

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Supply Management Activity Group
FY 2001 Budget Estimates
Budget Narrative

FUNTIONAL DESCRIPTION

The Defense Logistics Agency (DLA) Supply Management Activity Group incorporates those activities, programs and costs related to material management. Costs include operations (salaries and expenses), material (items sold to the military services (MILSVCs) and capital investments (purchase of equipment, software development and minor construction). Approximately 20 million requisitions are received from the MILSVCs and other federal agencies for the four million consumable items managed by DLA annually.

The DLA Supply Management Activity Group consists of four Inventory Control Points (ICPs) and a small number of supporting activities, including the Defense Logistics Information Service (DLIS). Materiel management is organized around Fuel, Troop and General Support and two Weapons Systems Support activities. During fiscal year 1999, 27,984 contracts were executed.

Organizational responsibilities:

The **Defense Energy Support Center (DESC)** located at Ft. Belvoir, Virginia provides comprehensive worldwide petroleum support for the MILSVCs. This effort includes fuel sales of petroleum and natural gas products; arranging for petroleum support services and performing environmental assessment and cleanup; and coordinating bulk petroleum transportation. In addition, DESC establishes policies and procedures for petroleum quality assurance and surveillance. DESC performs quality assurance overseas and quality surveillance functions within the Continental United States with the assistance of the Defense Contract Management Command. The Defense Reform Initiatives of 1998 increased the Center's mission to include electricity and other energy related services. DESC experiences annual sales of nearly \$4 billion.

The **Defense Supply Center Philadelphia (DSCP)** annually provides \$5.1 billion worth of food, clothing, medicines, medical equipment, general and industrial supplies and services to America's warfighters and eligible dependents worldwide, as well as non-DoD customers. During FY 1999, DSCP and the Defense Industrial Supply Center (DISC) joined together to become a single inventory control point. A description of DSCP's four Directorates follows.

The **Clothing and Textiles Directorate** manages over 8,000 generic items that outfit MILSVC's members with uniforms, helmets, body armor, chemical protective suits, footwear, tents, and other related items. Annual sales are approximately \$1.2 billion.

The **Medical Directorate** provides medical supplies, equipment, pharmaceuticals and other health care items to the MILSVCs in peacetime and war; everything from first-aid kits and

fully deployable field hospitals to complete turnkey radiology suites. Annual sales are approximately \$1.5 billion.

The **Subsistence Directorate** sells grocery items to a MILSVC customer base that ranges from the Defense Commissary Agency (DeCA) to the battlefield. These sales are valued at about \$1.2 billion annually. Items include fresh fruits and vegetables, frozen and dehydrated food, and Meals Ready-to-Eat (MREs).

The **General and Industrial Directorate** sells and manages a wide variety of industrial hardware and commercial items for the MILSVCs and other Federal Agencies. Items managed are in the categories of general hardware, benchstock, move & store material, operational equipment, metals and facilities maintenance. Annual sales are an estimated \$1.2 billion.

As the inventory control point designated as the lead center for aviation, the **Defense Supply Center Richmond (DSCR)** serves within DoD supply-chain as the primary source for nearly 900,000 repair parts and operating supply items. These items include a mix of military-unique items supporting over 1,300 major weapon systems and other items readily available in the commercial market. Annual sales are about \$2.0 billion.

The **Defense Supply Center Columbus (DSCC)** is the lead center for land and maritime support. DSCC sells and manages more than 1.8 million different spare parts. These items include valves, hydraulics, transistors, and microcircuits. Annual sales are projected at \$2.0 billion.

The **Defense Logistics Information Service (DLIS)** supports all logistics functions of DoD, other government agencies and foreign governments by managing and distributing logistics information on the seven million supply items in the Federal Logistics Information System. The supply items DLIS processes range from hand grenades and guided missiles to propeller blades and space vehicles.

BUDGET HIGHLIGHTS

SPECIAL INTEREST ITEMS:

Aviation Spare Parts

Based upon the DLA's FY 2000 Performance Contract commitments, DLA was tasked to determine how to achieve a supply availability goal of 85% for each MILSVC. Although the agency is already achieving an aggregate supply availability of 85%, Air Force and Navy support rates are below that level. Analysis has indicated that overall supply availability is being negatively impacted by items related to aviation support. Program Budget Decision 425 (DLA Supply Management) approved appropriated funding of \$500 million for additional aviation support beginning in FY 2001 through FY 2004 in the amounts of \$100 million, \$147.9 million, \$133.1 million and \$119 million, respectively per fiscal year. Appropriated funding will be included in the Air Force and Navy Operations and Maintenance accounts. DLA will procure \$334 million in aviation spare parts, \$120 million in engines spare and \$46 million to support non-replenishment low demand items. Procurement actions will begin during FY 2000. The

below chart displays the obligational authority included in this budget submission for aviation spare parts.

<u>\$ Millions</u>	<u>FY 2000</u>	<u>FY 2001</u>
DSCR	110.8	109.5
DSCC	6.8	25.8
DSCP	<u>3.5</u>	<u>7.7</u>
Total	121.1	143.0

(Figure 1)

Centralization of DoD Cataloging

Based on the March 1997 decision by DUSD (Logistics), DLA has begun implementing the centralization of cataloging functions at Defense Logistics Information Service (DLIS). Cataloging is the process of gathering, integrating and disseminating logistics information on supply items to logisticians around the world. The Federal Catalog System is a single catalog of seven million active items of supply used by the Federal Government, such as nuts, and bolts, office supplies, furniture, medical supplies, uniforms and weapons system repair parts. The decision to consolidate cataloging supports an organizational staff of 1,063 by FY 2000.

Service Level Billing for DLIS

The Defense Logistics Information Service (DLIS) is resourced through Service Level Billings (SLB) to each DoD Supply Management Activity Group (Army, Navy, Air Force and DLA). In FY 1999 each component paid an equal share of total DLIS costs which included costs for information management and dissemination. Beginning in FY 2000, cataloging costs were added to the SLB for DLIS and the method of allocating SLB changed to recognize the workload-customer relationship. No longer will each activity pay an equal share of DLIS costs. Instead workload will determine the amount included in each SLB. The following chart displays the service level billing included in this budget submission.

<u>\$ Millions</u>	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
Army	20.2	27.4	27.7
Navy	20.2	24.1	24.4
Air Force	20.2	29.1	29.2
DLA	<u>20.2</u>	<u>37.8</u>	<u>37.7</u>
Total	80.8	118.4	119.0

(Figure 2)

PERFORMANCE INDICATORS

DLA entered into a contract with the Defense Management Council (DMC) that articulates DLA performance in FY2000 through FY2005. The standards and goals set forth in this contract

assume that DLA will continue operations in an overall peacetime environment and provide support for contingency operations at levels similar to those in recent years. The following are Performance and Quality Measures included in this budget submission.

Net Operating Results (NOR): A financial management tool that measures the effectiveness of cost recovery rates. NOR is the differences between revenues and expenses and excludes non-recoverable items such as Property Disposal Office transfers, net acquisition cost changes and returns without credit. The following chart displays the actual NOR for FY 1999 and projections for FY 2000 and FY 2001 (dollars are in millions).

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
	652.2	-1,190.8	1,340.1

(Figure 3)

The negative NOR in FY 2000 is due to higher product cost for fuel than projected in FY 2000 President's Budget. Customer prices have been increased in FY 2001 to recover FY 2000 losses.

Customer Price Change (CPC): The CPC is the average change in price from one year to the next that the customer will encounter for the average non-energy item. DLA's goal is to have a CPC of no greater than the realized increases in the DoD composite inflator. The chart below displays the DoD approved CPC for FY 1999, FY 2000 and FY 2001 and the DoD inflators (numbers are percents):

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
CPC	-1.0	4.7	4.5
DoD Inflator	0.8	1.0	1.5

(Figure 4)

The negative FY 1999 CPC was the result of reducing prices to customers for profits experienced in Supply Management in previous fiscal years. The increase in FY 2000 CPC is the effect of fully recovering all costs with no profit return to offset costs. The FY 2001 CPC increase is the result of DoD decision to fully finance the Defense Reutilization and Marketing Service solely in DLA Supply prices.

Supply Availability: This measure of responsiveness is the percentage of requisitions that are filled immediately from stock on hand without creating a backorder. The actual Supply Availability for FY 1999 and our goal is listed in the chart below (numbers are displayed as percentages)

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
	87.8	87.9	88.2

(Figure 5)

Weapon System Availability by Service: Like supply availability, this performance measure is calculated for all items coded as Weapon System related for Army, Navy, Air Force and the Marine Corps. The following chart applies (numbers are expressed as percentages).

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
Army	89.8	89.8	90.0
Navy	85.1	85.1	85.5
Air Force	84.1	84.5	85.0
Marine Corps	90.1	90.1	90.1

(Figure 6)

Logistics Response Time (LRT): LRT is the number of days to fill a requisition – from the date of the requisition until the date of receipt of the item by the customer. The goal applies to a given percentage of requisitions received by DLA. The following chart displays our goal for 95 to 96 percent of requisitions and is expressed in days.

