accomplishments:*** DLA Small Business Innovation Program (SBIP) completed contract/acquisition package in January 2024 for this congressional interest item which will conduct a SBIR Phase III project with the intent to leverage ongoing magnet recycling and manufacturing with a focus on qualifying domestic NdFeB Rare Earth Magnet Production Qualification Plans for Defense Industrial Base: Excalibur, Peregrine, JDAM + SDB Programs. Urban Mining Company proposed a Magnet-to-Magnet recycling system that takes waste magnets from end-of-life appliances, reduces them to powder, and finally reforms them into new magnets with magnetic properties like, or better than starting materials. This process could alleviate supply risk in the US by largely operating outside of the conventional magnet supply chain.	5.000	-
Congressional Add: Hypersonic radomes and apertures ***FY 2023 Accomplishments:*** DLA Small Business Innovation Program (SBIP) completed contract/acquisition package in August 2023 for this congressional interest item which will conduct a SBIR Phase III project with the intent to leverage ongoing Hypersonic technology developmental efforts by AFRL, AFWERX, MDA, and DARPA to accelerate manufacturing readiness of Hypersonic radomes/apertures that are essential to achieving the rigorous performance and survivability requirements of Hypersonic weapons, Mentis Sciences, of Manchester, NH, brings significant expertise to bear on several potential solutions. Specifically, Mentis will 1) focus and accelerate the development of Mentis Advanced Pre-Ceramic Composite Radomes and Apertures, 2) leverage Mentis competencies in the: design, development, and production of Ox/Ox preforms and structures; RF Aperture design, characterization, and testing; and aerothermal platform design, testing and analysis to mature material solutions to TRL / MRL 6 requirements and 3) demonstrate capabilities and limits leveraging component testing tech demonstration platform tests at Laser Hardened Materials Evaluation Laboratory (LHMEL), Arnold Engineering Development Complex (AEDC); White Sands Missile Range to advance Hypersonic Ox/Ox Requirements.	5.000	-
Congressional Add: Nanostructured iron nitride permanent magnets ***FY 2023 Accomplishments:*** DLA Small Business Innovation Program (SBIP) completed contract/acquisition package in Jan 2024 for this congressional interest item which will extend Niron Magnetics proposed the use	7.000	-

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 3	**R-1 Program Element (Number/Name)** PE 0603680S / *Manufacturing Technology Program (ManTech)*	**Project (Number/Name)** TDM / *3D Tech Data Modernization / Model Based Enterprise*

	FY 2023	FY 2024
of Iron Nitride as means of reducing the use of rare earths for the manufacture of high-performance permanent magnets. Iron Nitride is a high performance, completely rare earth free permanent magnet technology. A key differentiator to Niron's magnet technology is powder particle coating by Atomic Layer Deposition (ALD) in a fluidized bed reactor. ALD is a ground-breaking powder conditioning technology that provides two benefits to Niron's iron nitride magnets: 1) passivation of the nanoparticle surface, preventing oxidation, and 2) magnetic isolation of the nanoparticles, improving their ability stay fully magnetized. The unique characteristics of iron nitride include a magnetic strength higher than most grades of NdFeB permanent magnets. The follow-on project continues this work started with the FY22 effort. The intent is to advance the technology and manufacturing readiness of non-rare earth containing iron nitride permanent magnets, for use in military electric components and systems. A four-task program is currently envisaged. The first aims are to identify alloying elements that would maximize iron nitride magnet performance and develop an electric machine design that incorporates iron nitride permanent magnets; The second task is to synthesize iron oxide nano particles (IONPs) for reduction and nitriding at pilot scale (10 kg). The third task is to develop scalable processes to reduce, nitride, and passivate IONPs. The final task is to develop iron nitride permanent magnets with an energy product of 15 MGOe.		
Congressional Adds Subtotals	28.600	-

C. Other Program Funding Summary ($ in Millions)

N/A

Remarks

D. Acquisition Strategy

DLA R&D primarily uses Broad Agency Announcements (BAA) to competitively award contracts to industry and academic organizations for Advanced Technology Development projects. BAAs allow DLA R&D to see a wide range of technical approaches to address an area of interest or specific requirement. Multiple awards can be made so that the chances of a successful R&D outcome are maximized. BAAs are a flexible way to access all parts of the technology supply chain and structure a contract that satisfies the DOD requirements. To save potential offeror time and money, most BAAs include a short white paper submission that allows stakeholders to determine if the level of interest justifies requesting a full cost and technical proposal. Full proposals resulting from the white paper review are evaluated and move through an expedited evaluation and award process. DLIR and MUST programs currently have open BAAs through FY2026 and FY 2025 respectively.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 3	**R-1 Program Element (Number/Name)** PE 0603680S / *Manufacturing Technology Program (ManTech)*	**Project (Number/Name)** TDM / *3D Tech Data Modernization / Model Based Enterprise*

Occasionally, DLA may use Other Transact ion Authority (OTA) to rapidly deliver prototype capabilities with design and discovery techniques rather than requirements-based approaches. OTA agreements are especially useful for advancing technology adoption because they reach non-traditional, small business companies with innovative technologies and have the advantage of being able to go from development into production without a follow-on competitive contract.

In 2024, DLA R&D can use The DLA Joint Enterprise Technology Services (JETS) JETS 2.0 multi-award Indefinite Delivery/Indefinite Quantity (IDIQ) contract vehicle. JETS 2.0 will be used to acquire IT services from small and large pre-qualified performers, including R&D Support tasks, with AM SME, AM Tech Specialist, Biologist, Chemist, Food Scientist, and Industrial Engineer labor categories.

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Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Defense Logistics Agency	Date: March 2024
Appropriation/Budget Activity 0400: *Research, Development, Test & Evaluation, Defense-Wide I* BA 3: *Advanced Technology Development (ATD)*	**R-1 Program Element (Number/Name)** PE 0603712S *I Logistics Research and Development Technology (Log R&D)*

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
Total Program Element	108.100	13.389	16.580	18.543	-	18.543	18.858	19.037	19.419	19.899	Continuing	Continuing
LOI: *Logistics Operations Innovation*	48.166	6.134	7.391	8.373	-	8.373	8.513	8.593	8.268	8.480	Continuing	Continuing
PAM: *Predictive Analytics / Modeling & Simulation*	30.633	4.063	3.914	3.942	-	3.942	4.037	4.100	4.215	4.327	Continuing	Continuing
SWM: *Smart-Warehouse Modernization*	29.301	3.192	5.275	6.228	-	6.228	6.308	6.344	6.936	7.092	Continuing	Continuing

A. Mission Description and Budget Item Justification

The Defense Logistics Agency (DLA) is responsible for providing the Military Services, other Federal Agencies, as well as combined and allied forces, the full spectrum of logistics, acquisition and technical services. DLA acquires, manages and provides virtually 100 percent of the consumable items the military services need to operate – including food, uniforms, fuel and energy, medical supplies, construction and barrier materials, equipment, and more than 85 percent of the military's spare parts. DLA also provides logistics related services such as logistics information data management, the reutilization of military equipment, as well as document automation and production services. DLA R&D established five Lines of Effort (LOEs) in FY 2023. The Log R&D Program Element executes three LOEs: Logistics Operations Innovation, Predictive Analytics, Modeling & Simulation, and Smart Warehouse Modernization. The DLA Manufacturing Technology Program (P.E.0603680S) executes two LOEs: Industrial Base and Aging weapon Systems Support and 3DTechnical Data Modernization/Model Based Enterprise.

The Log R&D program helps ensure that advanced logistics concepts and business processes are used to accomplish the agency's mission with the leanest possible infrastructure. Log R&D identifies the best commercial business practices and tailors them, as necessary, into the most effective business processes for the agency. Log R&D develops and demonstrates high risk, high payoff technology that provides a significantly higher level of support at the lowest possible costs.

The LOEs are closely aligned to priorities specified in the most current DLA Strategic Plan, which identifies Digital Business Transformation as one of three critical capabilities to achieve DLA's business goals of enhancing performance, reducing costs, and becoming more predictive and data driven. This critical capability also seeks to transform systems and processes to improve data transparency, reliability, and security for our employees, customers, and suppliers. DLA's initiatives within this critical capability align with the National Security Strategy (NSS) by emphasizing the importance of harnessing rapid emerging technologies that will transform how DLA does business.

- Logistics Operations Innovation: R&D efforts to cultivate integration of innovative processes and technology into the DLA supply chains to enhance warfighter readiness and weapons system sustainment. This LOE focuses on supporting the DLA LOE 4: Modernized Acquisition and Supply Chain Management, while also investment in cross-cutting supply chain efforts, to include fuel quality and alternative fuel sources, or emergent needs that impact DLA's ability to effectively support the warfighter through the following portfolios: Energy Readiness Program (ERP), Acquisition Modernization Technology Research (AMTR), and Supply Chain Management and Sustainability (SCMS).

Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Defense Logistics Agency	Date: March 2024
Appropriation/Budget Activity 0400: *Research, Development, Test & Evaluation, Defense-Wide I* BA 3: *Advanced Technology Development (ATD)*	**R-1 Program Element (Number/Name)** PE 0603712S *I Logistics Research and Development Technology (Log R&D)*

- Predictive Analytics, Modeling & Simulation: R&D efforts develop predictive analytic solutions using data and Artificial Intelligence/Machine Learning (AI/ ML) to solve high-impact problems, improve business operations, and provide actionable strategies to inform business decisions. Primarily focused on the DLA Strategic Plan Critical Capability C: Digital Business Transformation, these LOE efforts cut across DLA Strategic Plan LOE 1: Warfighter Always, LOE2: Trusted Mission Partner, and LOE 4: Modernized Acquisition and Supply Chain Management, supporting the warfighter through the Logistics Technology Research (LTR) portfolio of projects.

- Smart Warehouse Modernization: R&D efforts to modernize distribution and disposition operations through infusion of smart-warehousing, interconnected technologies, and automation. This LOE is dedicated to one of the primary focus areas of DLA's Critical Capability for Digital Business Transformation: warehousing modernization through efforts within the Strategic Distribution and Disposition (SDD) portfolio of projects.

DLA's focus for this budget cycle highlights advanced capabilities in digital and technical data modernization, management and analytics to transform DLA Business Processes to lower the Agency's material acquisition and operation costs along with improving weapons systems support.

B. Program Change Summary ($ in Millions)	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total
Previous President's Budget	13.663	16.580	16.896	-	16.896
Current President's Budget	13.389	16.580	18.543	-	18.543
Total Adjustments	-0.274	0.000	1.647	-	1.647
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-	-			
• SBIR/STTR Transfer	-0.474	-			
• Below Threshold Reprogramming	0.200	-	-	-	-
• Internal Reallocation	-	-	2.001	-	2.001
• Program Increase: Non-labor Inflation	-	-	0.036	-	0.036
• Program Decrease	-	-	-0.390	-	-0.390

Change Summary Explanation

FY 2025 Internal Reallocation: Logistics Operations Innovation (LOI) baseline was increased by $2.000 million to initiate programs for Class IV Supply Chain and DLA Disposition, expand Acquisition Modernization Technology Research.

FY 2025 Program Decrease: Reduction to fund higher DoD priorities.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency			Date: March 2024
Appropriation/Budget Activity 0400 / 3	R-1 Program Element (Number/Name) PE 0603712S / *Logistics Research and Development Technology (Log R&D)*	Project (Number/Name) LOI / *Logistics Operations Innovation*	

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
LOI: *Logistics Operations Innovation*	48.166	6.134	7.391	8.373	-	8.373	8.513	8.593	8.268	8.480	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

The Logistics Operations Innovation Line of Effort (LOE) seeks to improve DLA supply chain performance and security through the integration of advanced technology and innovative processes into daily business operations. Research in these areas drive improvements to internal costs, reduce award delays, and improve material availability, supply chain security, and logistical planning. This will be accomplished through the use of artificial intelligence/machine learning, block-chain technology, and research of emerging commercial best practices and technologies. In addition, out of cycle emergent technologies across all DLA supply chains and logistics processes are resourced in a timely manner without disrupting ongoing projects by funds reallocation. The objectives for this LOE include:

1. Secure supply chains: Improvements to the DoD Class III Bulk Fuel Petroleum, Oil and Lubricants supply system
- New or improved analytical methods to determine product quality or identify anomalies
- Renewable energy technologies for military and government use
- Enhanced military adoption and use of fuel products derived from petroleum alternatives

2. Technical Solutions for anti-counterfeiting detection: innovative solutions to prevent counterfeit parts in the logistical supply chain.
- Reduced supply chain vulnerabilities through low-cost anti-counterfeiting solutions

3. Integrated logistics and acquisition information that yields cost savings and shortens lead times:
- An enterprise market intelligence capability to optimize spending strategies and business outcomes
- An automated contract quality capability that will result in a higher percentage of contracts executable upon award and subsequently a reduction of Production Lead Time
- Improved e-commerce and supplier bidding systems

The Logistics Operations Innovation LOE includes R&D efforts to develop new products and services for DLA customers in three programs:

– The Energy Readiness Program (ERP) roadmap helps to achieve the operational energy strategy goals of increasing sources of supply, developing and implementing alternative fuels under the ERP.

