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I will not scan the information onto a network if the information has a higher classification than what the network is currently accredited. I will not enter information that is proprietary, contractor-excluded, or otherwise needs special protection or handling, unless approved in writing by Information Assurance (IA).

I will have the information to be scanned reviewed and verified by another person for Two Person Integrity (TPI) to prevent unauthorized or inadvertent disclosure or use. I and the TPI person certify to the best of our knowledge that we have taken all appropriate measures to ensure the information contained in this document is authorized for transport over the network on which it will be sent.

I will report incidents pertaining to unauthorized storage or transmission of information of a greater sensitivity than what the system or network is currently accredited for to my servicing Help Desk.

I understand that violations of agreed upon conditions will result in the suspension or termination of my privileges to access classified data. I understand that my access may be suspended, revoked or terminated for non-compliance with DoD security policies. These repercussions also apply to the TPI person.

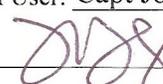
The undersigned consents to interception/capture and seizure of ALL communications and data for any authorized purpose (including personal misconduct, law enforcement, or counter intelligence investigation). The undersigned understands that violations are punishable by UCMJ action, punitive actions and/or other adverse administrative actions.

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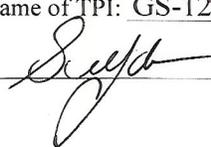
Subject: Gen Dunford Tone At The Top Letter FY14 1935

YYYY/MMM/DD and Time: 2014/Jun/02

Print Rank/Title Name of User: Capt Joseph Smith---CAG

User Signature: 

Print Rank/Title Name of TPI: GS-12 Stephen Akers---CAG

TPI Signature: 



HEADQUARTERS
UNITED STATES FORCES-AFGHANISTAN
KABUL, AFGHANISTAN
APO, AE 09356

USFOR-A CDR

19 February 2013

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: FY 2013 Managers' Internal Control Program (MICP)

1. References:

- a. Memorandum for Distribution titled, FY 2013 Managers' Internal Control Program, 18 October 2012.
- b. Army Regulation 11-2, Managers' Internal Control Program, 26 March 2012.
- c. Department of Defense Instruction 5010.40, 29 July 2010.

2. Warfighting is our business, and we must accomplish our mission in an environment where there is ever increasing pressure to effectively manage our resources. It is important that you understand my intent towards reliance upon the identification and implementation of fiscal and operational efficiencies during this critical stage in our long-term commitment to Afghanistan and the region. As Gen Allen communicated in his 18 October 2012 Memorandum titled, FY 2013 Managers' Internal Control Program (MICP), "it is no longer business as usual, in terms of allocation and spending for non-mission essential resources. We need to leverage the USFOR-A MICP to ensure our command maximizes each dollar spent, to execute its plans, set priorities, strengthen management responsibilities, gauge progress against goals and make adjustments as needed." This is a time for continuity, not change, and I intend to proceed on this same azimuth with even greater focus and attention.

3. The DoD MICP has recently undergone a paradigm shift in focus. This new direction takes a risk-based, results-oriented approach. It requires DoD Components ensure all levels within their respective organizations are actively engaged in enhancing operational, financial, program and administrative internal controls, and in the mitigation of potential risk before it occurs, instead of after the mission has been negatively impacted, and reported by outside audit agencies. Our commitment and support aligns with our efforts to apply constant and vigorous effort in validating critical requirements. We will apply the paradigm shift in our spending behavior to include, limitation on new construction projects, drawdown of USFOR-A accompanied by a proportionate reduction of supply requests, limits in the number of civilian and contractor hires to only mission critical requirements, identification and reduction of excess property, supplies, and ammunition and the proper disposition of excess to include retrograde.

USFOR-A CDR

SUBJECT: FY 2013 Managers' Internal Control Program

4. Through our commitment to doing the right thing and being proactive in our identification of remediation of operational, program, administrative and financial inefficiencies, we will actively support USFOR-A's efforts towards an expeditionary posture as effectively and efficiently as possible. By being proper stewards of the valuable taxpayers' resources that we have been entrusted with to execute our mission, it is imperative that we use candor in our communications. We need to ensure that the execution of management decisions is based upon information our senior leadership need to hear versus information that is perceived to be desirable to hear.

5. The USFOR-A Deputy Commanding General – Support will continue to meet with the USFOR-A MICP Coordinator each month to ensure the command's mission priorities are aligned with our internal MICP assessments of risk. I will be kept abreast of the progress with this very important requirement. Your proactive participation with these assessments is essential as we identify potential efficiencies commensurate with the planned drawdown of personnel and other resources.

6. The point of contact for this request is Mr. R. Steven Silverstein, DoD Civilian, GS-15, DSN: 318-449-4027 or via e-mail: Robert.S.Silverstein@afghan.swa.army.mil.

*Commanders—
I need your
decisive engagement.
Thanks—*



J. F. DUNFORD, JR.
General, U.S. Marine Corps
Commander
International Security Assistance Force/
United States Forces – Afghanistan

DISTRIBUTION:

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