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
	9.5	9.4	9.3

(Figure 7)

Product Conformance: This measure of quality is the number of National Stock Numbers (NSNs) that pass random testing for critical and major defects/characteristics divided by the total number of NSNs tested. The data is for materiel on contract for the current and previous two contract years. The following chart is displayed as percentages.

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
	95.0	95.5	96.0

(Figure 8)

Customer Satisfaction Index: The percentage of customers who are satisfied or very satisfied with DLA services and products based on survey data.

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
	83	85	87

(Figure 9)

WORKLOAD

Non-Energy: Gross Sales

Gross Sales are the primary workload measure in the non-energy business. Sales are affected by customer demands (force structure and operating tempo). The following chart displays non-energy gross sales for each year (dollars are in millions).

<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
8,663.2	8,720.2	9,182.2

(Figure 10)

Energy: Net Barrels Sold

Net Barrels sold is the workload measure in energy. Like gross sales in non-energy, net barrel sold reflects requirements provided to DESC by the MILSVCs and other authorized customers. The following chart displays net barrels sold over the budget period (barrels are in millions).

<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
112.5	108.8	107.7

(Figure 11)

UNIT COST

Unit cost resourcing provides the operating cost authority (for items such as: salaries, facilities maintenance, supplies, materiel for resale, and other administrative costs) within the DLA Supply Management Activity Group. Approved budget requirements and projected workload are used to develop a unit cost goal. This is applied to actual workload during the budget execution year to earn the approved cost authority.

	<u>Non-Energy</u>		<u>FY 2001</u>
	<u>FY 1999</u>	<u>FY 2000</u>	
Costs (\$M)	8,722.3	8,694.6	8,857.5
Gross Sales (\$M)	8,663.2	8,720.2	9,182.2
Unit Cost Goal (Per \$ of sales)	\$1.01	\$1.00	\$0.96

(Figure 12)

Energy

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
Costs (\$M)	3,628.7	4,226.0	3,364.8
Net BBLs Sold (M)	112.5	108.8	107.7
Unit Cost Goal (\$ per barrel)	\$32.26	\$38.84	\$31.24

(Figure 13)

CUSTOMER PRICE CHANGE

Non-Energy:

DLA develops and the Department of Defense approves the change in customer rates for the non-energy segment of the activity group. Normally these changes in customer price are driven by inflation and the basic costs incurred to deliver the products to the customers relative to the sales volume. These costs include inflation on items bought for resale, the production costs needed to buy, store and ship material and supporting overhead costs. For FY 2000 the change is primarily driven by cash buy-down in FY 1999 rates. DLA's FY 2001 customer price change is +4.5 percent and is the result of financing Defense Reutilization and Marketing Service in DLA Supply's customer prices.

CUSTOMER PRICE CHANGES

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
Non-Energy CPC	-1.0%	4.7%	4.5%
DoD Non-Energy Inflation	0.8%	1.0%	1.5%

(Figure 14)

Energy:

Unlike non-energy, fuel rates are established by the Office of Management and Budget (OMB) with input from the Departments of Defense, Energy, Treasury, and Commerce. The single most important cost factor is the world petroleum market price/product cost. While this product cost is outside DLA's direct control, several acquisition and materiel management techniques are used to mitigate rising costs. Acquisition techniques include flexible (seasonal or spot) buying, dollar cost averaging, market sensitive ordering, commercial buying of bunkers, minimal Small and Disadvantaged Business premium payments, and the increased use of commercial specifications. Materiel management techniques include and improved requirements forecasting and using refinery production capacity in place of product to support the MILSVC War Reserve requirement. Additionally, DLA is continually changing its storage and transportation methods in search of efficiencies without impeding petroleum support effectiveness. Also considered in the change in customer prices are the costs incurred to deliver the product to the customers (operations costs: the production costs needed to buy, store, and ship the petroleum; and the supporting overhead costs).

Energy

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
Composite Fuel Price (\$/BBL):	\$34.86	\$26.04	\$42.42

(Figure 15)

INVENTORY

DLA Supply Management's inventory is projected to reduce by \$1.6 billion from a beginning inventory of \$11 billion at the beginning of FY 1999 to \$9.4 billion at the end of FY 2001.

COMPOSITE NON-ENERGY INVENTORY

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
Beginning Inventory (\$M)	11,070.6	11,073.3	10,214.3
Receipts (\$M)	8,817.7	9,607.6	9,466.4
Sales (\$M)	-9,791.3	-10,667.4	-10,423.6
Disposals (\$M)	-710.5	-516.3	-457.0
Capitalizations (\$M)	469.8	37.2	35.8
Other (\$M)	1,217.0	679.9	425.9
Ending Inventory (\$M)	11,073.3	10,214.3	9,261.8

(Figure 16)

COMPOSITE MATERIEL REPLACEMENT RATES
NON-ENERGY

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
Obligations (\$M)	6,963.4	6,878.9	7,045.8
Net Sales @ Cost (\$M)	7,159.8	7,072.9	7,231.9
Replacement Rate	97.3%	97.3%	97.4%

(Figure 17)

Principally, buying reduced replacement has been DLA reaction to realized and anticipated future reduction in customer orders and our move to direct vendor deliveries. The end-state MILSVC customer base will result in fewer orders. However, the general reduction is being offset somewhat by customer orders/sales that have and will result from CIT transfers. However, since we are approaching the end of MILSVC downsizing and the exhaustion of useable on-hand inventory, the replacement rates are remaining steady over the budget period.

More importantly, the DLA investment strategy is being evaluated with respect to improving critical weapon system readiness versus maximizing supply availability. Through both phases of CIT, DLA has gained a large number of high cost items. Due to the nature of inventory optimization models, most of these items do not fare well in competing for investment dollars against the traditional DLA low-cost, fast-moving items.

Most of these CIT items are critical to only one weapon system application. Moreover, their long leadtimes make them especially vulnerable to supply problems. A shift in investment away from the low-cost items to support this new breed of items will reduce overall supply performance to unacceptably low levels.

Therefore, DLA is investing separately in these items to achieve and maintain a satisfactory level of supply support. Investment is directed toward moderate to high cost critical items with higher, more stable demand and, therefore, the highest likelihood of sales and return on investment. This program will help close a readiness gap in our support strategy by providing protection for critical items, CIT or otherwise.

ENERGY INVENTORY

The ending FY 1999 fuel inventory was 58.5 MBBLS, which included a War Reserve inventory drawdown of 3.4 MBBLS. Additionally, there will be a War Reserve inventory drawdown of approximately 2.4 MBBLS in FY 2000 and 3.7 MBBLS in FY 2001, reducing ending inventory in FY 2000 to 54.7 MBBLS and FY 2001 to 51.0 MBBLS. The drawdown reflects a diminished national security threat.

NET OPERATING RESULT (NOR)/ACCUMULATED OPERATING RESULT (AOR)

The NOR measures the short range, single fiscal year, impact of revenue and expenses incurred by the business. For example, a positive annual NOR demonstrates that revenues exceeded expenses for the business activity. A negative NOR - just the opposite.

AOR reflects the long term, multi-year, results of previous NORs. Its measurement describes the accumulated affects of NORs and demonstrates the fiscal strength over a longer time. The budgeted goal is to break-even by the budget year.

In FY 1999, DLA Supply's AOR was -\$149.3M and a result of adjustments made to account for Congressional direction to transfer of \$569 million from the DWCF cash account to the MILSVCs Operations and Maintenance accounts for profits generated from fuel when prices were lower than what was projected in President's Budget. Additional adjustments were made by DoD during the budget review. These transactions resulted in an ending FY99 AOR of -\$149.3M.

In FY 2000, fuel prices are expected to exceed the FY 2000 President's Budget projection resulting in an AOR of -\$1,340.1 million. Increases to the standard unit price of fuel will generate revenue of \$1,340.1M in FY01 that will bring FY 2001's AOR to zero.

NOR/AOR
(Dollars in Millions)

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
Revenues	13,203.2	12,620.8	15,041.4
Expenses:			
CGS	8,875.5	10,557.3	10,096.9
Operations	3,675.5	3,254.3	3,604.7
NOR	652.2	-1,190.8	1,340.1
Other Changes	-1,359.2	0	0
Ending AOR	-149.3	-1,340.1	0

(Figure 18)

PERSONNEL

Reductions in employment levels, without degradation of mission support, are achieved primarily via automation and management improvement and BRAC consolidations. Automating our acquisition processes and management information systems reduce the need for manual intervention. Management improvements -- reorganizing, re-engineering processes, and realigning workloads -- are general means to further productivity. Productivity is measured by assessing the ratio of workload performed per Full Time Equivalent (FTE) consumed. A FTE is an equivalent year's worth of effort. End strength is the actual number of personnel on the rolls as of September 30.

Military and Civilian Personnel

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
End Strength:			
Military	377	369	369
Civilian	<u>10,382</u>	<u>10,867</u>	<u>10,371</u>
Total	10,759	11,236	10,740
Full-time Equivalents:			
Military	377	369	369
Civilian	<u>10,540</u>	<u>10,989</u>	<u>10,422</u>
Total	10,917	11,358	10,791

(Figure 19)

Capital Budget

The capital budget finances the procurement of capital equipment, the development of software for operational and management information systems, and minor construction projects costing in excess of \$100,000 per deliverable. A capital item is assumed to have zero salvage value and is depreciated on a straight-line basis over its useful life. This charge is then expensed and included in DLA's cost to recover.