– The Acquisition Modernization Technology Research (AMTR) program officially established in FY 2022. Many of the current efforts were initiated and funded under the Logistics Tech Research (LTR) Program; however, because of the increasing focus on DLA Acquisition modernization to enhance market intelligence capabilities,

improve contract quality, and enable best value acquisitions, these efforts transitioned to a dedicated program. These and similar efforts will be managed by the AMTR program in close coordination with DLA J7 moving forward.

– Supply Chain Management & Sustainment (SCM-S) seeks to deliver enterprise-level capabilities for Joint Warfighter readiness and lethality in contested logistics environments. Severe compound threats through sufficient, resilient, transparent global supply chains & infrastructure, for a secure and sustainable future
• Ensure installation of resiliency under severe compound threats
• Deliver Class IV Total Asset Visibility and Supplier Illumination
• Enhance SCRM efforts across DoD and industry while supporting globally integrated joint logistics operations.

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
Title: Logistics Operations Innovation Line of Effort (R&D LOE 4)	6.134	7.391	8.373

Description: FY 2023 Accomplishments:
The Energy Readiness Program executed the Congressional Add supported project with the University of Maine," Woody Biomass Conversion to Liquid Hydrocarbon Fuels, has completed operational campaigns on producing synthetic crude oil and upgrading that crude oil to jet fuel. U of Maine has garnered interest from a major oil refinery in the results of the campaign for potential incorporation into refinery operations.
– Hydraulic Fluid Jet Fuel Contamination Study, conducted by the Air Force Research Laboratory (AFRL) completed with sufficient data supporting the development and documentation of robust gas chromatography – mass spectrometry (GC-MS) test method for the detection of hydraulic fluid contamination in fuels removed from military aircraft. This method will assist in rapidly validating contamination content in order to approve returning the affected fuels to aircraft service.

The Acquisition Modernization Technology Research (AMTR) Program completed individually tailored Market Intelligence projects at DLA Aviation and DLA Energy and launched a third project at DLA Land & Maritime. Other efforts included prototyping of a contract quality analytics dashboard and third-party proofs of concept; developing a better understanding of harder to procure DLA parts and what makes those items a fit for an automated pricing platform (integrated management readiness logistics support solution); and beginning the modernization journey of DLA's Internet Bid Board System (DIBBS).

The Supply Chain Management and Sustainment (SCM-S) program successfully established and transitioned a Class IV Trade Agreement Act (TAA) Compliant Database for Suppliers and Products for 19 countries within the INDOPACOM region and Taiwan while initiating AFRICOM and EUCOM regions. SCM-S also completed Class IV Demand Estimate studies for AFRICOM and INDOPACOM that estimates demands and activities within those regions to improve demand capacity planning. SCM-S transitioned a Jet Fuel and Crude Oil study was also transitioned for key INDOPACOM countries to validate inventory, production, consumption, and import/export proportions. SCM-S also prioritized human machine teaming technologies by incorporating the first autonomous robotic system in DLA Disposition warehouses. The Supply Chain Management and Sustainment (SCM-S) program will begin transition of the Advanced Modeling and Optimization of Supply Chains (AMOS) supply chain simulator in

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 3	**R-1 Program Element (Number/Name)** PE 0603712S / *Logistics Research and Development Technology (Log R&D)*	**Project (Number/Name)** LOI / *Logistics Operations Innovation*

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
support of contingency operations and continue research efforts in asset visibility, dynamic network analysis, information mapping, and disposition technologies. ***FY 2024 Plans:*** The Energy Readiness Program (ERP) program will continue working with the Service customers to improve specifications and standards for fuel quality, engage in modeling and simulation of the energy supply chain, and identify alternative energy sources for Military Customers. ERP will focus on determining R&D solutions for ongoing issues affecting fuel and fuel additive quality and operational requirements (e.g., thermal stability, storage stability, ignition capability) and providing additional alternatives for military unique fuels. With the current Administration's increased focus and climate change initiatives and alternatives to petroleum products, the program's efforts to assist the military services in the qualification and certification of alternative fuels to meet military specification requirements are anticipated to increase significantly. The Acquisition Modernization Technology Research (AMTR) Program will build upon previous efforts to implement an enterprise-wide Market Intelligence program, focusing on DLA Distribution and DLA Disposition Services. Other planned efforts include piloting the contract quality analytics dashboard, continuing research efforts and proof of concepts surrounding improving or replacing the DLA Internet Bid Board System (DIBBS) and testing the Integrated Manufacturing Readiness Logistics Support (IMRLS) solution prior to enterprise launch. The Supply Chain Management and Sustainment (SCM-S) program will begin transition of the Advanced Modeling and Optimization of Supply Chains (AMOS) supply chain simulator in support of contingency operations and continue research efforts in asset visibility, dynamic network analysis, information mapping, and disposition technologies. ***FY 2025 Plans:*** The Energy Readiness Program (ERP) will continue to working with DLA Energy Service customers to improve specifications and standards for fuel quality, engage in modeling and simulation of the energy supply chain and identifying alternative energy. ERP will also focus on determining R&D solutions for ongoing issues affecting fuel and fuel additive quality and operational requirements (e.g., thermal stability, storage stability, ignition capability). The program will continue to assist the military services in the qualification and certification of alternative fuels to meet military specification requirements; this will be in alignment with the current Administration's goals addressing climate change through the decarbonization and carbon neutral emission attainment of transportation fuels. The Acquisition Modernization Technology Research (AMTR) program will conclude implementation of an enterprise-wide Market Intelligence program, continue efforts to improve or replace the DLA Internet Bid Board System (DIBBS), review program support			

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 3	**R-1 Program Element (Number/Name)** PE 0603712S / *Logistics Research and Development Technology (Log R&D)*	**Project (Number/Name)** LOI / *Logistics Operations Innovation*

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
and develop an integrated view of contract quality, improve DLA's e-commerce capabilities, and implement computer-aided design (CAD) on demand. FY 2025 Supply Chain Management and Sustainment (SCM-S) program baseline was increased across the FYDP to support to ensure Mission Accomplishment in a contested environment . ***FY 2024 to FY 2025 Increase/Decrease Statement:*** Logistics Operations Innovation (LOI) baseline was increased in FY 2025 to accelerate AMTR projects and SCMS.			
Accomplishments/Planned Programs Subtotals	6.134	7.391	8.373

C. Other Program Funding Summary ($ in Millions)

N/A

Remarks

D. Acquisition Strategy

DLA R&D primarily uses Broad Agency Announcements (BAA) to competitively award contracts to industry and academic organizations for Advanced Technology Development projects. BAAs allow DLA R&D to see a wide range of technical approaches to address an area of interest or specific requirement. Multiple awards can be made so that the chances of a successful R&D outcome are maximized. BAAs are a flexible way to access all parts of the technology supply chain and structure a contract that satisfies the DOD requirements. To save potential offeror time and money, most BAAs include a short white paper submission that allows stakeholders to determine if the level of interest justifies requesting a full cost and technical proposal. Full proposals resulting from the white paper review are evaluated and move through an expedited evaluation and award process. AMTR has an open BAA through FY 2026.

Occasionally, DLA uses Other Transaction Authority (OTA) to rapidly deliver prototype capabilities with design and discovery techniques rather than requirements-based approaches. OTA agreements are especially useful for advancing technology adoption because they reach non-traditional, small business companies with innovative technologies and have the advantage of being able to go from development into production without a follow-on competitive contract.

In 2024, DLA R&D will use the DLA Joint Enterprise Technology Services (JETS) JETS 2.0 multi-award Indefinite Delivery/Indefinite Quantity (IDIQ) contract vehicle. JETS 2.0 will be used to acquire IT services from small and large pre-qualified performers, including R&D Support tasks, with AM SME, AM Tech Specialist, Biologist, Chemist, Food Scientist, and Industrial Engineer labor categories.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency			Date: March 2024
Appropriation/Budget Activity 0400 / 3	R-1 Program Element (Number/Name) PE 0603712S / *Logistics Research and Development Technology (Log R&D)*	Project (Number/Name) PAM / *Predictive Analytics / Modeling & Simulation*	

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
PAM: *Predictive Analytics / Modeling & Simulation*	30.633	4.063	3.914	3.942	-	3.942	4.037	4.100	4.215	4.327	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

The Predictive Analytics, Modeling & Simulation Line of Effort (PAM) includes R&D efforts within the Logistics Technology Research (LTR) program. The focus of LTR is to develop predictive analytic solutions by applying AI/ML algorithms to data obtained from DLA and external sources which can help solve high-impact problems, improve business operations, and provide actionable strategies for optimized business decisions. Through the development of decision support tools, such as modeling, simulation, and other analytics to improve operational strategy decision-making, forecasting, and procurement, DLA will achieve more effective and efficient responses to emerging market and customer requirements. The objectives for this LOE include:

1. Leverage technological solutions for data analytics and integration for demand projections and supply chain risk management.
2. Data analytics integration for DLA, the military services and industry: allows businesses and vendors to aggregate data, analyze it, and transform it into useful information.
3. Explore emergent technologies in quantum computing and edge computing to enable advanced analytics.

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
Title: Predictive Analytics, Modeling & Simulation Line of Effort (R&D LOE 3)	4.063	3.914	3.942
Description: Funding and efforts for the Predictive Analytics, Modeling & Simulation Line of Effort begins in FY 2023. FY 2022 efforts related to this LOE are outlined in the R-2A for Improving Logistics Processes (GLTD) under the LTR program. FY 2023 Accomplishments: LTR Program completed Phase I and II of Operation Sly Boar which was dealt with an risk and analysis of DLA's supplier base by conducting a comprehensive supply chain illumination into three product lines within DLA. During this time AI/ML products were developed for Lead Time Prediction models that will predict the likelihood of on-time delivery using DLA and risk data. A second Supply Chain Risk Management (SCRM) model was developed to predict impacts of disruptions and mitigations for the supply chain. Also, during this time the LTR program conducted efforts to improve DLA's metadata management posture, improve on DLA's vendor onboarding procedures, and also the successful transition for the digital traceability of DLA vendors that can now be accessed through a web-portal that was created as a result of the project.			

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 3	**R-1 Program Element (Number/Name)** PE 0603712S / *Logistics Research and Development Technology (Log R&D)*	**Project (Number/Name)** PAM / *Predictive Analytics / Modeling & Simulation*

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
FY 2024 Plans: LTR program will continue predictive analytics research through execution of AI/ML research based on high value use cases identified by the agency leadership, and research incorporating edge computing technology into DLA business processes to complement predictive analytics capabilities. LTR will continue supply chain risk management research through exploration of data lakes and other data analytics integration methods to store classified and unclassified data for supply chain risk analysis and AI/ML applications. Additional risk identification and mitigation capabilities will be explored. One or more block-chain pilot studies will be conducted based on use case research completed in FY 2023. ***FY 2025 Plans:*** The LTR program will continue to develop more AI/ML models for Supply Chain Risk Management and Supply Chain Security. Continue to explore the integration of AI/ML within DLA to include Large Language Models (LLM), such as ChatGPT. Further efforts will also be made for the integration of Blockchain for some of DLA's business processes, and the use of Digital Twins (Modeling and Simulation) to improve various business processes. Continue to conduct further research on new emerging technologies to safeguard and protect DLA's supply chain, and to improve DLA's requirements for data analytics. ***FY 2024 to FY 2025 Increase/Decrease Statement:*** No significant change from FY 2024 to FY 2025.			
Accomplishments/Planned Programs Subtotals	4.063	3.914	3.942

C. Other Program Funding Summary ($ in Millions)

N/A

Remarks

D. Acquisition Strategy

DLA R&D primarily uses Broad Agency Announcements (BAA) to competitively award contracts to industry and academic organizations for Advanced Technology Development projects. BAAs allow DLA R&D to see a wide range of technical approaches to address an area of interest or specific requirement. Multiple awards can be made so that the chances of a successful R&D outcome are maximized. BAAs are a flexible way to access all parts of the technology supply chain and structure a contract that satisfies the DOD requirements. To save potential offeror time and money, most BAAs include a short white paper submission that allows stakeholders to determine if the level of interest justifies requesting a full cost and technical proposal. Full proposals resulting from the white paper review are evaluated and move through an expedited evaluation and award process.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 3	**R-1 Program Element (Number/Name)** PE 0603712S / *Logistics Research and Development Technology (Log R&D)*	**Project (Number/Name)** PAM / *Predictive Analytics / Modeling & Simulation*

Occasionally, DLA may use Other Transact ion Authority (OTA) to rapidly deliver prototype capabilities with design and discovery techniques rather than requirements-based approaches. OTA agreements are especially useful for advancing technology adoption because they reach non-traditional, small business companies with innovative technologies and have the advantage of being able to go from development into production without a follow-on competitive contract.