The capital budget estimate for FY 2000 of \$107.1 million is a \$39.6 million increase over the FY 1999 requirements. This reflects an expansion in the use of commercial practices, such as Web technology, replacement of the Supply Automated Material Management System (SAMMS) through Business Systems Modernization (BSM) and the assumption of the DoD Cataloging mission. These investments will improve overall supply business processes while providing improved information access for the decision process. This growth is also attributable to the increase in facilities improvement associated with the extended life expectancy of DoD's fuel infrastructure. These improvements will bring the facilities into compliance with fire, safety, and environmental regulations.

The capital budget estimate for FY 2001 of \$147.4 million is a \$40.3 million increase over the FY 2000 requirements, which is driven by BSM initiative. BSM enables the successful integration of business processes in a closed loop logistics system using electronic conventions and client/server capabilities in a shared data environment. SAMMS is a product of decades of accumulated business practices, using technology that is obsolete, and is no longer supported by the original vendors. Although SAMMS contains several million lines of code, it provides no analytical capability or real-time data access. These shortfalls (age, complexity, and size) lead to its fragility, high maintenance cost, and increasing unreliability.

	<u>FY 1999</u>	<u>FY 2000</u>	<u>FY 2001</u>
Equipment (Non-ADP)	0.7	4.4	4.4
Equipment (ADP/T)	14.1	17.4	15.7
Software	32.7	55.1	95.6
Minor Construction	<u>20.0</u>	<u>30.2</u>	<u>31.7</u>
Total	67.5	107.1	147.4

(Figure 20)

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Supply Management Activity Group
FY 2001 Budget Estimates
Revenue and Expenses

(\$ in Millions)

	FY 1999	FY 2000	FY 2001
Revenue:			
Gross Sales			
Operations	12,888.8	11,675.2	13,897.9
Capital Surcharge	0.0	0.0	0.0
Depreciation	17.4	21.4	32.0
Other Income	700.0	924.2	1,111.5
Refunds/Discounts (-)	(403.0)	0.0	0.0
Allowances	0.0	0.0	0.0
Total Income:	13,203.2	12,620.8	15,041.4
Expenses:			
Cost of Material Sold from Inventory	8,875.5	10,557.3	10,096.9
Negotiated Purchases from Customers	0.0	0.0	0.0
Salaries and Wages:	0.0	0.0	0.0
Military Personnel Compensation & Benefits	28.2	26.6	29.0
Civilian Personnel Compensation & Benefits	680.6	654.1	643.6
Travel & Transportation of Personnel	28.4	29.0	30.8
Materials & Supplies (For Internal Operations)	26.2	14.3	14.3
Equipment	210.3	146.1	145.0
Other Purchases from Revolving Funds	642.9	798.9	1,049.2
Transportation of Things	510.4	510.0	510.4
Depreciation - Capital	16.1	21.7	32.0
Printing and Reproduction	15.7	17.8	18.2
Advisory and Assistance Services	14.6	12.3	15.1
Rent, Communication, Utilities & Misc. Charges	33.9	36.2	32.7
Other Purchased Services	1,468.3	987.3	1,084.1
Total Expenses	12,551.0	13,811.6	13,701.3
Operating Result *	652.2 *	(1,190.8)	1,340.1
Other Changes Affecting NOR	0.0	0.0	0.0
Net Operating Result	652.2	(1,190.8)	1,340.1
Prior Year AOR	557.7	(149.3)	(1,340.1)
Other Changes Affecting AOR	(1,359.2)	0.0	0.0
Accumulated Operating Result	(149.3)	(1,340.1)	(0.0)

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Supply Management Activity Group - Non-Energy
FY 2001 Budget Estimates
Revenue and Expenses

(\$ in Millions)

	FY 1999	FY 2000	FY 2001
Revenue:			
Gross Sales			
Operations	8,708.3	8,698.8	9,160.6
Capital Surcharge	0.0	0.0	0.0
Depreciation	15.6	12.8	21.6
Other Income	654.4	633.9	716.5
Refunds/Discounts (-)	(254.5)	0.0	0.0
Allowances	0.0	0.0	0.0
Total Income:	9,123.8	9,345.5	9,898.7
Expenses:			
Cost of Material Sold from Inventory	6,173.2	6,465.0	6,506.9
Negotiated Purchases from Customers	0.0	0.0	0.0
Salaries and Wages:	0.0	0.0	0.0
Military Personnel Compensation & Benefits	19.9	20.9	23.3
Civilian Personnel Compensation & Benefits	642.0	614.0	601.9
Travel & Transportation of Personnel	24.2	24.7	26.5
Materials & Supplies (For Internal Operations)	21.2	9.3	9.1
Equipment	208.0	143.7	142.6
Other Purchases from Revolving Funds	639.9	795.8	1,046.1
Transportation of Things	191.6	219.0	215.4
Depreciation - Capital	14.5	20.0	30.3
Printing and Reproduction	15.1	17.2	17.6
Advisory and Assistance Services	10.3	7.9	10.7
Rent, Communication, Utilities & Misc. Charges	31.5	33.8	30.3
Other Purchased Services	1,384.3	902.3	999.0
Total Expenses	9,375.9	9,273.6	9,659.7
Operating Result *	(252.1) *	71.9	239.0
Other Changes Affecting NOR	0.0	0.0	0.0
Net Operating Result	(252.1)	71.9	239.0
Prior Year AOR	557.7	(310.9)	(239.0)
Other Changes Affecting NOR	(616.5)	0.0	0.0
Accumulated Operating Result	(310.9)	(239.0)	0.0

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Supply Management Activity Group - Energy
FY 2001 Budget Estimates
Revenue and Expenses

(\$ in Millions)

	FY 1999	FY 2000	FY 2001
Revenue:			
Gross Sales			
Operations	4,180.5	2,976.4	4,737.3
Capital Surcharge	0.0	0.0	0.0
Depreciation	1.8	8.6	10.4
Other Income	45.6	290.3	395.0
Refunds/Discounts (-)	(148.5)	0.0	0.0
Allowances	0.0	0.0	0.0
Total Income:	4,079.4	3,275.3	5,142.7
Expenses:			
Cost of Material Sold from Inventory	2,702.3	4,092.3	3,590.0
Negotiated Purchases from Customers	0.0	0.0	0.0
Salaries and Wages:	0.0	0.0	0.0
Military Personnel Compensation & Benefits	8.3	5.7	5.7
Civilian Personnel Compensation & Benefits	38.6	40.1	41.7
Travel & Transportation of Personnel	4.2	4.3	4.3
Materials & Supplies (For Internal Operations)	4.9	5.0	5.2
Equipment	2.3	2.4	2.4
Other Purchases from Revolving Funds	3.0	3.1	3.1
Transportation of Things	318.8	291.0	295.0
Depreciation - Capital	1.6	1.7	1.7
Printing and Reproduction	0.6	0.6	0.6
Advisory and Assistance Services	4.3	4.4	4.4
Rent, Communication, Utilities & Misc. Charges	2.4	2.4	2.4
Other Purchased Services	84.0	85.0	85.1
Total Expenses	3,175.1	4,538.0	4,041.6
Operating Result	904.3	(1,262.7)	1,101.1
Other Changes Affecting NOR	0.0	0.0	0.0
Net Operating Result	904.3	(1,262.7)	1,101.1
Prior Year AOR	0.0	161.6	(1,101.1)
Other Changes Affecting AOR	(742.7)	0.0	0.0
Accumulated Operating Result	161.6	(1,101.1)	(0.0)

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Supply Management Activity Group
FY 2001 Budget Estimates
Source of New Orders and Revenue
(\$ in Millions)

	FY 1999	FY 2000	FY 2001
1. New Orders			
a. Orders from DoD Components	11,551.6	10,444.8	12,601.6
Army	2,783.8	2,708.3	2,915.9
Navy	3,707.7	3,286.0	4,096.2
Air Force	4,308.1	3,722.9	4,796.5
Marine Corps	434.5	433.3	461.2
Other DoD Agencies	60.8	38.6	72.8
DECA	256.7	255.6	259.0
b. Orders from Other Fund Activity Groups	81.5	66.8	80.0
DLA O&M	63.2	58.6	59.6
Defense Stock Fund	18.3	8.2	20.3
c. Total DoD	11,633.1	10,511.6	12,681.6
d. Other Orders:	1,099.3	1,103.3	1,188.1
Other Federal Agencies	241.4	254.8	253.7
Non Federal Agencies	62.8	34.4	70.5
Exchange Activities	191.0	201.1	203.3
Foreign Military Sales	604.1	613.0	660.6
Total New Orders	12,732.4	11,614.9	13,869.6
2. Carry-In Orders	1,299.7	1,300.2	1,264.8
3. Total Gross Orders	14,032.1	12,915.1	15,134.4
4. Funded Carry-over	1,276.3	1,218.5	1,204.5
5. Total Gross Sales	12,755.8	11,696.6	13,929.9

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Defense Supply Center Philadelphia - Clothing & Textiles
FY 2001 Budget Estimates
Source of New Orders and Revenue
(\$ in Millions)

	FY 1999	FY 2000	FY 2001
1. New Orders			
a. Orders from DoD Components	881.3	928.2	937.9
Army	411.2	433.1	437.6
Navy	139.7	147.2	148.7
Air Force	181.3	191.0	193.0
Marine Corps	138.9	146.3	147.8
Other DoD Agencies	10.1	10.6	10.7
DECA	-		
b. Orders from Other Fund Activity Groups	3.7	3.9	3.9
DLA O&M	3.6	3.8	3.8
Defense Stock Fund	0.1	0.1	0.1
c. Total DoD	885.0	932.1	941.8
d. Other Orders:	221.0	232.7	235.2
Other Federal Agencies	16.0	16.8	17.0
Non Federal Agencies	1.0	1.1	1.1
Exchange Activities	190.8	201.0	203.1
Foreign Military Sales	13.1	13.8	13.9
Total New Orders	1,106.0	1,164.8	1,177.0
2. Carry-In Orders	118.4	130.2	118.5
3. Total Gross Orders	1,224.4	1,295.0	1,295.5
4. Funded Carry-over	114.8	119.2	120.9
5. Total Gross Sales	1,109.6	1,175.8	1,174.6

DEFENSE LOGISTICS AGENCY Defense-Wide Working Capital Fund Defense Supply Center Philadelphia - Medical FY 2001 Budget Estimates Source of New Orders and Revenue (\$ in Millions)			
	FY 1999	FY 2000	FY 2001
1. New Orders			
a. Orders from DoD Components	1,409.8	1,285.6	1,365.7
Army	872.9	796.0	845.6
Navy	291.4	265.7	282.3
Air Force	236.3	215.5	228.9
Marine Corps	47.3	43.1	45.8
Other DoD Agencies	(38.1)	(34.7)	(36.9)
DECA	-		
b. Orders from Other Fund Activity Groups	5.3	4.8	5.1
DLA O&M	2.6	2.4	2.5
Defense Stock Fund	2.6	2.4	2.5
c. Total DoD	1,415.0	1,290.4	1,370.8
d. Other Orders:	82.7	75.4	80.1
Other Federal Agencies	73.5	67.0	71.2
Non Federal Agencies	1.3	1.2	1.3
Exchange Activities	-	-	-
Foreign Military Sales	7.9	7.2	7.6
Total New Orders	1,497.7	1,365.8	1,450.9
2. Carry-In Orders	166.1	178.9	161.9
3. Total Gross Orders	1,663.8	1,544.7	1,612.8
4. Funded Carry-over	169.2	161.2	154.0
5. Total Gross Sales	1,494.6	1,383.5	1,458.8

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Defense Supply Center Philadelphia - Subsistence
FY 2001 Budget Estimates
Source of New Orders and Revenue
(\$ in Millions)

	FY 1999	FY 2000	FY 2001
1. New Orders			
a. Orders from DoD Components	1,164.6	1,159.4	1,175.0
Army	453.9	451.9	457.9
Navy	236.4	235.4	238.5
Air Force	93.5	93.1	94.3
Marine Corps	110.4	109.9	111.4
Other DoD Agencies	13.7	13.6	13.8
DECA	256.7	255.6	259.0
b. Orders from Other Fund Activity Groups	-	-	-
DLA O&M	-	-	-
Defense Stock Fund	-	-	-
c. Total DoD	1,164.6	1,159.4	1,175.0
d. Other Orders:	62.7	62.8	63.7
Other Federal Agencies	56.0	56.1	56.9
Non Federal Agencies	3.9	3.9	3.9
Exchange Activities	-	-	-
Foreign Military Sales	2.8	2.8	2.8
Total New Orders	1,227.3	1,222.2	1,238.6
2. Carry-In Orders	-	-	-
3. Total Gross Orders	1,227.3	1,222.2	1,238.6
4. Funded Carry-over	-	-	-
5. Total Gross Sales	1,227.3	1,222.2	1,238.6

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Defense Supply Center Philadelphia - General & Industrial
FY 2001 Budget Estimates
Source of New Orders and Revenue
(\$ in Millions)

	FY 1999	FY 2000	FY 2001
1. New Orders			
a. Orders from DoD Components	887.9	915.9	989.8
Army	223.4	230.4	249.0
Navy	300.9	310.4	335.5
Air Force	321.3	331.4	358.2
Marine Corps	28.0	28.9	31.3
Other DoD Agencies	14.2	14.7	15.9
DECA	-		
b. Orders from Other Fund Activity Groups	8.0	8.2	8.9
DLA O&M	4.9	5.1	5.5
Defense Stock Fund	3.1	3.1	3.4
c. Total DoD	895.9	924.1	998.8
d. Other Orders:	155.7	160.8	173.7
Other Federal Agencies	36.7	37.9	41.0
Non Federal Agencies	8.3	8.5	9.2
Exchange Activities	0.1	0.1	0.2
Foreign Military Sales	110.6	114.2	123.4
Total New Orders	1,051.6	1,084.9	1,172.5
2. Carry-In Orders	191.1	205.2	183.4
3. Total Gross Orders	1,242.7	1,290.1	1,355.9
4. Funded Carry-over	223.1	186.2	165.4
5. Total Gross Sales	1,019.6	1,103.9	1,190.5

DEFENSE LOGISTICS AGENCY Defense-Wide Working Capital Fund Defense Supply Center Richmond FY 2001 Budget Estimates Source of New Orders and Revenue (\$ in Millions)			
At Standard	FY 1999	FY 2000	FY 2001
1. New Orders			
a. Orders from DoD Components	1,758.4	1,725.9	1,810.3
Army	219.2	215.2	225.7
Navy	665.1	652.8	684.8
Air Force	844.3	828.7	869.2
Marine Corps	19.5	19.2	20.1
Other DoD Agencies	10.3	10.1	10.6
DECA	-		
b. Orders from Other Fund Activity Groups	8.7	8.5	9.0
DLA O&M	6.7	6.6	6.9
Defense Stock Fund	2.0	2.0	2.1
c. Total DoD	1,767.1	1,734.4	1,819.3
d. Other Orders:	263.0	258.2	270.8
Other Federal Agencies	7.8	7.7	8.0
Non Federal Agencies	8.0	7.9	8.3
Exchange Activities	-	-	-
Foreign Military Sales	247.1	242.6	254.5
Total New Orders	2,030.1	1,992.6	2,090.1
2. Carry-In Orders	445.7	455.9	463.1
3. Total Gross Orders	2,475.8	2,448.5	2,553.2
4. Funded Carry-over	466.7	451.9	447.7
5. Total Gross Sales	2,009.1	1,996.6	2,105.5

DEFENSE LOGISTICS AGENCY Defense-Wide Working Capital Fund Defense Supply Center Columbus FY 2001 Budget Estimates Source of New Orders and Revenue (\$ in Millions)			
At Standard	FY 1999	FY 2000	FY 2001
1. New Orders			
a. Orders from DoD Components	1,439.0	1,512.1	1,670.3
Army	367.7	386.4	426.9
Navy	577.1	606.4	669.8
Air Force	417.5	438.7	484.6
Marine Corps	63.4	66.6	73.6
Other DoD Agencies	13.2	13.9	15.4
DECA	-		
b. Orders from Other Fund Activity Groups	1.5	1.6	1.7
DLA O&M	1.0	1.0	1.1
Defense Stock Fund	0.5	0.6	0.6
c. Total DoD	1,440.5	1,513.7	1,672.0
d. Other Orders:	242.5	254.7	281.4
Other Federal Agencies	10.0	10.5	11.6
Non Federal Agencies	11.2	11.8	13.0
Exchange Activities	-	-	-
Foreign Military Sales	221.3	232.4	256.7
Total New Orders	1,683.0	1,768.4	1,953.4
2. Carry-In Orders	378.4	330.0	337.9
3. Total Gross Orders	2,061.4	2,098.4	2,291.3
4. Funded Carry-over	302.5	300.0	316.5
5. Total Gross Sales	1,758.9	1,798.4	1,974.8

DEFENSE LOGISTICS AGENCY Defense-Wide Working Capital Fund Base Operating Support (BOS) FY 2001 Budget Estimates Source of New Orders and Revenue (\$ in Millions)			
	FY 1999	FY 2000	FY 2001
1. New Orders			
a. Orders from DoD Components	-	-	-
Army	-	-	-
Navy	-	-	-
Air Force	-	-	-
Marine Corps	-	-	-
Other DoD Agencies	-	-	-
DECA	-	-	-
b. Orders from Other Fund Activity Groups	13.3	13.2	13.3
DLA O&M	13.3	13.2	13.3
Defense Stock Fund	-	-	-
c. Total DoD	13.3	13.2	13.3
d. Other Orders:	-	-	-
Other Federal Agencies	-	-	-
Non Federal Agencies	-	-	-
Exchange Activities	-	-	-
Foreign Military Sales	-	-	-
Total New Orders	13.3	13.2	13.3
2. Carry-In Orders	-	-	-
3. Total Gross Orders	13.3	13.2	13.3
4. Funded Carry-over	-	-	-
5. Total Gross Sales	13.3	13.2	13.3