In 2024, DLA R&D can use The DLA Joint Enterprise Technology Services (JETS) JETS 2.0 multi-award Indefinite Delivery/Indefinite Quantity (IDIQ) contract vehicle. JETS 2.0 will be used to acquire IT services from small and large pre-qualified performers, including R&D Support tasks, with AM SME, AM Tech Specialist, Biologist, Chemist, Food Scientist, and Industrial Engineer labor categories.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency			Date: March 2024
Appropriation/Budget Activity 0400 / 3	R-1 Program Element (Number/Name) PE 0603712S / *Logistics Research and Development Technology (Log R&D)*	Project (Number/Name) SWM / *Smart-Warehouse Modernization*	

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
SWM: *Smart-Warehouse Modernization*	29.301	3.192	5.275	6.228	-	6.228	6.308	6.344	6.936	7.092	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

The Smart Warehouse Modernization Line of Effort will assess and test cyber-secure smart-warehouse technologies to transform and modernize distribution and disposition operations. The objectives for this LOE include:

1. Increase productivity and efficiency through interconnected technologies and automation such as enhanced inventory management, materiel distribution, and asset visibility
2. Provide enhanced and cyber-secure operations

The Strategic Distribution & Disposition (SDD) Program collaborates with DLA Distribution and Disposition Services to identify legacy capabilities that are inadequate for emerging worldwide distribution and disposition requirements. A key objective of the SDD Program is to anticipate, assess, and meet the current and future Warfighter requirements by leveraging R&D to infuse innovation into solutions. Long-term objectives include mitigating the DOD Supply Chain Management high risk issues identified by the Government Accountability Office (GAO), 2018 (Inventory Management, Material Distribution and Asset Visibility).

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
Title: Smart Warehouse Modernization Line of Effort (R&D LOE 5)	3.192	5.275	6.228
Description: Funding and efforts for the Smart Warehouse Modernization Line of Effort began in FY 2023 and is focused on R&D efforts which support the DLA Distribution Modernization initiatives, while the Supply Chain Management and Sustainment (SCMS) program includes emerging initiatives which support DLA's Disposition Operations mission. SDD - • 5G Private Network is active at DLA Distribution Albany, GA and ready for testing of 4.0 technologies. • Sequential Phase II B Small Business Innovative Research (SBIR) Augmented Reality (AR) case study to prove out DLA's acquisition approach for implementing Augmented Reality (AR) technology for the Warehouse Picking and Stowing processes. Prototype is in progress at both DLA Distribution Anniston, AL and DLA Distribution Oklahoma City, OK. • Phase one feasibility study underway with the Naval Postgraduate School to identify a range of alternative solutions and determine the most suitable and feasible forecasting methodology that will fuse information on projected Fleet Material requirements for the DLA Distribution Material Processing Center (MPC) workload predictability.			

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 3	**R-1 Program Element (Number/Name)** PE 0603712S / *Logistics Research and Development Technology (Log R&D)*	**Project (Number/Name)** SWM / *Smart-Warehouse Modernization*

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
• SBIR Phase 1: Feasibility Study of an Automated Inventory Technology for the Defense Logistics Agency (DLA), Distribution Centers (DCs) submitted, accepted, and received a great number of responses to help solve the DOD Supply Chain Management high risk issues identified by the Government Accountability Office (GAO), 2018 (Inventory Management). Selection in process. ***FY 2024 Plans:*** The Strategic Distribution and Disposition (SDD) program will continue to provide applied research, analytical, and decision support to DLA Distribution and Disposition Services, and also provide support to the Distribution Modernization Program (DMP). SDD will continue to engage with Industry, DOD sponsored FFRDCs and UARCs leveraging subject -matter expertise in key areas of research such as 5G Networks, Sensor Internet of Things (IoT), Block-chain, Quantum Computing, Artificial Intelligence/ Machine Learning (AI/ML), and leverage the benefits realized f rom proven research studies and pilot projects in the areas of AR, AS/RS, Performance Management, Automated Inventory, 3D Warehouse Mapping, and Autonomous/Robotics systems (e.g., Autonomous Guided Vehicles (AGVs), Autonomous Mobile Robots (AMRs), etc.). SDD will continue to incorporate IPTs for project collaboration and Integrated System Engineering concepts (test and evaluation) into Distribution projects. ***FY 2025 Plans:*** SDD - The Strategic Distribution and Disposition (SDD) program will continue to provide applied research, analytical, and decision support to DLA Distribution and Disposition Services, and also provide support to the Distribution Modernization Program (DMP). SDD will continue to engage with Industry, DOD sponsored FFRDCs and UARCs leveraging subject -matter expertise in key areas of research such as 5G Networks, 5G Technologies, Sensor Internet of Things (IoT), Blockchain, Quantum Computing, Artificial Intelligence/ Machine Learning (AI/ML), and leverage the benefits realized from proven research studies to pilot technologies supporting DOD Supply Chain Management high risk issues identified by the Government Accountability Office (GAO), 2018 for Material Distribution Technologies (Goods to Man) and Asset Visibility Technologies. ***FY 2024 to FY 2025 Increase/Decrease Statement:*** Smart-Warehouse Modernization (SWM) baseline was increased in FY 2025 to support the Distribution Modernization Program requirements for 5G/Predictive Analytic capabilities to modernize DLA Distribution operations.			
Accomplishments/Planned Programs Subtotals	3.192	5.275	6.228

C. Other Program Funding Summary ($ in Millions)

N/A

Remarks

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 3	**R-1 Program Element (Number/Name)** PE 0603712S / *Logistics Research and Development Technology (Log R&D)*	**Project (Number/Name)** SWM / *Smart-Warehouse Modernization*

D. Acquisition Strategy

DLA R&D primarily uses Broad Agency Announcements (BAA) to competitively award contracts to industry and academic organizations for Advanced Technology Development projects. BAAs allow DLA R&D to see a wide range of technical approaches to address an area of interest or specific requirement. Multiple awards can be made so that the chances of a successful R&D outcome are maximized. BAAs are a flexible way to access all parts of the technology supply chain and structure a contract that satisfies the DOD requirements. To save potential offeror time and money, most BAAs include a short white paper submission that allows stakeholders to determine if the level of interest justifies requesting a full cost and technical proposal. Full proposals resulting from the white paper review are evaluated and move through an expedited evaluation and award process. SWM has a BAA open through FY 2027.

Occasionally, DLA may use Other Transact ion Authority (OTA) to rapidly deliver prototype capabilities with design and discovery techniques rather than requirements-based approaches. OTA agreements are especially useful for advancing technology adoption because they reach non-traditional, small business companies with innovative technologies and have the advantage of being able to go from development into production without a follow-on competitive contract.

In 2024, DLA R&D can use The DLA Joint Enterprise Technology Services (JETS) JETS 2.0 multi-award Indefinite Delivery/Indefinite Quantity (IDIQ) contract vehicle. JETS 2.0 will be used to acquire IT services from small and large pre-qualified performers, including R&D Support tasks, with AM SME, AM Tech Specialist, Biologist, Chemist, Food Scientist, and Industrial Engineer labor categories.

Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Defense Logistics Agency	Date: March 2024
Appropriation/Budget Activity 0400: *Research, Development, Test & Evaluation, Defense-Wide I* BA 3: *Advanced Technology Development (ATD)*	**R-1 Program Element (Number/Name)** PE 0603720S *I Microelectronics Technology Development and Support (DMEA)*

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
Total Program Element	1,451.165	201.075	144.707	137.246	-	137.246	140.579	146.204	149.695	153.721	Continuing	Continuing
004: *Defense MicroElectronics Activity (DMEA)*	1,451.165	201.075	144.707	137.246	-	137.246	140.579	146.204	149.695	153.721	Continuing	Continuing

A. Mission Description and Budget Item Justification

The Defense Microelectronics Activity (DMEA) mission is to leverage advanced technologies to provide microelectronics solutions across the entire spectrum of technology development and system acquisition phases. It is critical to National Security for the Department to maintain technological superiority through microelectronics solutions via partnerships with the Defense Industrial Base, and by alternative means when industry is unable or unwilling to provide them. DMEA provides an in-house capability to quickly develop and deliver timely, cost-effective, technically appropriate solutions to sustain weapon systems, to modernize their capabilities, increase their lethality, address new threats, and meet operational demands. DMEA augments its in-house capability through extensive industry and Government partnerships, which enable streamlined access to a variety of microelectronics technologies and engineering services to enhance responsiveness and develop sources for advanced microelectronics solutions.

DMEA's capabilities are critical in an atmosphere of diminishing domestic semiconductor manufacturing capability and increasing worldwide supply chain risks. The Department has very little influence over the microelectronics industry; the defense market represents less than 0.1% share of the total global semiconductor market. Access to mainstream, State of the Practice (SOTP) and State of the Art (SOTA) technologies is therefore a major and growing challenge. Threats to defense microelectronics include counterfeiting, latent vulnerabilities, malicious insertions, reliability issues particular to military environments, consolidation and off-shoring of manufacturing, rapid obsolescence and diminishing technology availability coming from an unpredictable and unsecured supply chain. In addition, as the Department maintains its weapon systems longer than originally planned, extended use increases demand for sustainment and modernization, which further intensifies the need for DMEA's unique capabilities.

DMEA provides the Department with engineering expertise and laboratories to address the myriad of microelectronics issues and to meet military requirements across the entire spectrum of technology research and development, acquisition, and long-term support. DMEA applies its specialized capabilities to resolve microelectronics issues for hundreds of distinct Department programs across the acquisition lifecycle every year. In addition, DMEA assists the Combatant Commands (COCOMs) including Special Ops, Cyber, Intelligence, and the Radiation-Hard communities.

DMEA also manages the Trusted Foundry Program which provides the Department with access to SOTA microelectronics manufacturing capabilities with the added benefit of Trust when required. This program administers and manages a robust ecosystem of accredited suppliers that meet the Departments requirements for semiconductor assurance per DoDI 5200.44. This program also provides the Department with the most advanced ASIC technology's available in a Trusted or ITAR assurance level. The program also provides for a Multi-Project Wafer (MPW) program that enables the DoD to transfer research and prototyping into production acquisition programs.

Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Defense Logistics Agency	Date: March 2024
Appropriation/Budget Activity 0400: *Research, Development, Test & Evaluation, Defense-Wide I* BA 3: *Advanced Technology Development (ATD)*	**R-1 Program Element (Number/Name)** PE 0603720S *I Microelectronics Technology Development and Support (DMEA)*

B. Program Change Summary ($ in Millions)	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total
Previous President's Budget	207.333	144.707	147.472	-	147.472
Current President's Budget	201.075	144.707	137.246	-	137.246
Total Adjustments	-6.258	0.000	-10.226	-	-10.226
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-	-			
• SBIR/STTR Transfer	-6.258	-			
• Program Increases: M365 Enterprise Licensing Upgrade & Non-labor Inflation	-	-	0.257	-	0.257
• Program Decrease	-	-	-10.483	-	-10.483

Congressional Add Details ($ in Millions, and Includes General Reductions)	FY 2023	FY 2024
Project: 004: *Defense MicroElectronics Activity (DMEA)*		
Congressional Add: *Functional Transfer from line 101, Trusted and Assured Microelectronics*	12.500	-
Congressional Add: *Advanced node semiconductors*	10.000	-
Congressional Add: *Enhanced RF microelectronics production*	35.000	-
Congressional Add: *Secure advanced on-shore test capability*	10.000	-
Congressional Add Subtotals for Project: 004	67.500	-
Congressional Add Totals for all Projects	67.500	-

Change Summary Explanation

FY 2025 Program Increase: M365 Enterprise Licensing Upgrade - DISA transfer funds to the services and Defense organizations to enable DoD components to buy Microsoft 365 (M365) ES license upgrades for their respective users.

FY 2025 Program Decrease: Reduction to fund higher DoD priorities.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency			Date: March 2024
Appropriation/Budget Activity 0400 / 3	R-1 Program Element (Number/Name) PE 0603720S / *Microelectronics Technology Development and Support (DMEA)*	Project (Number/Name) 004 / *Defense MicroElectronics Activity (DMEA)*	

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
004: *Defense MicroElectronics Activity (DMEA)*	1,451.165	201.075	144.707	137.246	-	137.246	140.579	146.204	149.695	153.721	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

DMEA maintains an in-house ability to quickly develop and deliver timely, cost-effective, technically appropriate solutions to sustain weapon systems, to modernize their capabilities, increase their lethality, address new threats, and meet operational demands. These funds also support DMEA's ability to partner with industry, other Government agencies, and academia to enable streamlined access to a variety of microelectronics technologies and engineering services.

These funds enable DMEA to provide increasingly rare government microelectronics design, fabrication, and test expertise to DoD programs. DMEA's knowledge of varying military requirements across a broad and diverse range of combatant environments and missions—along with its unique technical perspective—allows it to develop, manage and deliver novel, decisive, quick-turn microelectronics solutions for defense, intelligence, special operations, cyber and combat missions.

These funds allow DMEA to maintain and enhance critical, microelectronics design, aggregation, fabrication, post-processing, assembly, hardware assurance and analysis capabilities to ensure that the Department is provided with solutions that enable or maintain the warfighter's technological superiority over potential adversaries. These solutions use high mix, low volume, unique microelectronics that are endemic to military requirements but are not commercially available. In addition, funding provides for the development and sustainment support necessary to ensure availability of microelectronics technologies in accordance the Department's needs and facilitates the Trusted Supplier Accreditation program required by DoDI 5200.44.

DMEA will continue to manage and operate the Trusted Access Program Office (TAPO) to facilitate DoD and US Government access to state-of-the-art microelectronics manufacturers, including Trusted Foundries, for secure production runs and manufacturing and production planning for wafers, dies, and modules. DMEA will also continue to accredit trusted suppliers and leverage its designation by Secretary Austin as a Center for Industrial Technical Excellence (CITE) and continue to support small runs of DoD-critical microelectronics and semiconductors both inside and outside DoD. The CITE designation also delegates the authority to DMEA to establish Public Private Partnerships (PPP).The Department, other US Agencies, and the Intelligence Community require uninterrupted access to semiconductor processes to produce custom integrated circuits designed specifically for military purposes. DMEA, via the TAPO, partners with industry to provide the required solutions, and the necessary access to commercial SOTA microelectronics semiconductor capabilities to meet confidentiality, integrity, availability, performance and delivery needs. A critical element required to enable continued success is DMEA's protection of the industry partners' valuable Intellectual Property (IP). DMEA is an agile, Government-owned-and-operated organization, providing the structure and confidence necessary to assure them that commercial IP is protected from potential competitors. This strategic and cooperative industry partnership approach allows DMEA to use industry-developed IP by acquiring, installing, and applying them toward meeting the immediate and long-term needs of the Department. This unique capability is essential to all major weapon systems, combat operations, and support needs. As such, DMEA serves the Department, other US Agencies, industry and Allied nations.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 3	**R-1 Program Element (Number/Name)** PE 0603720S / *Microelectronics Technology Development and Support (DMEA)*	**Project (Number/Name)** 004 / *Defense MicroElectronics Activity (DMEA)*

Programs that DMEA has recently provided critical support to include CH-53E Sea Stallion, Virginia, Class Submarines, Columbia Class Submarines, UH-60 Blackhawk, Air Force Air Combat Command, US Army Corps of Engineers, E-3 AWACS, Military GPS User Equipment, NASA Parker Solar Probe, Naval Research Laboratory High Power Microwave Office, among many others.

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
Title: Defense Microelectronics Activity Accomplishments/Plans	133.575	144.707	137.246
FY 2024 Plans: DMEA will design, develop, and demonstrate microelectronics concepts, advanced technologies, and applications to solve operational problems. DMEA will apply advanced technologies to add performance enhancements in response to the newest asymmetric threats and to modernize and sustain aging weapon systems. To meet the increased missions seen in the last several years by CCMDs, Special Operations, and the Intelligence Community, DMEA will extend and refresh capability by recapitalizing and modernizing its aging laboratory infrastructure, all to meet quick turn solutions on which CCMDs and Special Operations can rely. DMEA will continue to act as the program manager for the Trusted Foundry Program and will provide the Department with access to state-of-the-art microelectronics semiconductor capabilities with the added benefit of Trust, if necessary, to meet their confidentiality, integrity, availability, performance and delivery needs via the Trusted Access Program Office. The program also provides the Services and other agencies with a competitive cadre of accredited Trusted suppliers that can meet the needs of their mission critical/essential systems for Trusted integrated circuit components. The TAPO has contracted with commercial sources to satisfy state-of-the-art semiconductor requirements. DMEA will foster all viable alternatives to continue the vital supply of Trusted microelectronics, including the work of the DMEA TAPO with commercial state-of-the-art industry. In areas where Trust is not available, DMEA will support the Department in semiconductor assurance pilots and frameworks as needed.			
FY 2025 Plans: DMEA will design, develop, and demonstrate microelectronics concepts, advanced technologies, and applications to solve operational problems. DMEA will apply advanced technologies to add performance enhancements in response to the newest asymmetric threats and to modernize and sustain aging weapon systems. To meet the increased missions seen in the last several years by CCMDs, Special Operations, and the Intelligence Community, DMEA will extend and refresh capability by recapitalizing and modernizing its aging laboratory infrastructure, all to meet quick turn solutions on which CCMDs and Special Operations can rely. DMEA will continue to act as the program manager for the Trusted Foundry Program and will provide the Department with access to state-of-the-art microelectronics semiconductor capabilities with the added benefit of Trust, if necessary, to meet their confidentiality, integrity, availability, performance and delivery needs via the TAPO. The program also provides the Services and other agencies with a competitive cadre of accredited Trusted suppliers that can meet the needs of their mission critical/essential systems for Trusted integrated circuit components. The TAPO has contracted with commercial sources to satisfy state-of-the-art semiconductor requirements. DMEA will foster all viable alternatives to continue the vital supply of Trusted microelectronics,			

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 3	**R-1 Program Element (Number/Name)** PE 0603720S / *Microelectronics Technology Development and Support (DMEA)*	**Project (Number/Name)** 004 / *Defense MicroElectronics Activity (DMEA)*

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
including the work of the DMEA TAPO with commercial state-of-the-art industry. In areas where Trust is not available, DMEA will support the Department in semiconductor assurance pilots and frameworks as needed. ***FY 2024 to FY 2025 Increase/Decrease Statement:*** FY 2025 baseline was reduced to fund higher DoD priorities.			
Accomplishments/Planned Programs Subtotals	133.575	144.707	137.246

	FY 2023	FY 2024
Congressional Add: Functional Transfer from line 101, Trusted and Assured Microelectronics ***FY 2023 Accomplishments:*** Funds were used to supplement the TAPO MPW program.	12.500	-
Congressional Add: Advanced node semiconductors ***FY 2023 Accomplishments:*** Initiated a pilot phase (engineering trade study) which utilized an existing U.S. based “Trusted” 300mm 12nm fab to develop a ferroelectric stack on a 12nm process with performance goals encompassing boosts in equivalent to three process nodes across both memory and logic.	10.000	-
Congressional Add: Enhanced RF microelectronics production ***FY 2023 Accomplishments:*** Continued TAPO’s efforts (phase 4) on scaling and establishing a domestic dual use 200mm Gallium Nitride (GaN) on Silicon (Si) source at a high volume DMEA accredited Trusted Supplier.	35.000	-
Congressional Add: Secure advanced on-shore test capability ***FY 2023 Accomplishments:*** Augmented, moved, or increased capacity to TAPO’s existing secure enclave for the use of the Department.	10.000	-
Congressional Adds Subtotals	67.500	-

C. Other Program Funding Summary ($ in Millions)

N/A

Remarks

D. Acquisition Strategy

N/A

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Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Defense Logistics Agency	Date: March 2024
Appropriation/Budget Activity 0400: *Research, Development, Test & Evaluation, Defense-Wide I* BA 5: *System Development & Demonstration (SDD)*	**R-1 Program Element (Number/Name)** PE 0605080S *I Defense Agencies Initiative (DAI) - Financial System*

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
Total Program Element	257.100	27.094	32.629	31.916	-	31.916	31.807	32.067	32.917	33.802	Continuing	Continuing
01: *Defense Agencies Initiative - Financial System*	257.100	27.094	32.629	31.916	-	31.916	31.807	32.067	32.917	33.802	Continuing	Continuing

Program MDAP/MAIS Code:
Project MDAP/MAIS Code(s): 0491

A. Mission Description and Budget Item Justification

The Defense Agencies Initiative (DAI) program, a Category I Defense Business System, is an Enterprise Resource Planning (ERP) based program originally created to solve Defense Agency financial management problems through standard end-to-end business processes delivered by commercial off-the-shelf (COTS) software. DAI's mission is to provide an auditable, Chief Financial Officer (CFO) Act compliant business environment for the Defense customer organizations with accurate, timely, and authoritative financial data. DAI supports continued development and fielding of its current Increment 3 baseline. Previous funding for DAI Increments 1 and 2 were documented in the Defense Enterprise Business Systems program element 50605070S00. Increment 3 will deliver new financial capabilities including Defense Working Capital Fund (DWCF) and Re-Sale accounting plus a major application upgrade.

B. Program Change Summary ($ in Millions)	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total
Previous President's Budget	23.171	32.629	32.524	-	32.524
Current President's Budget	27.094	32.629	31.916	-	31.916
Total Adjustments	3.923	0.000	-0.608	-	-0.608
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-	-			
• SBIR/STTR Transfer	-0.710	-			
• Program Increase	4.633	-	-	-	-
• Program Increase: Non-labor Inflation	-	-	0.064	-	0.064
• Program Decrease	-	-	-0.672	-	-0.672

Change Summary Explanation

FY 2025 Program Decrease: Reduction to fund higher DoD priorities.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency											Date: March 2024	
Appropriation/Budget Activity 0400 / 5					R-1 Program Element (Number/Name) PE 0605080S / *Defense Agencies Initiative (DAI) - Financial System*				Project (Number/Name) 01 / *Defense Agencies Initiative - Financial System*			
COST ($ in Millions)	**Prior Years**	**FY 2023**	**FY 2024**	**FY 2025 Base**	**FY 2025 OCO**	**FY 2025 Total**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**Cost To Complete**	**Total Cost**
01: *Defense Agencies Initiative - Financial System*	257.100	27.094	32.629	31.916	-	31.916	31.807	32.067	32.917	33.802	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

Project MDAP/MAIS Code: 0491

A. Mission Description and Budget Item Justification

DAI's mission is to deliver an auditable, CFO Act compliant business environment for Defense customer organizations providing accurate, timely, authoritative financial data supporting the DoD goal of standardizing financial management practices, improving financial decision support, and supporting audit readiness. DAI has replaced multiple non-compliant financial management systems supporting diverse operational functions and the warfighter in decision-making and financial reporting. DAI currently provides the capability to produce timely, auditable reports as noted in seven consecutive annual unmodified System and Organization Controls report (SOC-1).

The primary goal is to deploy a standardized system solution to improve overall financial management and comply with Business Enterprise Architecture (BEA), Standard Financial Information Structure (SFIS)/Standard Line of Accounting (SLOA), and Office of Federal Financial Management (OFFM) requirements. Common business functions within budget execution include the Department's BEA End-to-End (E2E) business processes: Cost Management; Budget to Report (B2R); Procure to Pay (P2P) with enhancements facilitating SFIS/SLOA and DoD procurement data standards and direct Treasury disbursing; Acquire to Retire (A2R) (real property lifecycle accounting only); Hire to Retire (H2R) (Time and Labor reporting and absence management only); Order to Cash (O2C); Proposal to Reward (P2R) (Grants financial management and accounting only; and a phased implementation of Governance, Risk, and Compliance (GCR) capabilities supporting audit readiness). Future Defense Working Capital Fund accounting, and Re-Sale Accounting (for Defense Commissary Agency (DeCA).

The DAI program modernizes the Defense Agencies' financial management processes by streamlining financial management capabilities, addressing financial reporting material weaknesses, and supporting financial statement auditability for the majority of agencies, field activities and non-Service organizations across the DoD. DAI supports a transformation of budget, finance, and accounting processes across participating defense agencies to help improve the quality of financial information, supporting financial auditability and decision-making. The DAI business solution, once fully implemented, will provide a near real-time, web-based system from a ".mil" environment of integrated business processes that will enable in excess of 84,000 Defense Agency financial managers, program managers, auditors, and Defense Finance and Accounting Service (DFAS) representatives to make sound financial business decisions.