DEFENSE LOGISTICS AGENCY Defense-Wide Working Capital Fund National Security Agency (NSA) FY 2001 Budget Estimates Source of New Orders and Revenue (\$ in Millions)			
	FY 1999	FY 2000	FY 2001
1. New Orders			
a. Orders from DoD Components	-	-	-
Army	-	-	-
Navy	-	-	-
Air Force	-	-	-
Marine Corps	-	-	-
Other DoD Agencies	-	-	-
DECA	-	-	-
b. Orders from Other Fund Activity Groups	30.8	26.5	26.1
DLA O&M	30.8	26.5	26.1
Defense Stock Fund	-	-	-
c. Total DoD	30.8	26.5	26.1
d. Other Orders:	-	-	-
Other Federal Agencies	-	-	-
Non Federal Agencies	-	-	-
Exchange Activities	-	-	-
Foreign Military Sales	-	-	-
Total New Orders	30.8	26.5	26.1
2. Carry-In Orders	-	-	-
3. Total Gross Orders	30.8	26.5	26.1
4. Funded Carry-over	-	-	-
5. Total Gross Sales	30.8	26.5	26.1

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Defense Energy Supply Center/Energy
FY 2001 Budget Estimates
Source of New Orders and Revenue
(\$ in Millions)

	FY 1999	FY 2000	FY 2001
1. New Orders			
a. Orders from DoD Components	4,010.6	2,917.7	4,652.6
Army	235.4	195.3	273.1
Navy	1,497.0	1,068.1	1,736.6
Air Force	2,213.9	1,624.6	2,568.3
Marine Corps	26.9	19.3	31.2
Other DoD Agencies	37.4	10.4	43.4
DECA	-	-	-
b. Orders from Other Fund Activity Groups	10.3	-	11.9
DLA O&M	0.3	-	0.3
Defense Stock Fund	10.0	-	11.6
c. Total DoD	4,020.8	2,917.7	4,664.5
d. Other Orders:	71.8	58.7	83.2
Other Federal Agencies	41.3	58.7	48.0
Non Federal Agencies	29.1	-	33.7
Exchange Activities	-	-	-
Foreign Military Sales	1.4	-	1.6
Total New Orders	4,092.6	2,976.4	4,747.7
2. Carry-In Orders	-	-	-
3. Total Gross Orders	4,092.6	2,976.4	4,747.7
4. Funded Carry-over	-	-	-
5. Total Gross Sales	4,092.6	2,976.4	4,747.7

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Supply Management Activity Group
FY 2001 Budget Estimates
FY 1999 Inventory Status
(\$ in millions)

Total DLA Supply Management	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	11,070.6	1,319.2	4,907.4	4,844.0
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	368.9	254.0	114.9	0.0
c. Inventory Reclassified and Repriced	11,070.6	1,319.2	4,907.4	4,844.0
RECEIPTS AT COST	8,817.7	183.2	8,634.5	0.0
GROSS SALES AT COST	(9,791.3)	(227.1)	(9,564.2)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	469.8	0.0	433.3	36.5
Transfer to other DLA ICPs	(662.0)	0.0	(548.2)	(113.8)
Transfer from other DLA ICPs	666.7	0.0	552.9	113.8
b. Returns from Customers for Credit	326.0	0.0	326.0	0.0
c. Returns for Customers without Credit	269.5	0.0	269.5	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(710.5)	0.0	0.0	(710.5)
f. Issues/Receipts without Reimbursement (+/-)	(133.5)	0.0	(133.5)	0.0
g. Other (List and Explain)	750.3	264.9	90.8	394.6
h. Total Adjustments	976.3	264.9	990.8	(279.4)
INVENTORY - End of Period (EOP)	11,073.3	1,540.2	4,968.5	4,564.6
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	2,741.5			2,741.5
b. Contingency Retention (Memo)	247.4			247.4
c. Potential DoD Utilization (Memo)	43.7			43.7
INVENTORY ON ORDER EOP	5,179.5	93.1	5,086.4	0.0

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Supply Management Activity Group
FY 2001 Budget Estimates
FY 2000 Inventory Status
(\$ in millions)

Total DLA Supply Management	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	11,073.3	1,540.2	4,968.5	4,564.6
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	107.1	57.8	49.3	0.0
c. Inventory Reclassified and Repriced	11,180.4	1,598.0	5,017.8	4,564.6
RECEIPTS AT COST	9,607.6	221.0	9,386.6	0.0
GROSS SALES AT COST	(10,667.4)	(247.2)	(10,420.2)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	37.2	0.0	22.8	14.4
Transfer to other DLA ICPs	0.6	0.0	0.3	0.3
Transfer from other DLA ICPs	0.6	0.0	0.3	0.3
b. Returns from Customers for Credit	297.6	0.0	286.2	11.4
c. Returns for Customers without Credit	282.9	0.0	82.5	200.4
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(516.3)	0.0	0.0	(516.3)
f. Issues/Receipts without Reimbursement (+/-)	(7.4)	0.0	(6.4)	(1.0)
g. Other (List and Explain)	(1.5)	(0.8)	190.3	(191.0)
h. Total Adjustments	93.7	(0.8)	576.0	(481.5)
INVENTORY - End of Period (EOP)	10,214.3	1,571.0	4,560.2	4,083.1
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	2,122.0			2,122.0
b. Contingency Retention (Memo)	202.6			202.6
c. Potential DoD Utilization (Memo)	377.8			377.8
INVENTORY ON ORDER EOP	4,612.6	110.4	4,502.2	0.0

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Supply Management Activity Group
FY 2001 Budget Estimates
FY 2001 Inventory Status
(\$ in millions)

Total DLA Supply Management	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	10,214.3	1,571.0	4,560.2	4,083.1
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	(213.9)	(136.9)	(77.0)	0.0
c. Inventory Reclassified and Repriced	10,000.4	1,434.1	4,483.2	4,083.1
RECEIPTS AT COST	9,466.4	236.3	9,230.1	0.0
GROSS SALES AT COST	(10,423.6)	(307.9)	(10,115.7)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	35.8	0.0	21.9	13.9
Transfer to other DLA ICPs	0.1	0.0	0.1	0.0
Transfer from other DLA ICPs	0.1	0.0	0.1	0.0
b. Returns from Customers for Credit	350.4	0.0	350.4	0.0
c. Returns for Customers without Credit	288.2	0.0	39.1	249.1
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(457.0)	0.0	0.0	(457.0)
f. Issues/Receipts without Reimbursement (+/-)	(1.0)	0.0	0.0	(1.0)
g. Other (List and Explain)	2.0	0.0	127.1	(125.1)
h. Total Adjustments	218.6	0.0	538.7	(320.1)
INVENTORY - End of Period (EOP)	9,261.8	1,362.5	4,136.3	3,763.0
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	2,175.4			2,175.4
b. Contingency Retention (Memo)	192.6			192.6
c. Potential DoD Utilization (Memo)	136.5			136.5
INVENTORY ON ORDER EOP	4,562.3	102.2	4,460.1	0.0

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Supply Management Activity Group
FY 2001 Budget Estimates
FY 1999 Inventory Status
(\$ in millions)

Defense Supply Center Philadelphia - Clothing and Textiles	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	1,426.9	33.1	1,230.3	163.5
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	1,426.9	33.1	1,230.3	163.5
RECEIPTS AT COST	629.9	0.0	629.9	0.0
GROSS SALES AT COST	(950.2)	0.0	(950.2)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalization's + or (-)	15.0	0.0	15.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	34.9	0.0	34.9	0.0
b. Returns from Customers for Credit	24.7	0.0	24.7	0.0
c. Returns for Customers without Credit	50.9	0.0	50.9	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(125.0)	0.0	0.0	(125.0)
f. Issues/Receipts without Reimbursement (+/-)	(116.4)	0.0	(116.4)	0.0
g. Other, Price & Accounting Changes	254.1	(12.6)	169.0	97.7
h. Total Adjustments	138.2	(12.6)	178.1	(27.3)
INVENTORY - End of Period (EOP)	1,244.8	20.5	1,088.1	136.2
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	67.5			67.5
b. Contingency Retention (Memo)	5.9			5.9
c. Potential DoD Utilization (Memo)	1.2			1.2
INVENTORY ON ORDER EOP	797.7	0.0	797.7	0.0

DEFENSE LOGISTICS AGENCY
 Defense-Wide Working Capital Fund
 Supply Management Activity Group
 FY 2001 Budget Estimates
 FY 2000 Inventory Status
 (\$ in millions)

Defense Supply Center Philadelphia - Clothing and Textiles	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	1,244.8	20.5	1,088.1	136.2
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	1,244.8	20.5	1,088.1	136.2
RECEIPTS AT COST	861.9	0.0	861.9	0.0
GROSS SALES AT COST	(1,005.5)	0.0	(1,005.5)	7,799.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	27.4	0.0	16.0	11.4
c. Returns for Customers without Credit	30.0	0.0	0.0	30.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(100.0)	0.0	0.0	(100.0)
f. Issues/Receipts without Reimbursement (+/-)	(6.4)	0.0	(6.4)	0.0
g. Other (List and Explain)	0.0	0.0	(64.3)	64.3
h. Total Adjustments	(49.0)	0.0	(54.7)	5.7
INVENTORY - End of Period (EOP)	1,052.2	20.5	889.8	141.9
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	44.4			44.4
b. Contingency Retention (Memo)	8.0			8.0
c. Potential DoD Utilization (Memo)	0.9			0.9
INVENTORY ON ORDER EOP	620.4	0.0	620.4	0.0