The DAI implementation approach deploys a standardized system solution that is consistent with requirements in the Federal Financial Management Improvement Act (FFMIA) and the DoD Business Enterprise Architecture (BEA), while leveraging the out-of-the-box capabilities of the selected Commercial-Off-the-Shelf (COTS) product, Oracle e-Business Suite (EBS), Release 12.2.8 (R12). DAI implemented an Oracle Office of Management and Budget Financial Systems Integration Office (FSIO) qualified COTS financial management business solution with common business processes and data standards. The Program Management Office (PMO) will not develop any objects that are included in core COTS software or services (i.e. vendor data from Federal authoritative sources).

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 5	**R-1 Program Element (Number/Name)** PE 0605080S / *Defense Agencies Initiative (DAI) - Financial System*	**Project (Number/Name)** 01 / *Defense Agencies Initiative - Financial System*

DAI supports the FY 2022- 2026 Department of Defense Financial Management Strategy. Strategic Goal 2, Optimize taxpayer dollars for the highest value outcomes; Strategic Goal 3, Increases the integrity of financial results; Strategic Goal 4, Simplify and optimize our end-to-end business environment; and Strategic Goal 5, Empower data-driven, fiscally informed decision making.

DAI is currently implemented at 29 Defense organizations and the Office of the Under Secretary of Defense, Comptroller (OUSD(C)). The program office is also responsible for operational sustainment of the system. The funding requested here is for additional government and contractor support, licenses, maintenance, and hardware to accomplish the remaining capability developments and organizational implementations. From 2017- 2022 DAI received unmodified audit opinions with no comments.

The benefits of DAI are:
• Labor efficiencies (entering data once) and shared across all business processes (modules), workflows and lifecycle in a modern system;
• Reduction in contractor support;
• Financial visibility (Access to real-time financial data transactions);
• Enabling agility and resilience in execution (No silos – anyone/anywhere can backfill and work continues);
• Retiring legacy systems;
• Shared common business processes and employment of Federal/DoD Enterprise data standards (i.e., SFIS, SLOA, Procurement Data Standard (PDS) and Procurement Request Data Standard (PRDS)); and
United States Standard General Ledger (USSGL) Chart of Accounts to resolve DoD material weaknesses and deficiencies.
• Reducing reliance on custom Reports, Interfaces, Conversions, Extensions, Forms and Workflows by leveraging application upgrades
• Enhanced Internal controls to ensure accurate data, regulatory compliance and ensuring segregation of duties
• Significantly reduced data reconciliation requirements; and
• Enhanced analysis and decision support capabilities.

The DAI PMO also provides system integration services that include: acquisition/financial management, project management; configuration management; developing required Reports, Interfaces, Conversions, Extensions, Forms and Workflows (RICE-FW) objects; testing (cyber security, integration, functional, performance, conversion, user acceptance, operational); training (train the trainer/change management preparing the users for the cross functional skills and awareness needed to perform well with an integrated enterprise resource planning system); system deployment; data conversion; information assurance; database administration; as well as studies, coordination/analysis support.

DLA Acquisition (J7) serves as the DAI Milestone Decision Authority (MDA), and DLA Information Operations (J6) provides the Program Executive Officer (PEO), program manager, and PMO staff. The DAI PMO relies on J7 for most contracting support. Defense Information Systems Agency (DISA) data centers provide production, test and development, as well as Continuity of Operations (COOP) hosting, and the Joint Interoperability Test Command (JITC) provides interoperability and performance testing. The DAI PMO serves as systems integrator.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 5	**R-1 Program Element (Number/Name)** PE 0605080S / *Defense Agencies Initiative (DAI) - Financial System*	**Project (Number/Name)** 01 / *Defense Agencies Initiative - Financial System*

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
Title: Defense Agencies Initiative (DAI) - Financial System	27.094	32.629	31.916
Description: In FY 2023, the DAI PMO accomplished: • Deployed in 29 organizations at over 4,500 locations worldwide, including 121K personnel and over 90K active users. • Obtained seven consecutive Unmodified Opinions for the FY 2023 DAI Statement on Standards for Attestation Engagements (SSAE) 18 Audit from auditors Ernst and Young at the FY23 DLA SSAE-18 Exit Conference (best outcome). • Deployed Release 5 to over 75K legacy users on 22 October. • Deployed full financial capability to the Defense Finance and Accounting Service (DFAS) and the Naval Special Warfare Command (NSW) on 25 October. • Developed necessary work instructions and training materials. • Supported the DoD RMF process to support actions included in the Authorizing Official's (AO) required Plan of Actions and Milestones including an independent FISCAM Test of Design/Test of Effectiveness to result in an AO decision to award an Authority to Operate. Authority to Operate (ATO) awarded on 2 February. • Continued maturity the GRC capabilities by expanding Enterprise controls: Configuration, Access, Prevention & Transactions supporting audit findings, recommendations & CAPs. • Maintained technical operations including application of DISA Security Technical Implementation Guides, hardware & software currency for servers operating systems, middleware & applications including patches; overseeing internal processes within the Data Center enclaves; & the daily operation of several interfaces with external systems leveraging DLA Defense Automated Addressing System (DAAS), as well as established Federal Enterprise system web services. • Obtained an interim Interoperability Certification for Release 5.0. • Conducted regular adversarial assessments, Risk Management Framework (RMF) continuous monitoring including code scans, and a Cooperative Vulnerability and Penetration Assessment. • Transitioned to the Cloud Hosting: On 9 Dec 2021 the DAI Functional Sponsor, OUSD(C) signed a decision memo directing the migration of DAI hosting from DISA Data Centers to a commercial cloud hosting solution by October 2023. This migration is expected to increase scalability of DAI for future customer expansion and improve system performance. Conducted an application assessment to prepare for cloud migration in October 2024. • The DAI PMO partnered with the Office of Under Secretary of Defense (OUSD), Comptroller's Robotic Process Automation (RPA) Team, and DAI user organizations to develop automations for many routine financial management entries - reducing clicks and process deviations among users. These automations have increased data quality and decreased process errors, thereby increasing DAI's auditability, reducing the number of Help Desk tickets received, and freeing DAI PMO sustainment resources to work on higher-value tasks. During FY23 the DAI RPA team developed and deployed eighteen (18) attended and unattended automation.			
FY 2024 Plans:			

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 5	**R-1 Program Element (Number/Name)** PE 0605080S / *Defense Agencies Initiative (DAI) - Financial System*	**Project (Number/Name)** 01 / *Defense Agencies Initiative - Financial System*

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
In FY 2024, the DAI PMO plans to transition to the application from an on-premise DISA hosted environment to a commercial cloud hosting environment which will provide improved system performance and enable cost-effective scalability to respond to future potential customer growth. For FY 2024 and beyond DAI will also continue to develop and deploy Departmental initiatives to include G-Invoicing, MyTravel Implementation, Travel Payment Gateway, and Identity Credential Access Management (ICAM). ***FY 2025 Plans:*** In FY 2025, the DAI PMO will: • Deploy Release 7 to the existing customer organizations. • Will develop Release 8 to deploy to customer organizations in Oct 2025. • Will develop Release 9 to deploy to customer organizations in Oct 2026. • Support 30 organizations as they undergo audit by helping them with answering auditor RFIs and helping them locate required artifacts to maintain consistency of approach with all that use DAI. • Support the OSD Reform Initiatives including ICAM access control and G-Invoicing Support, includes monthly progress meetings and some coding. • Maintain Application User Licenses to support additional users and increased data storage costs based on application data growth. • Conduct a service provider, independent audit, SSAE-18, and support DLA Audit Readiness Office in developing an assertion package supporting DLA SOC 1 and resolve any identified NOFs. • Conduct BEA compliance assessment against the current version (v11.2 for compliance) document results in the Department's assessment portal and conduct BPR for newly joining agencies. • Resolve critical software errors and critical statutory/regulatory enhancements that affect operations and incorporate changes identified during BPR, BEA compliance assessment and the Audit generated corrective action plans. • Support RMF process maintaining activity to support actions included in the AO's required POA&M to maintain the ATO in both on-premise and Cloud environments. • Expand the use of RPA scripts to increase speed of data entry, ensuring data accuracy from data entry through the entire requisition life cycle. ***FY 2024 to FY 2025 Increase/Decrease Statement:*** FY 2025 baseline was reduced to fund higher DoD priorities.			
Accomplishments/Planned Programs Subtotals	27.094	32.629	31.916

C. Other Program Funding Summary ($ in Millions)

N/A

Remarks

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 5	**R-1 Program Element (Number/Name)** PE 0605080S / *Defense Agencies Initiative (DAI) - Financial System*	**Project (Number/Name)** 01 / *Defense Agencies Initiative - Financial System*

D. Acquisition Strategy

DAI is developed and implemented using an evolutionary/incremental strategy including major annual software releases to accommodate upgrades as required by changes to the Department's BEA including new laws, regulations and policies as governed by its Functional Sponsor.

DAI Increments 1 and 2 are in sustainment. When Increment 3, Release 1 went live in October 2018, it subsumed Increment 2; therefore, only one DAI production baseline exists at any point in time.

Exhibit R-3, RDT&E Project Cost Analysis: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 5	**R-1 Program Element (Number/Name)** PE 0605080S / *Defense Agencies Initiative (DAI) - Financial System*	**Project (Number/Name)** 01 / *Defense Agencies Initiative - Financial System*

Product Development ($ in Millions)

Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	FY 2023 Cost	FY 2023 Award Date	FY 2024 Cost	FY 2024 Award Date	FY 2025 Base Cost	FY 2025 Base Award Date	FY 2025 OCO Cost	FY 2025 OCO Award Date	FY 2025 Total Cost	Cost To Complete	Total Cost	Target Value of Contract
DAI Application Development Support Services	C/CPFF	Application Development support to DAI : Virginia	19.876	18.474	Mar 2023	27.629	Mar 2024	30.216	Mar 2025	-		30.216	Continuing	Continuing	-
Requirements Management (RM) Support	MIPR	DISA : Fort Meade, MD	2.168	0.389	Oct 2023	-		-		-		-	Continuing	Continuing	Continuing
DCPDS/DAI Interface File Changes	MIPR	DLA Finance : Fort Belvoir, VA	0.246	-		-		-		-		-	Continuing	Continuing	Continuing
Prior Year Contracts	Option/ Various	MULTI : MULTI	192.275	-		-		-		-		-	-	-	N/A
		Subtotal	214.565	18.863		27.629		30.216		-		30.216	Continuing	Continuing	N/A

Remarks

Prior Year Contracts include: Global Model Infrastructure C/FFP CACI: Chantilly, VA $20.594 million; Global Model Implementation C/FFP CACI: Chantilly, VA $39.580 million; Global Model Compliance C/FFP CACI: Chantilly, VA $41.422 million; Global Model P2P C/FFP IBM: Bethesda, MD $32.018 million; Global Model A2R C/CPFF CACI Inc Federal: Chantilly, VA $18.845 million; DAI Data Conversion Support Option/FFP Terathink: Reston, VA $2.857 million; Oracle Time & Labor Software License and Maintenance C/FP Mythics, Inc: Virginia Beach, VA $1.020 million; Global Model CAD C/CPFF CSC: Falls Church, VA $3.205 million; Jaws Professional Licenses C/FFP Immix: McLean, VA $0.017 million; Oracle Advanced Compression Licenses $1.622 million; Oracle Contract Lifecycle Management Licenses C/FFP Mythics Inc: Virginia Beach, VA $7.408 million; Oracle Licenses MIPR DISA: Pensacola, FL $5.446 million; Kurzweil 5000 508 Assistive Tech Licenses C/FFP Envision Technology Inc: Bethesda, MD $0.008 million; Dragon Naturally Speaking 508 C/FFP Red River Computer Co: Claremont, NH $0.007 million; DISA/DITCO Delinquent Balance MIPR DISA DITCO: Scott AFB, IL $0.017 million; and DBTA Section 1553 MIPR DFAS: Columbus, OH $0.377 million.

Support ($ in Millions)

Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	FY 2023 Cost	FY 2023 Award Date	FY 2024 Cost	FY 2024 Award Date	FY 2025 Base Cost	FY 2025 Base Award Date	FY 2025 OCO Cost	FY 2025 OCO Award Date	FY 2025 Total Cost	Cost To Complete	Total Cost	Target Value of Contract
Estimated SBIR/STTR:	TBD	TBD : TBD	5.483	0.710	Jun 2023	-		-		-		-	Continuing	Continuing	Continuing
		Subtotal	5.483	0.710		-		-		-		-	Continuing	Continuing	N/A

Remarks

SIBR/SITTR Tax is taken off the topline

DAI is currently looking for alternative solutions of testing, where we may no longer require services from JITC come FY2025.