DEFENSE LOGISTICS AGENCY
 Defense-Wide Working Capital Fund
 Supply Management Activity Group
 FY 2001 Budget Estimates
 FY 2001 Inventory Status
 (\$ in millions)

Defense Supply Center Philadelphia - Clothing & Textiles	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	1,052.2	20.5	889.8	141.9
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	1,052.2	20.5	889.8	141.9
RECEIPTS AT COST	868.9	0.0	868.9	0.0
GROSS SALES AT COST	(1,015.5)	0.0	(1,015.5)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	27.8	0.0	27.8	0.0
c. Returns for Customers without Credit	33.0	0.0	0.0	33.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(40.3)	0.0	0.0	(40.3)
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	0.0	0.0	0.0	0.0
h. Total Adjustments	20.5	0.0	27.8	(7.3)
INVENTORY - End of Period (EOP)	926.1	20.5	771.0	134.6
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	39.2			39.2
b. Contingency Retention (Memo)	8.0			8.0
c. Potential DoD Utilization (Memo)	0.8			0.8
INVENTORY ON ORDER EOP	706.3	0.0	706.3	0.0

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Defense Supply Center Philadelphia - Medical	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	208.9	17.0	126.4	65.5
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	208.9	17.0	126.4	65.5
RECEIPTS AT COST	1,441.4	0.0	1,441.4	0.0
GROSS SALES AT COST	(1,432.8)	0.0	(1,432.8)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.3	0.0	0.0	0.3
Transfer to other DLA ICPS	0.0	0.0	0.0	0.0
Transfer from other DLA ICPS	0.3	0.0	0.3	0.0
b. Returns from Customers for Credit	0.7	0.0	0.7	0.0
c. Returns for Customers without Credit	7.3	0.0	7.3	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(23.7)	0.0	0.0	(23.7)
f. Issues/Receipts without Reimbursement (+/-)	(0.1)	0.0	(0.1)	0.0
g. Other (List and Explain)	7.9	0.6	(15.3)	22.6
h. Total Adjustments	(7.3)	0.6	(7.1)	(0.8)
INVENTORY - End of Period (EOP)	210.2	17.6	127.9	64.7
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)				10.5
b. Contingency Retention (Memo)				31.8
c. Potential DoD Utilization (Memo)				0.6
INVENTORY ON ORDER EOP	34.6	0.0	34.6	0.0

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			Operating	Other
INVENTORY - Beginning of Period (BOP)	210.2	17.6	127.9	64.7
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	210.2	17.6	127.9	64.7
RECEIPTS AT COST	1,294.4	1.0	1,293.4	0.0
GROSS SALES AT COST	(1,306.7)	0.0	(1,306.7)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	2.0	0.0	2.0	0.0
c. Returns for Customers without Credit	7.5	0.0	0.8	6.7
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(17.6)	0.0	0.0	(17.6)
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	4.2	0.0	(11.4)	15.6
h. Total Adjustments	(3.9)	0.0	(8.6)	4.7
INVENTORY - End of Period (EOP)	194.0	18.6	106.0	69.4
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	4.8			4.8
b. Contingency Retention (Memo)	6.4			6.4
c. Potential DoD Utilization (Memo)	0.2			0.2
INVENTORY ON ORDER EOP	208.3	1.0	207.3	0.0

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			Operating	Other
INVENTORY - Beginning of Period (BOP)	194.0	18.6	106.0	69.4
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	194.0	18.6	106.0	69.4
RECEIPTS AT COST	1,340.9	1.1	1,339.8	0.0
GROSS SALES AT COST	(1,354.7)	0.0	(1,354.7)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	4.0	0.0	4.0	0.0
c. Returns for Customers without Credit	7.1	0.0	0.6	6.5
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(15.8)	0.0	0.0	(15.8)
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	3.3	0.0	(5.5)	8.8
h. Total Adjustments	(1.4)	0.0	(0.9)	(0.5)
INVENTORY - End of Period (EOP)	178.8	19.7	90.2	68.9
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	5.0			5.0
b. Contingency Retention (Memo)	5.9			5.9
c. Potential DoD Utilization (Memo)	0.2			0.2
INVENTORY ON ORDER EOP	198.4	1.0	197.4	0.0

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Defense Supply Center Philadelphia - Subsistence	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	296.2	222.0	74.2	0.0
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	296.2	222.0	74.2	0.0
RECEIPTS AT COST	925.1	171.1	754.0	0.0
GROSS SALES AT COST	(1,101.7)	(194.4)	(907.3)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	0.0	0.0	0.0	0.0
c. Returns for Customers without Credit	0.0	0.0	0.0	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(1.5)	0.0	0.0	(1.5)
f. Issues/Receipts without Reimbursement (+/-)	(3.9)	0.0	(3.9)	0.0
g. Other-Accounting Adjustments	128.2	0.0	126.7	1.5
h. Total Adjustments	122.8	0.0	122.8	0.0
INVENTORY - End of Period (EOP)	242.4	198.7	43.7	0.0
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	0.0			0.0
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	0.0			0.0
INVENTORY ON ORDER EOP	101.5	93.1	8.4	0.0

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Defense Supply Center Philadelphia - Subsistence	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	242.4	198.7	43.7	0.0
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	242.4	198.7	43.7	0.0
RECEIPTS AT COST	1,134.8	214.6	920.2	0.0
GROSS SALES AT COST	(1,102.6)	(173.8)	(928.8)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	0.5	0.0	0.5	0.0
c. Returns for Customers without Credit	0.5	0.0	0.5	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	0.0	0.0	0.0	0.0
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	2.0	0.0	2.0	0.0
h. Total Adjustments	3.0	0.0	3.0	0.0
INVENTORY - End of Period (EOP)	277.6	239.5	38.1	0.0
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	0.0			0.0
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	0.0			0.0
INVENTORY ON ORDER EOP	115.8	109.4	6.4	0.0

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Defense Supply Center Philadelphia - Subsistence	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	277.6	239.5	38.1	0.0
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	277.6	239.5	38.1	0.0
RECEIPTS AT COST	1,149.1	198.5	950.6	0.0
GROSS SALES AT COST	(1,126.6)	(176.0)	(950.6)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	0.5	0.0	0.5	0.0
c. Returns for Customers without Credit	0.0	0.0	0.0	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	0.0	0.0	0.0	0.0
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	0.0	0.0	0.0	0.0
h. Total Adjustments	0.5	0.0	0.5	0.0
INVENTORY - End of Period (EOP)	300.6	262.0	38.6	0.0
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	0.0			0.0
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	0.0			0.0
INVENTORY ON ORDER EOP	107.8	101.2	6.6	0.0

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Defense Supply Center Philadelphia - General and Industrial	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	1,086.0	16.8	459.8	609.4
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	1,086.0	16.8	459.8	609.4
RECEIPTS AT COST	736.5	0.0	736.5	0.0
GROSS SALES AT COST	(824.3)	0.0	(824.3)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	20.4	0.0	20.4	0.0
Transfer to other DLA ICPs	(141.2)	0.0	(27.4)	(113.8)
Transfer from other DLA ICPs	82.6	0.0	82.6	0.0
b. Returns from Customers for Credit	23.8	0.0	23.8	0.0
c. Returns for Customers without Credit	28.6	0.0	28.6	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(100.0)	0.0	0.0	(100.0)
f. Issues/Receipts without Reimbursement (+/-)	(0.1)	0.0	(0.1)	0.0
g. Other (List and Explain)	(6.6)	8.6	(15.2)	0.0
h. Total Adjustments	(92.5)	8.6	112.7	(213.8)
INVENTORY - End of Period (EOP)	905.7	25.4	484.7	395.6
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	205.6			205.6
b. Contingency Retention (Memo)	43.0			43.0
c. Potential DoD Utilization (Memo)	4.1			4.1
INVENTORY ON ORDER EOP	311.1	0.0	311.1	0.0

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Defense Supply Center Philadelphia - General and Industrial	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	905.7	25.4	484.7	395.6
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	905.7	25.4	484.7	395.6
RECEIPTS AT COST	706.0	0.0	706.0	0.0
GROSS SALES AT COST	(804.8)	0.0	(804.8)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	18.2	0.0	18.2	0.0
c. Returns for Customers without Credit	38.7	0.0	0.0	38.7
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(32.0)	0.0	0.0	(32.0)
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	12.0	0.3	18.4	(6.7)
h. Total Adjustments	36.9	0.3	36.6	0.0
INVENTORY - End of Period (EOP)	843.8	25.7	422.5	395.6
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	215.0			215.0
b. Contingency Retention (Memo)	58.4			58.4
c. Potential DoD Utilization (Memo)	98.5			98.5
INVENTORY ON ORDER EOP	310.0	0.0	310.0	0.0