Exhibit R-3, RDT&E Project Cost Analysis: PB 2025 Defense Logistics Agency			Date: March 2024
Appropriation/Budget Activity 0400 / 5	**R-1 Program Element (Number/Name)** PE 0605080S / *Defense Agencies Initiative (DAI) - Financial System*	**Project (Number/Name)** 01 / *Defense Agencies Initiative - Financial System*	

Test and Evaluation ($ in Millions)

Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	FY 2023 Cost	FY 2023 Award Date	FY 2024 Cost	FY 2024 Award Date	FY 2025 Base Cost	FY 2025 Base Award Date	FY 2025 OCO Cost	FY 2025 OCO Award Date	FY 2025 Total Cost	Cost To Complete	Total Cost	Target Value of Contract
DISA Hosting: Test and Development	MIPR	DISA : Pensacola, FL	24.850	7.030	Oct 2022	4.000	Oct 2023	0.700	Oct 2025	-		0.700	Continuing	Continuing	Continuing
Interoperability	MIPR	JITC : Fort Meade, MD	5.626	0.079	Oct 2022	0.200	Oct 2023	0.300	Oct 2025	-		0.300	Continuing	Continuing	Continuing
Performance and Regression Testing	MIPR	JITC : Fort Huachuca, AZ	6.002	0.412	Oct 2022	0.800	Oct 2023	0.700	Oct 2025	-		0.700	Continuing	Continuing	Continuing
DCPS Testing	MIPR	DFAS : Indianapolis, IN	0.574	-		-		-		-		-	Continuing	Continuing	Continuing
		Subtotal	37.052	7.521		5.000		1.700		-		1.700	Continuing	Continuing	N/A

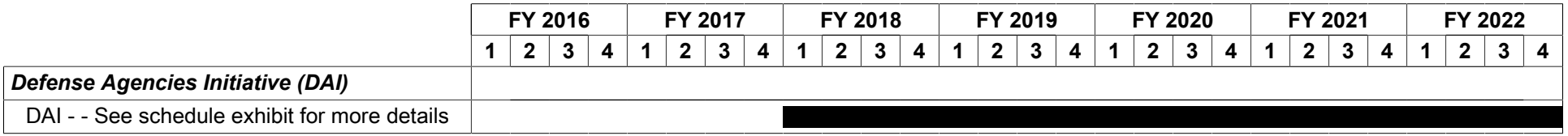
Remarks

Previous MIPR actions: Operational Test and Evaluation, $4.742

	Prior Years	FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total	Cost To Complete	Total Cost	Target Value of Contract
Project Cost Totals	257.100	27.094		32.629		31.916		-		31.916	Continuing	Continuing	N/A

Remarks

Exhibit R-4, RDT&E Schedule Profile: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 5	**R-1 Program Element (Number/Name)** PE 0605080S / *Defense Agencies Initiative (DAI) - Financial System*	**Project (Number/Name)** 01 / *Defense Agencies Initiative - Financial System*



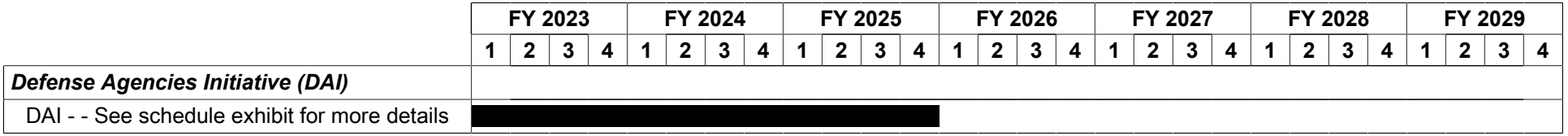


Exhibit R-4A, RDT&E Schedule Details: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 5	**R-1 Program Element (Number/Name)** PE 0605080S / *Defense Agencies Initiative (DAI) - Financial System*	**Project (Number/Name)** 01 / *Defense Agencies Initiative - Financial System*

Schedule Details

	Start		End	
Events by Sub Project	**Quarter**	**Year**	**Quarter**	**Year**
Defense Agencies Initiative (DAI)				
DAI - - See schedule exhibit for more details	1	2018	4	2025

Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Defense Logistics Agency	Date: March 2024
Appropriation/Budget Activity 0400: *Research, Development, Test & Evaluation, Defense-Wide* / BA 6: *RDT&E Management Support*	**R-1 Program Element (Number/Name)** PE 0605502S / *Small Business Innovative Research (SBIR)*

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
Total Program Element	79.853	11.212	0.000	0.000	-	0.000	0.000	0.000	0.000	0.000	Continuing	Continuing
01: *Small Business Innovative Research*	79.853	11.212	0.000	0.000	-	0.000	0.000	0.000	0.000	0.000	Continuing	Continuing

A. Mission Description and Budget Item Justification

Defense Logistics Agency's (DLA's) ability to deliver Americans the right logistics solution in every transaction requires more than successful management of the Agency's wholesale supplies and suppliers. It requires supply chain excellence. Our military's ability to generate and sustain combat readiness indefinitely, anywhere on the globe requires that DLA-managed materiel flow seamlessly and as needed from the nation's industrial base to where it is ultimately used.

DLA's Small Business Innovative Research (SBIR) program seeks to solicit innovative research and development proposals from the small business community to address DLA's strategic and operational requirements. All selections shall demonstrate and involve some technical risk with yet to be determined technical feasibility. Phase I proposals should demonstrate the feasibility of the proposed technology and provide a strong business case for Phase II investment for a prototype or at least a proof-of-concept demonstration. A favorable return on investment and commercialization potential have a strong influence on Phase II selections.

B. Program Change Summary ($ in Millions)	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total
Previous President's Budget	0.000	0.000	0.000	-	0.000
Current President's Budget	11.212	0.000	0.000	-	0.000
Total Adjustments	11.212	0.000	0.000	-	0.000
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-	-			
• SBIR/STTR Transfer	11.212	-			

Change Summary Explanation

FY 2023:

Defense Logistics Agency (DLA) SBIR/STTR taxes are $4.953 million and Defense Microelectronics Agency (DMEA) taxes are $6.258 million.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency											Date: March 2024	
Appropriation/Budget Activity 0400 / 6					R-1 Program Element (Number/Name) PE 0605502S / *Small Business Innovative Research (SBIR)*				Project (Number/Name) 01 / *Small Business Innovative Research*			
COST ($ in Millions)	**Prior Years**	**FY 2023**	**FY 2024**	**FY 2025 Base**	**FY 2025 OCO**	**FY 2025 Total**	**FY 2026**	**FY 2027**	**FY 2028**	**FY 2029**	**Cost To Complete**	**Total Cost**
01: *Small Business Innovative Research*	79.853	11.212	0.000	0.000	-	0.000	0.000	0.000	0.000	0.000	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

The Small Business Innovation Program (SBIP) explores innovative concepts pursuant to Public Law 106-554 (Small Business Reauthorization Act of 2000) and Public Law 107-50 (Small Business Technology Transfer Program Reauthorization Act of 2001), which mandates a two-phase competition for small businesses with innovative technologies with a defense application as well as a commercial value. The Small Business Innovation Research (SBIR) and Small Business Technology Transfer (STTR) programs will develop new dual-use technologies for possible future DLA operational and sustainment requirements. DLA strives to make it fast and easy for customers to work with our Agency by quickly understanding current requirements and anticipating their future needs. In support of the major subordinate commands and military Services, Small Business Innovation Research (SBIR) helps to ensure readiness and lethality across the end-to-end supply chain by optimizing retail and industrial support, which ultimately reduces risk and increases efficiency, and positions solutions for Warfighter requirements.

Dual-use means the technologies will be judged on their potential for future private sector investment both as a vehicle for reducing development time and cost, unit costs of new DLA technologies, and as a route to national economic growth through new commercial products. DLA will conduct the competition as well as award and manage the contracts.

The DLA's SBIR/STTR investments are divided into multiple Research Areas that are aligned with the National Defense Strategy and the DLA Strategic Plan.

DLA R&D SBIP Strategic Focus Areas
- Nuclear Enterprise Support: To maintain nuclear weapons systems readiness, SBIP seeks to qualify alternate sources of supply through the reverse engineering of technical data and/or source approval processes to improve availability for consumable parts for weapons systems with limited or diminishing sources of supply.
- Force Readiness and Lethality: To improve life cycle performance through technological advancement, innovation and reengineering, SBIP strives to mitigate single points-of-failure that threaten the readiness of weapons systems used by our Warfighters.
- Supply Chain Innovation: To maintain a secure and resilient supply chain, SBIP provides opportunities for our small business industrial base to engage in technological innovations that enhance supply chain operations, improve procurement lead times, and reduce life cycle costs.
- Supply Chain Assurance: To ensure supply chain readiness, SBIP endeavors to secure the microelectronics supply chain, adopt industrial base best practices associated with counterfeit risk reduction, and develop a domestic supply of rare earth elements essential to maintain the integrity of DLA’s complex supply chain.

DMEA
- Advanced microelectronics concepts, technologies, and applications
- Continue to seek innovative technical solutions to DOD microelectronics research and development needs and increase private sector commercialization of these innovations.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 6	**R-1 Program Element (Number/Name)** PE 0605502S / *Small Business Innovative Research (SBIR)*	**Project (Number/Name)** 01 / *Small Business Innovative Research*

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
Title: SBIR Accomplishments/Plans	11.212	-	-
Description: DLA FY 2023 SBIR/STTR Accomplishments: - Grew Small Business capability to combat repair part sourcing challenges associated with weapon system aging, obsolescence, and DMSMS through innovation, reverse engineering, and advanced manufacturing techniques - Developed domestic suppliers for critical REEs, and derived materials and parts, such as magnets. Successfully developed recycling technologies for rare earth elements/magnets and qualified products for a drop-in replacement for high performance weapons systems (i.e., F-35s/F-16s, JDAMs, turbine engines for various fighter jets, etc.) - Sponsored innovative manufacturing technologies to enhance supply chain operation and improve weapon system lifecycle performance (i.e., Fuel Cells, A/C Canopy Seals, Braking Systems, etc.) - Developed Additive Manufacturing process monitoring and control system for Laser Powder Bed Fusion and Directed Energy Deposition methods - Transition system to OEMs, Army ARL, Air Force, NASA, and other research institutions. DMEA FY 2023 SBIR/STTR Accomplishments: DMEA FY23 SBIR Accomplishments - The SBIR Program contributed to the advancement of microelectronics concepts, technologies, and applications through the following topics initiated in FY23: • Automated Measurement of Passive Devices in Printed Circuit Assemblies (SBIR PI - one award) • High Voltage Package Encapsulation using Innovative and Advanced Materials (SBIR PI - two awards) • High-G Accelerometers (SBIR PI - two awards) • High-G Clock Source (SBIR PI - two awards) • Low Cost High Power Opening and Closing Switches (DP2 - one award) • Modular Cryogenic Dewar for Radiation Testing (SBIR PI - one award) • Ultra-High Voltage Insulated Gate Bipolar Transistor on SiC (DP2 - one award) • Ultra Wideband Voltage Controlled Oscillator (SBIR PI - two awards) • Vertical Photoconductive Semiconductor Switch (PCSS) & Triggering Assembly (SBIR PI - two awards) • Synthesizable Register Transfer Logic Assertions (FY22 Phase II) • Radiation Shielding (MDA Sequential Phase II (SP2)) • BlockChain Supply Chain Enhancement for Trusted and Assured FPGAs and ASICs (PII Enhancement) DMEA has one FY23 STTR PI Open Topic to report: Applications to Assist in Analysis and Re-Engineering of Printed Circuit Board Assemblies. Award(s) will be made in FY24.			
Accomplishments/Planned Programs Subtotals	11.212	-	-

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 6	**R-1 Program Element (Number/Name)** PE 0605502S / *Small Business Innovative Research (SBIR)*	**Project (Number/Name)** 01 / *Small Business Innovative Research*

C. Other Program Funding Summary ($ in Millions)

N/A

Remarks

N/A

D. Acquisition Strategy

The SBIR acquisition process seeks to match projects with DLA's Strategic Focus Areas. The goal is to align SBIR/STTR developed technology with current and future DLA requirements. DLA solicits all new project execution work through the DOD SBIR Broad Agency Announcement (BAA). There are three separate solicitation periods throughout each year. (Jan-Feb, May-Jun, and Sep-Oct)

Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Defense Logistics Agency	Date: March 2024
Appropriation/Budget Activity 0400: *Research, Development, Test & Evaluation, Defense-Wide* / BA 7: *Operational Systems Development*	**R-1 Program Element (Number/Name)** PE 0708012S / *Pacific Disaster Center*

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
Total Program Element	20.061	11.442	1.905	1.861	-	1.861	1.874	1.880	1.925	1.976	Continuing	Continuing
03: *Pacific Disaster Center*	20.061	11.442	1.905	1.861	-	1.861	1.874	1.880	1.925	1.976	Continuing	Continuing

A. Mission Description and Budget Item Justification

The Pacific Disaster Center (PDC) is a public/private partnership managed by the University of Hawaii (UH) under a cooperative agreement with the Department of Defense. It is functionally within the organization of the Office of the Under Secretary of Defense (Acquisition and Sustainment) (OUSD(A&S)) and the Defense Logistics Agency (DLA). The PDC is a world-recognized authority and leader in science and information technology applications relating to humanitarian assistance and disaster relief (HA/DR). PDC develops new and innovative technologies to operate an (unclassified) integrated multi-hazard monitoring, early warning and decision support system, called DoD RAPIDS, for the Department.