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Defense Supply Center Philadelphia - General and Industrial	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	843.8	25.7	422.5	395.6
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	843.8	25.7	422.5	395.6
RECEIPTS AT COST	766.8	0.0	766.8	0.0
GROSS SALES AT COST	(842.2)	0.0	(842.2)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPS	0.0	0.0	0.0	0.0
Transfer from other DLA ICPS	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	19.4	0.0	19.4	0.0
c. Returns for Customers without Credit	40.0	0.0	0.0	40.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(32.0)	0.0	0.0	(32.0)
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	11.6	0.3	17.8	(6.5)
h. Total Adjustments	39.0	0.3	37.2	1.5
INVENTORY - End of Period (EOP)	807.4	26.0	384.3	397.1
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	234.9			234.9
b. Contingency Retention (Memo)	42.4			42.4
c. Potential DoD Utilization (Memo)	107.7			107.7
INVENTORY ON ORDER EOP	339.9	0.0	339.9	0.0

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Total Defense Supply Center Philadelphia	Total	Mobilization	Peacetime	
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INVENTORY - Beginning of Period (BOP)	3,018.0	288.9	1,890.7	838.4
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	3,018.0	288.9	1,890.7	838.4
RECEIPTS AT COST	3,732.9	171.1	3,561.8	0.0
GROSS SALES AT COST	(4,309.0)	(194.4)	(4,114.6)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	35.7	0.0	35.4	0.3
Transfer to other DLA ICPS	(141.2)	0.0	(27.4)	(113.8)
Transfer from other DLA ICPS	117.8	0.0	117.8	0.0
b. Returns from Customers for Credit	49.2	0.0	49.2	0.0
c. Returns for Customers without Credit	86.8	0.0	86.8	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(250.2)	0.0	0.0	(250.2)
f. Issues/Receipts without Reimbursement (+/-)	(120.5)	0.0	(120.5)	0.0
g. Other (List and Explain)	383.6	(3.4)	265.2	121.8
h. Total Adjustments	161.2	(3.4)	406.5	(241.9)
INVENTORY - End of Period (EOP)	2,603.1	262.2	1,744.4	596.5
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	283.6			283.6
b. Contingency Retention (Memo)	80.7			80.7
c. Potential DoD Utilization (Memo)	5.9			5.9
INVENTORY ON ORDER EOP	1,244.9	93.1	1,151.8	0.0

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Total Defense Supply Center Philadelphia	Total	Mobilization	Peacetime	
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INVENTORY - Beginning of Period (BOP)	2,603.1	262.2	1,744.4	596.5
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	2,603.1	262.2	1,744.4	596.5
RECEIPTS AT COST	3,997.1	215.6	3,781.5	0.0
GROSS SALES AT COST	(4,219.6)	(173.8)	(4,045.8)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	48.1	0.0	36.7	11.4
c. Returns for Customers without Credit	76.7	0.0	1.3	75.4
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(149.6)	0.0	0.0	(149.6)
f. Issues/Receipts without Reimbursement (+/-)	(6.4)	0.0	(6.4)	0.0
g. Other (List and Explain)	18.2	0.3	(55.3)	73.2
h. Total Adjustments	(13.0)	0.3	(23.7)	10.4
INVENTORY - End of Period (EOP)	2,367.6	304.3	1,456.4	606.9
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	264.2			264.2
b. Contingency Retention (Memo)	72.8			72.8
c. Potential DoD Utilization (Memo)	99.6			99.6
INVENTORY ON ORDER EOP	1,254.5	110.4	1,144.1	0.0

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Total Defense Supply Center Philadelphia	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	2,367.6	304.3	1,456.4	606.9
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	2,367.6	304.3	1,456.4	606.9
RECEIPTS AT COST	4,125.7	199.6	3,926.1	0.0
GROSS SALES AT COST	(4,339.0)	(176.0)	(4,163.0)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPS	0.0	0.0	0.0	0.0
Transfer from other DLA ICPS	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	51.7	0.0	51.7	0.0
c. Returns for Customers without Credit	80.1	0.0	0.6	79.5
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(88.1)	0.0	0.0	(88.1)
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	14.9	0.3	12.3	2.3
h. Total Adjustments	58.6	0.3	64.6	(6.3)
INVENTORY - End of Period (EOP)	2,212.9	328.2	1,284.1	600.6
INVENTORY EOP - REVALUED	2,056.4	328.2	1,284.1	444.1
a. Economic Retention (Memo)	279.1			279.1
b. Contingency Retention (Memo)	56.3			56.3
c. Potential DoD Utilization (Memo)	108.7			108.7
INVENTORY ON ORDER EOP	1,352.4	102.2	1,250.2	0.0

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Defense Supply Center Richmond - Aviation	Total	Mobilization	Peacetime	
			Operating	Other
* INVENTORY - Beginning of Period (BOP)	3,208.0	70.8	1,265.0	1,872.2
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	3,208.0	70.8	1,265.0	1,872.2
RECEIPTS AT COST	1,277.1	0.0	1,277.1	0.0
GROSS SALES AT COST	(1,584.1)	0.0	(1,584.1)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	318.4	0.0	318.4	0.0
Transfer to other DLA ICPs	(105.7)	0.0	(105.7)	0.0
Transfer from other DLA ICPs	537.9	0.0	424.1	113.8
b. Returns from Customers for Credit	42.5	0.0	42.5	0.0
c. Returns for Customers without Credit	98.5	0.0	98.5	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(228.6)	0.0	0.0	(228.6)
f. Issues/Receipts without Reimbursement (+/-)	(10.2)	0.0	(10.2)	0.0
g. Other (List and Explain)	38.0	39.5	(272.3)	270.8
h. Total Adjustments	690.8	39.5	495.3	156.0
INVENTORY - End of Period (EOP)	3,591.8	110.3	1,453.3	2,028.2
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	1,067.0			1,067.0
b. Contingency Retention (Memo)	14.0			14.0
c. Potential DoD Utilization (Memo)	26.7			26.7
INVENTORY ON ORDER EOP	1,918.5	0.0	1,918.5	0.0

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Defense Supply Center Richmond - Aviation	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	3,591.8	110.3	1,453.3	2,028.2
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	3,591.8	110.3	1,453.3	2,028.2
RECEIPTS AT COST	1,321.1	5.4	1,315.7	0.0
GROSS SALES AT COST	(1,604.1)	(0.7)	(1,603.4)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	1.1	0.0	0.6	0.5
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.6	0.0	0.3	0.3
b. Returns from Customers for Credit	46.0	0.0	46.0	0.0
c. Returns for Customers without Credit	116.2	0.0	81.2	35.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(157.5)	0.0	0.0	(157.5)
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	(8.7)	(1.1)	112.1	(119.7)
h. Total Adjustments	(2.3)	(1.1)	240.2	(241.4)
INVENTORY - End of Period (EOP)	3,306.5	113.9	1,405.8	1,786.8
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	949.3			949.3
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	18.7			18.7
INVENTORY ON ORDER EOP	1,168.6	0.0	1,168.6	0.0

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Defense Supply Center Richmond - Aviation	Total	Mobilization	Peacetime	
			Operating	Other
	3,306.5	113.9	1,405.8	1,786.8
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	3,306.5	113.9	1,405.8	1,786.8
RECEIPTS AT COST	1,493.8	2.4	1,491.4	0.0
GROSS SALES AT COST	(1,633.2)	0.0	(1,633.2)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.1	0.0	0.1	0.0
b. Returns from Customers for Credit	45.4	0.0	45.4	0.0
c. Returns for Customers without Credit	118.1	0.0	38.5	79.6
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(159.7)	0.0	0.0	(159.7)
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	(4.8)	(0.3)	28.7	(33.2)
h. Total Adjustments	(0.9)	(0.3)	112.7	(113.3)
INVENTORY - End of Period (EOP)	3,166.2	116.0	1,376.7	1,673.5
INVENTORY EOP - REVALUED	2,417.4	116.0	1,376.7	924.7
a. Economic Retention (Memo)	908.2			908.2
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	16.5			16.5
INVENTORY ON ORDER EOP	1,187.3	0.0	1,187.3	0.0

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Defense Supply Center Columbus - Land and Maritime	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	3,606.4	117.5	1,355.5	2,133.4
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	3,606.4	117.5	1,355.5	2,133.4
RECEIPTS AT COST	1,319.8	0.0	1,319.8	0.0
GROSS SALES AT COST	(1,364.7)	0.0	(1,364.7)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	115.7	0.0	79.5	36.2
Transfer to other DLA ICPS	(415.1)	0.0	(415.1)	0.0
Transfer from other DLA ICPS	11.0	0.0	11.0	0.0
b. Returns from Customers for Credit	62.3	0.0	62.3	0.0
c. Returns for Customers without Credit	83.3	0.0	83.3	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(229.7)	0.0	0.0	(229.7)
f. Issues/Receipts without Reimbursement (+/-)	(1.3)	0.0	(1.3)	0.0
g. Other (List and Explain)	15.9	(25.2)	41.1	0.0
h. Total Adjustments	(357.9)	(25.2)	(139.2)	(193.5)
INVENTORY - End of Period (EOP)	3,203.6	92.3	1,171.4	1,939.9
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	1,390.9			1,390.9
b. Contingency Retention (Memo)	152.7			152.7
c. Potential DoD Utilization (Memo)	11.1			11.1
INVENTORY ON ORDER EOP	793.8	0.0	793.8	0.0