B. Program Change Summary ($ in Millions)	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total
Previous President's Budget	11.875	1.905	1.896	-	1.896
Current President's Budget	11.442	1.905	1.861	-	1.861
Total Adjustments	-0.433	0.000	-0.035	-	-0.035
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-	-			
• SBIR/STTR Transfer	-0.433	-			
• Program Increase: Non-labor Inflation	-	-	0.004	-	0.004
• Program Decrease	-	-	-0.039	-	-0.039

Congressional Add Details ($ in Millions, and Includes General Reductions)	FY 2023	FY 2024
Project: 03: *Pacific Disaster Center*		
Congressional Add: *Global Water Security Center*	10.000	-
Congressional Add Subtotals for Project: 03	10.000	-
Congressional Add Totals for all Projects	10.000	-

Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Defense Logistics Agency	Date: March 2024
Appropriation/Budget Activity 0400: *Research, Development, Test & Evaluation, Defense-Wide I* BA 7: *Operational Systems Development*	**R-1 Program Element (Number/Name)** PE 0708012S *I Pacific Disaster Center*

Change Summary Explanation

FY 2025 Program Decrease: Reduction to fund higher DoD priorities.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency			Date: March 2024
Appropriation/Budget Activity 0400 / 7	R-1 Program Element (Number/Name) PE 0708012S / *Pacific Disaster Center*	Project (Number/Name) 03 / *Pacific Disaster Center*	

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
03: *Pacific Disaster Center*	20.061	11.442	1.905	1.861	-	1.861	1.874	1.880	1.925	1.976	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

The PDC has provided operational support for an (unclassified) integrated multi-hazard monitoring, early warning and decision support system, called RAPIDS, for the department since 2007. The system is frequently used by COCOMS, particularly INDOPACOM and SOUTHCOM, for HA/DR missions and exercises, and was recently selected as one of the most effective systems in a position paper by the department, reviewing all unclassified information sharing systems. “Expanded use of RAPIDS across the DoD at the Combatant Commands, Joint Task Force, and by deployed units from the services” was identified as ”a primary Joint Staff objective” in a memorandum dated July 6, 2017. RAPIDS is also regularly used at the National Guard Bureau Joint Operations Center for monitoring events and crises of interest.

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
Title: Pacific Disaster Center (PDC)	1.442	1.905	1.861

Description: The Under Secretary of Defense for Acquisition and Sustainment, (USD(A&S)), is the Operational Sponsor and functional Office of Secretary of Defense (OSD) Principal Staff Assistant (PSA) for the program. USD(A&S) will continue to provide acquisition oversight authority for the program.

The PDC has been in operation since February 1996, as a public/private partnership managed by the University of Hawaii (UH) under a cooperative agreement with the Department of Defense. Pacific Disaster Center (PDC) functions, manpower, and budget resources transferred to the OUSD (A&S) and the Defense Logistics Agency (DLA) in October 2011.

The PDC is a world-recognized authority and leader in science and information technology applications relating to humanitarian assistance and disaster relief (HA/DR). PDC’s applications and information products enhance preparedness, situational awareness, and civil-military communications for humanitarian missions worldwide, while its national-level socio-economic Risk and Vulnerability Assessments help inform strategies by measuring indicators for national resiliency using scientific methods. The DLA J35, Plans Executive Directorate oversees program management responsibilities related to the PDC. The Program Manager's primary responsibility is for management and stewardship of governmental funds provided in Defense Department appropriations for DoD missions associated with DoD CrM, HA/DR, Theater Security Cooperation, and Defense Support to Civil Authorities (DSCA). In doing this, the Program Management Office develops and provides policy, oversight and guidance, and jointly develops strategic guidelines, programmatic content and priorities with the UH and PDC. The PDC Program Office also serves as a support element of the Hawaii-based organization especially in the area of gaining Federal agency support and resources, as well as business opportunities.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 7	**R-1 Program Element (Number/Name)** PE 0708012S / *Pacific Disaster Center*	**Project (Number/Name)** 03 / *Pacific Disaster Center*

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
In 2022, the Pacific Disaster Center was recognized as the winner of the United Nations Sasakawa Award for its global efforts related to disaster risk reduction. FY 2023 Accomplishments: -Supported Combatant Command HA/DR efforts with partner countries through analytics and information product development, DisasterAWARE RAPIDS training delivery, TTX planning and execution, and disaster response, including Typhoon Nora (INDOPACOM), Hurricane Ian (SOUTHCOM), Turkey M7.8 earthquake (EUCOM / NATO), USN Comfort and Tradewinds Exercises (SOUTHCOM), South Asia Disaster Response Exercise and Exchange – DREE (INDOPACOM/USARPAC), to name a few. -In collaboration with NASA, extended hazard coverage (Global Flood) by releasing results of nearly two years of joint scientific work, available now in RAPIDS/DisasterAWARE. Global Landsilde, also jointly developed with NASA's team, is also expected to release by Sep '23. -Enhanced DisasterAWARE features with three major releases, growing RAPIDS and DisasterAWARE Pro user base 7% to nearly 28k combined. -Completed and advanced Climate Change Impact (CCI) assessments on impacts to warfighting and military readiness within INDOPACOM and SOUTHCOM AORs. The analysis was used in the commander's briefings, including in comments delivered to the US Congress by the SOUTHCOM commander. -Integrated PDC's Women, Peace, and Security (WPS) analysis as a core component of the John F. Kennedy Special Warfare Center and School Civil Affairs Anti-Slavery Course. -Advanced application of AI to HADR/DRR efforts by enhancing capabilities to semi-automate analysis of global disaster articles to uncover hazards not otherwise detected; PDC chaired World AI Summit, highlighting PDC's "AI for Humanity" program. -Expanded partnerships continuing and extending collaborations with UN/IGO agencies (WFP, UNOCHA, UNDRR, IOM, IFRC, UNICEF), Hawaii Green Growth, iMAPP, and others supporting global DRR programs. -Maui Wildfires (Aug '23): Provided support to the operational (EOC) mapping and information needs to federal, state, and local government agencies, decision makers, and the public. Highlights include mapping critical response data; PDC's estimated damages produced hours after the fires was used in the Hawaii Governor public briefing, and as a basis for requesting Presidential disaster declaration; DisasterAWARE used as main COP (by the state, local, federal agencies, etc.). PDC registered over 520 new RAPIDS/DisasterAWARE users in the two weeks since the event.			

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 7	**R-1 Program Element (Number/Name)** PE 0708012S / *Pacific Disaster Center*	**Project (Number/Name)** 03 / *Pacific Disaster Center*

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
-National Disaster PBA engagements in Guyana, Ghana, Nepal, Columbia, Palau, Djibouti, Suriname, and 7 ECI counties (Barbados, Grenada, St. Vincent and the Grenadines, St. Lucia, Dominica, Antigua). -Launched Early Warning System capacity development programs in Balkans (Albania, Montenegro, N. Macedonia, Kosovo) in partnership with USFS and EUCOM, and in Timor-Leste in partnership with UN IOM and USAID. ***FY 2024 Plans:*** -Enhance the DisasterAWARE platform, and related applications and tools, that directly support operational readiness for multi-hazard early warning, monitoring and evidence-based decision support functions. These include enhancing (operator-used) application features and functions that integrate, visualize and provide secure, but easy, access to automated and user-generated content that supports regional risk monitoring, impact assessment, planning and alerting for disaster events and exercises. - Develop and deploy advanced applications to enhance multi-hazard monitoring, situational awareness, notification/warning, exposure estimation, and impact modeling and assessments. This includes developing new methods and capabilities to develop, leverage, and maintain innovative technologies such as Artificial Intelligence (AI) to enhance hazard detection or exposure/impact analysis. -Advance analytical capabilities to better support national security interests and critical decision-making. Continue to refine the inclusion of domains directly impacting the safety and security of Americans. Expand the understanding and inclusion of predictive capabilities to estimate the severity of impacts to populations by characterizing the socio-economic, political, health, cultural, climate, and environmental factors that are influencing risk and resilience to support more effective decision-making. -Leverage our subject matter expertise, to enhance Early Warning for All and expand DisasterAWARE capabilities. This is accomplished by curating and integrating high-quality content related to disaster management for the main stakeholders, general public, and PDC partners. Provide rapid and effective response support to direct requests for information or assistance (RFI/RFA) related to DisasterAWARE access, disaster response operations and/or potential acute risks. Key activities include supporting the DoD, U.S. Interagency and crucial regional and international partners with requests for the development and dissemination of situational awareness reports and analytical products. ***FY 2025 Plans:*** FY 2025 Annual Plan activities build on the work completed in FY 2024 for sustainment of disaster management tools and services for public benefit. This includes sustainment of DisasterAWARE Pro for use by emergency responders globally; Disaster Alert for the general public; and RAPIDS, the DoD custom version of DisasterAWARE Pro. FY 2025 activities will include investments to enhance DiasterAWARE capabilities to ensure the technology keeps pace with big data and artificial intelligence advancements to enable rapid assessment of information and continued support for DoD CCMD HA/DR requirements. ***FY 2024 to FY 2025 Increase/Decrease Statement:***			

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 7	**R-1 Program Element (Number/Name)** PE 0708012S / *Pacific Disaster Center*	**Project (Number/Name)** 03 / *Pacific Disaster Center*

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
FY 2025 baseline was reduced to fund higher DoD priorities.			
Accomplishments/Planned Programs Subtotals	1.442	1.905	1.861

	FY 2023	FY 2024
Congressional Add: Global Water Security Center	10.000	-
FY 2023 Accomplishments: The Global Water Security Center (GWSC) worked to deliver data, information, knowledge, and training to help key decision makers understand the connection between water security and national security, and to leverage knowledge to achieve their missions. Through modeling for Water and Climate Security Impacts, the GWSC supported science applications and analysis of environmental (in)security within the water, food, energy, and health nexus. In addition, the GWSC supported diverse organizations like CCMDs, OSD, Joint Staff, and military services anticipate the data and products can be force multipliers.		
Congressional Adds Subtotals	10.000	-

C. Other Program Funding Summary ($ in Millions)

N/A

Remarks

D. Acquisition Strategy

PDC projects beyond the baseline Situational Awareness & Decision Support Applications/Tools architecture (Atlas/DisasterAWARE Pro/RAPIDS) undertaken in support of the DoD Cooperative Agreement (CA) with the University of Hawaii (UH) are from PDC customers (e.g., DoD, NGOs, other nations, academia, and industry). The PDC prepares the public, disaster managers, governments, and others to mitigate the effects of disasters. The goal is to have people and technology work together to preserve life, safeguard livelihoods, protect property to foster disaster-resilient communities. Projects obtained and funded from this customer base serve as a means to determine PDC product and services relevancy. PDC's expanded risk assessments to include scientific measure of Fragility profiles and Women, Peace, and Security (WPS) are received by DoD and other national policy makers as a base to inform the strategic decision-making process.

Exhibit R-3, RDT&E Project Cost Analysis: PB 2025 Defense Logistics Agency			Date: March 2024
Appropriation/Budget Activity 0400 / 7	R-1 Program Element (Number/Name) PE 0708012S / *Pacific Disaster Center*	Project (Number/Name) 03 / *Pacific Disaster Center*	

Test and Evaluation ($ in Millions)

Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	FY 2023 Cost	FY 2023 Award Date	FY 2024 Cost	FY 2024 Award Date	FY 2025 Base Cost	FY 2025 Base Award Date	FY 2025 OCO Cost	FY 2025 OCO Award Date	FY 2025 Total Cost	Cost To Complete	Total Cost	Target Value of Contract
PDC Disaster AWARE: Early Warning and Decision Support Applications	MIPR	University of Hawaii Systems : Honolulu, HI	16.061	1.442	Dec 2022	1.905	Dec 2023	1.861		-		1.861	Continuing	Continuing	Continuing
Global Water Security Center	MIPR	University of Alabama through the University of Hawaii : Honolulu, HI	4.000	10.000	Apr 2023	-		-		-		-	Continuing	Continuing	-
		Subtotal	20.061	11.442		1.905		1.861		-		1.861	Continuing	Continuing	N/A

	Prior Years	FY 2023 Cost	FY 2023 Award Date	FY 2024 Cost	FY 2024 Award Date	FY 2025 Base Cost	FY 2025 Base Award Date	FY 2025 OCO Cost	FY 2025 OCO Award Date	FY 2025 Total Cost	Cost To Complete	Total Cost	Target Value of Contract
Project Cost Totals	20.061	11.442		1.905		1.861		-		1.861	Continuing	Continuing	N/A

Remarks

Exhibit R-4, RDT&E Schedule Profile: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 7	**R-1 Program Element (Number/Name)** PE 0708012S / *Pacific Disaster Center*	**Project (Number/Name)** 03 / *Pacific Disaster Center*

	FY 2021				FY 2024				FY 2025				FY 2026				FY 2027				FY 2028				FY 2029			
	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4
Pacific Disaster Center																												
Pacific Disaster Center (PDC)																												

Exhibit R-4A, RDT&E Schedule Details: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 7	**R-1 Program Element (Number/Name)** PE 0708012S / *Pacific Disaster Center*	**Project (Number/Name)** 03 / *Pacific Disaster Center*

Schedule Details

	Start		End	
Events by Sub Project	**Quarter**	**Year**	**Quarter**	**Year**
Pacific Disaster Center				
Pacific Disaster Center	1	2022	4	2029

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Exhibit R-2, RDT&E Budget Item Justification: PB 2025 Defense Logistics Agency	Date: March 2024
Appropriation/Budget Activity 0400: *Research, Development, Test & Evaluation, Defense-Wide* / BA 7: *Operational Systems Development*	**R-1 Program Element (Number/Name)** PE 0708047S / *Defense Property Accountability System (DPAS)*

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
Total Program Element	23.367	3.145	3.249	3.004	-	3.004	3.029	3.038	3.111	3.195	Continuing	Continuing
ABC: *DPAS*	23.367	3.145	3.249	3.004	-	3.004	3.029	3.038	3.111	3.195	Continuing	Continuing

A. Mission Description and Budget Item Justification

The Defense Property Accountability System (DPAS) provides the Department an asset accountability system which is fully compliant with financial reporting regulations and has a clean audit history. With an integrated accountability, utilization, maintenance, and warehouse capability, DPAS provides the Department an enterprise solution for asset management.

B. Program Change Summary ($ in Millions)	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total
Previous President's Budget	3.264	3.249	3.062	-	3.062
Current President's Budget	3.145	3.249	3.004	-	3.004
Total Adjustments	-0.119	0.000	-0.058	-	-0.058
• Congressional General Reductions	-	-			
• Congressional Directed Reductions	-	-			
• Congressional Rescissions	-	-			
• Congressional Adds	-	-			
• Congressional Directed Transfers	-	-			
• Reprogrammings	-	-			
• SBIR/STTR Transfer	-0.119	-			
• Program Decrease: Non-labor Reduction	-	-	0.005	-	0.005
• Program Decrease	-	-	-0.063	-	-0.063

Change Summary Explanation

FY 2025 Program Decrease: Reduction to fund higher DoD priorities.

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency			Date: March 2024
Appropriation/Budget Activity 0400 / 7	R-1 Program Element (Number/Name) PE 0708047S / *Defense Property Account ability System (DPAS)*	Project (Number/Name) ABC / *DPAS*	

COST ($ in Millions)	Prior Years	FY 2023	FY 2024	FY 2025 Base	FY 2025 OCO	FY 2025 Total	FY 2026	FY 2027	FY 2028	FY 2029	Cost To Complete	Total Cost
ABC: *DPAS*	23.367	3.145	3.249	3.004	-	3.004	3.029	3.038	3.111	3.195	Continuing	Continuing
Quantity of RDT&E Articles	-	-	-	-	-	-	-	-	-	-		

A. Mission Description and Budget Item Justification

The DPAS system provides accountability and management functionality of General Equipment, Real Property and Internal Use Software, to the Department. The budgeted projects will provide enhancements to the existing capability, ensure efficient operation, and provide solutions for process gaps as they are discovered. The greater enhancements to DPAS allow the DOD to sunset legacy systems as DPAS assimilates the legacy functionality into the overall operations.

B. Accomplishments/Planned Programs ($ in Millions)	FY 2023	FY 2024	FY 2025
Title: Technical Refresh	3.145	3.249	3.004
Description: During the Technical Refresh, changes to the system processes will be made so accounting transactions for equipment assets from the warehouse portion of the system will mirror the processes in the current Property Accountability. The processes to support the Army to field assets from the Program Executive Offices to their field units will also be in this version. FY 2023 Accomplishments: Improved the SSAE 18 audit to a qualified opinion from an adverse. Completed the technical refresh of the Maintenance Work Order to provide a more efficient user interface and additional capabilities. Completed the interface with the PIEE GFP module. ***FY 2024 Plans:*** Complete the technical refresh which includes: improve functionality, increase scalability, upgrade processes, decrease sustainment costs, and improve user experience and incorporate over 600 System Change Requests (SCRs) that have been submitted by various DoD components. ***FY 2025 Plans:*** Complete technical refresh of all Accounting Transaction logic to permit transactions to be created in all modules of DPAS when appropriate. Achieve an unmodified opinion for the SSAE 18 audit. Complete modifications to ensure all modules of DPAS operate seamlessly with each other to improve the user experience and improve the accountability and financial reporting of assets. ***FY 2024 to FY 2025 Increase/Decrease Statement:*** FY 2025 baseline was reduced to fund higher DoD priorities.			
Accomplishments/Planned Programs Subtotals	3.145	3.249	3.004

Exhibit R-2A, RDT&E Project Justification: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 7	**R-1 Program Element (Number/Name)** PE 0708047S / *Defense Property Account ability System (DPAS)*	**Project (Number/Name)** ABC / *DPAS*

C. Other Program Funding Summary ($ in Millions)

N/A

Remarks

D. Acquisition Strategy

N/A

Exhibit R-3, RDT&E Project Cost Analysis: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 7	**R-1 Program Element (Number/Name)** PE 0708047S / *Defense Property Account ability System (DPAS)*	**Project (Number/Name)** ABC / *DPAS*

Product Development ($ in Millions)

Cost Category Item	Contract Method & Type	Performing Activity & Location	Prior Years	FY 2023 Cost	FY 2023 Award Date	FY 2024 Cost	FY 2024 Award Date	FY 2025 Base Cost	FY 2025 Base Award Date	FY 2025 OCO Cost	FY 2025 OCO Award Date	FY 2025 Total Cost	Cost To Complete	Total Cost	Target Value of Contract
DPAS Version 7 Development	C/CPIF	Leidos Inc : Camp Hill PA	6.631	-		-		-		-		-	0.000	6.631	6.631
DPAS Development 2020.1	C/FFP	Leidos Inc : Camp Hill PA	3.545	-		-		-		-		-	0.000	3.545	3.545
DPAS Development Version 2021.1	SS/FFP	Leidos, Inc. : Camp Hill Pa	7.034	-		-		-		-		-	Continuing	Continuing	7.301
DPAS Development Version 2022.1	Option/ FFP	Leidos Inc: : Camp Hill, PA	6.157	-		-		-		-		-	Continuing	Continuing	6.390
DPAS Development 2023.1	Option/ FFP	Leidos Inc : Camp Hill, PA	-	3.145	Aug 2023	-		3.004		-		3.004	Continuing	Continuing	-
DPAS Development Version 2024.1	C/FFP	TBD : TBD	-	-		3.249	Sep 2023	-		-		-	Continuing	Continuing	3.233
		Subtotal	23.367	3.145		3.249		3.004		-		3.004	Continuing	Continuing	N/A

	Prior Years	FY 2023		FY 2024		FY 2025 Base		FY 2025 OCO		FY 2025 Total	Cost To Complete	Total Cost	Target Value of Contract
Project Cost Totals	23.367	3.145		3.249		3.004		-		3.004	Continuing	Continuing	N/A

Remarks

Exhibit R-4, RDT&E Schedule Profile: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 7	**R-1 Program Element (Number/Name)** PE 0708047S / *Defense Property Account ability System (DPAS)*	**Project (Number/Name)** ABC / *DPAS*

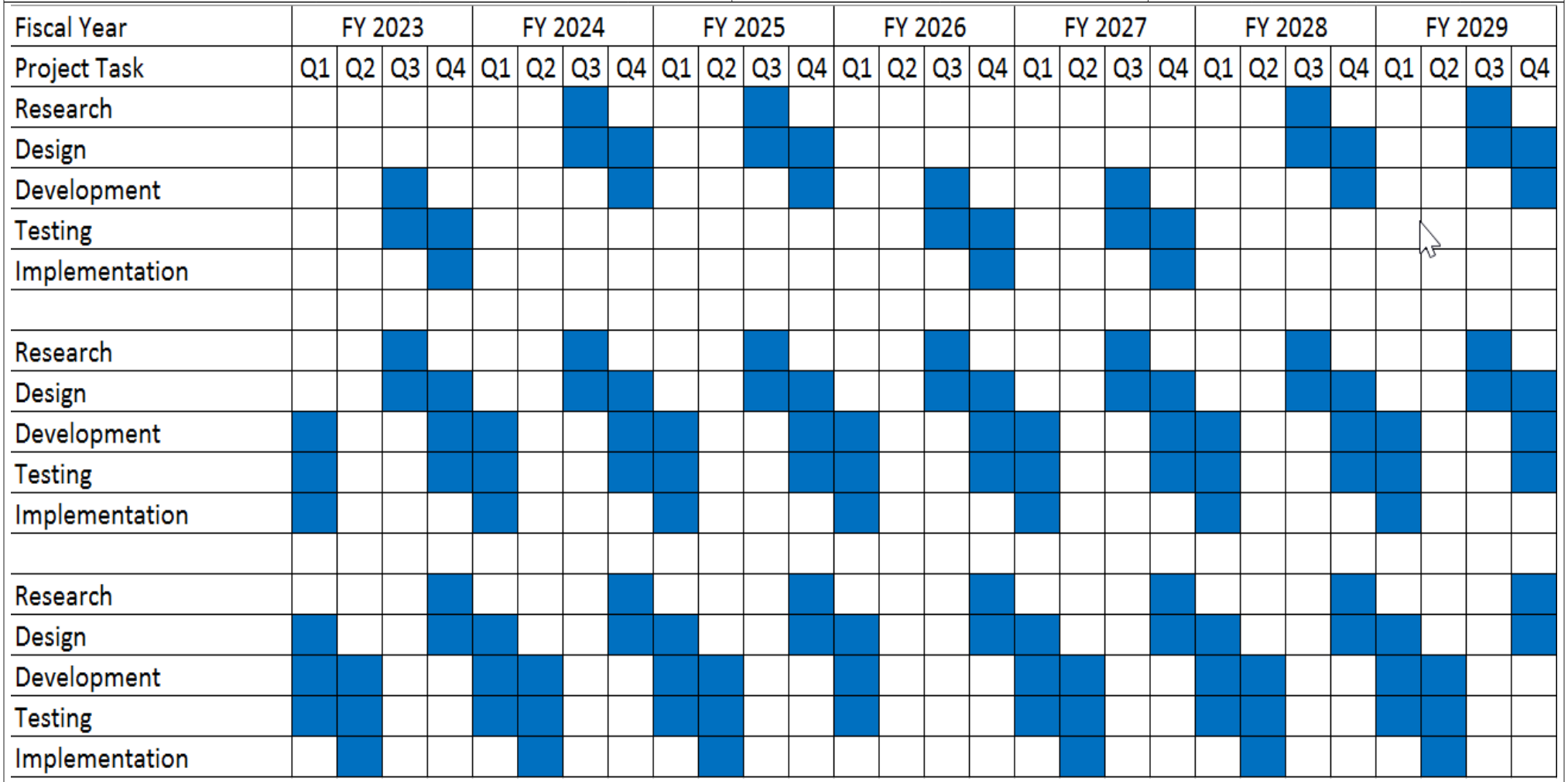

Exhibit R-4A, RDT&E Schedule Details: PB 2025 Defense Logistics Agency		Date: March 2024
Appropriation/Budget Activity 0400 / 7	**R-1 Program Element (Number/Name)** PE 0708047S / *Defense Property Accountability System (DPAS)*	**Project (Number/Name)** ABC / *DPAS*

Schedule Details

	Start		End	
Events by Sub Project	**Quarter**	**Year**	**Quarter**	**Year**
Defense Property Accountability System (DPAS)				
Defense Property Accountability System (DPAS)	1	2022	4	2029