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Defense Supply Center Columbus - Land and Maritime	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	3,203.6	92.3	1,171.4	1,939.9
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	3,203.6	92.3	1,171.4	1,939.9
RECEIPTS AT COST	1,070.1	0.0	1,070.1	0.0
GROSS SALES AT COST	(1,364.6)	0.0	(1,364.6)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	18.6	0.0	4.7	13.9
Transfer to other DLA ICPs	0.6	0.0	0.3	0.3
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	60.0	0.0	60.0	0.0
c. Returns for Customers without Credit	90.0	0.0	0.0	90.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(209.2)	0.0	0.0	(209.2)
f. Issues/Receipts without Reimbursement (+/-)	(1.0)	0.0	0.0	(1.0)
g. Other (List and Explain)	7.2	0.0	151.7	(144.5)
h. Total Adjustments	(33.8)	0.0	216.7	(250.5)
INVENTORY - End of Period (EOP)	2,875.3	92.3	1,093.6	1,689.4
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	908.5			908.5
b. Contingency Retention (Memo)	129.8			129.8
c. Potential DoD Utilization (Memo)	259.5			259.5
INVENTORY ON ORDER EOP	735.0	0.0	735.0	0.0

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Defense Supply Center Columbus - Land and Maritime	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	2,875.3	92.3	1,093.6	1,689.4
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	2,875.3	92.3	1,093.6	1,689.4
RECEIPTS AT COST	1,066.1	0.0	1,066.1	0.0
GROSS SALES AT COST	(1,390.2)	0.0	(1,390.2)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	18.6	0.0	4.7	13.9
Transfer to other DLA ICPs	0.1	0.0	0.1	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	73.0	0.0	73.0	0.0
c. Returns for Customers without Credit	90.0	0.0	0.0	90.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(209.2)	0.0	0.0	(209.2)
f. Issues/Receipts without Reimbursement (+/-)	(1.0)	0.0	0.0	(1.0)
g. Other (List and Explain)	7.7	0.0	101.9	(94.2)
h. Total Adjustments	(20.8)	0.0	179.7	(200.5)
INVENTORY - End of Period (EOP)	2,530.4	92.3	949.2	1,488.9
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	988.1			988.1
b. Contingency Retention (Memo)	136.3			136.3
c. Potential DoD Utilization (Memo)	11.3			11.3
INVENTORY ON ORDER EOP	735.0	0.0	735.0	0.0

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Defense Energy Support Center	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	1,224.0	842.0	382.0	0.0
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	368.9	254.0	114.9	0.0
c. Inventory Reclassified and Repriced	1,224.0	842.0	382.0	0.0
RECEIPTS AT COST	2,453.5	12.1	2,441.4	0.0
GROSS SALES AT COST	(2,494.0)	(32.7)	(2,461.3)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	171.4	0.0	171.4	0.0
c. Returns for Customers without Credit	0.9	0.0	0.9	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	0.0	0.0	0.0	0.0
f. Issues/Receipts without Reimbursement (+/-)	(1.5)	0.0	(1.5)	0.0
g. Other (Price Increases and Losses)	311.2	254.0	57.2	0.0
h. Total Adjustments	482.0	254.0	228.0	0.0
INVENTORY - End of Period (EOP)	1,665.5	1,075.4	590.1	0.0
INVENTORY EOP - REVALUED	1,665.5	1,075.4	590.1	0.0
a. Economic Retention (Memo)	0.0			0.0
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	0.0			0.0
INVENTORY ON ORDER EOP	1,220.0	0.0	1,220.0	0.0

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Defense Energy Support Center	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	1,665.5	1,075.4	590.1	0.0
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	107.1	57.8	49.3	0.0
c. Inventory Reclassified and Repriced	1,772.6	1,133.2	639.4	0.0
RECEIPTS AT COST	3,199.7	0.0	3,199.7	0.0
GROSS SALES AT COST	(3,439.9)	(72.7)	(3,367.2)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	143.2	0.0	143.2	0.0
c. Returns for Customers without Credit	0.0	0.0	0.0	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	0.0	0.0	0.0	0.0
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (Losses)	(18.2)	0.0	(18.2)	0.0
h. Total Adjustments	125.0	0.0	125.0	0.0
INVENTORY - End of Period (EOP)	1,657.4	1,060.5	596.9	0.0
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	0.0			0.0
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	0.0			0.0
INVENTORY ON ORDER EOP	1,445.3	0.0	1,445.3	0.0

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Defense Energy Support Center	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	1,657.4	1,060.5	596.9	0.0
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	(213.9)	(136.9)	(77.0)	0.0
c. Inventory Reclassified and Repriced	1,443.5	923.6	519.9	0.0
RECEIPTS AT COST	2,760.4	34.3	2,726.1	0.0
GROSS SALES AT COST	(3,022.3)	(131.9)	(2,890.4)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	180.1	0.0	180.1	0.0
c. Returns for Customers without Credit	0.0	0.0	0.0	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	0.0	0.0	0.0	0.0
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (Losses)	(15.8)	0.0	(15.8)	0.0
h. Total Adjustments	164.3	0.0	164.3	0.0
INVENTORY - End of Period (EOP)	1,345.9	826.0	519.9	0.0
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	0.0			0.0
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	0.0			0.0
INVENTORY ON ORDER EOP	1,258.8	0.0	1,258.8	0.0

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			Operating	Other
INVENTORY - Beginning of Period (BOP)	3.7	0.0	3.7	0.0
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	3.7	0.0	3.7	0.0
RECEIPTS AT COST	10.1	0.0	10.1	0.0
GROSS SALES AT COST	(12.8)	0.0	(12.8)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	0.1	0.0	0.1	0.0
c. Returns for Customers without Credit	0.0	0.0	0.0	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	0.0	0.0	0.0	0.0
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	1.6	0.0	1.6	0.0
h. Total Adjustments	1.7	0.0	1.7	0.0
INVENTORY - End of Period (EOP)	2.7	0.0	2.7	0.0
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	0.0			0.0
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	0.0			0.0
INVENTORY ON ORDER EOP	2.3	0.0	2.3	0.0

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Base Operating Support	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	2.7	0.0	2.7	0.0
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	2.7	0.0	2.7	0.0
RECEIPTS AT COST	4.1	0.0	4.1	0.0
GROSS SALES AT COST	(12.7)	0.0	(12.7)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	8.0	0.0	8.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	0.3	0.0	0.3	0.0
c. Returns for Customers without Credit	0.0	0.0	0.0	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	0.0	0.0	0.0	0.0
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	0.0	0.0	0.0	0.0
h. Total Adjustments	8.3	0.0	8.3	0.0
INVENTORY - End of Period (EOP)	2.4	0.0	2.4	0.0
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	0.0			0.0
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	0.0			0.0
INVENTORY ON ORDER EOP	2.6	0.0	2.6	0.0

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Base Operating Support	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	2.4	0.0	2.4	0.0
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	2.4	0.0	2.4	0.0
RECEIPTS AT COST	4.4	0.0	4.4	0.0
GROSS SALES AT COST	(12.8)	0.0	(12.8)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	8.2	0.0	8.2	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	0.2	0.0	0.2	0.0
c. Returns for Customers without Credit	0.0	0.0	0.0	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	0.0	0.0	0.0	0.0
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	0.0	0.0	0.0	0.0
h. Total Adjustments	8.4	0.0	8.4	0.0
INVENTORY - End of Period (EOP)	2.4	0.0	2.4	0.0
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	0.0			0.0
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	0.0			0.0
INVENTORY ON ORDER EOP	26.3	0.0	26.3	0.0

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Supply Management Activity Group
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FY 1999 Inventory Status
(\$ in millions)

National Security Agency	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	10.5	0.0	10.5	0.0
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	10.5	0.0	10.5	0.0
RECEIPTS AT COST	24.3	0.0	24.3	0.0
GROSS SALES AT COST	(26.7)	0.0	(26.7)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	0.0	0.0	0.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	0.5	0.0	0.5	0.0
c. Returns for Customers without Credit	0.0	0.0	0.0	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	(2.0)	0.0	0.0	(2.0)
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	0.0	0.0	(2.0)	2.0
h. Total Adjustments	(1.5)	0.0	(1.5)	0.0
INVENTORY - End of Period (EOP)	6.6	0.0	6.6	0.0
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	0.0			0.0
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	0.0			0.0
INVENTORY ON ORDER EOP	0.0	0.0	0.0	0.0

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
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FY 2000 Inventory Status
(\$ in millions)

National Security Agency	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	6.6	0.0	6.6	0.0
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	6.6	0.0	6.6	0.0
RECEIPTS AT COST	15.5	0.0	15.5	0.0
GROSS SALES AT COST	(26.5)	0.0	(26.5)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	9.5	0.0	9.5	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	0.0	0.0	0.0	0.0
c. Returns for Customers without Credit	0.0	0.0	0.0	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	0.0	0.0	0.0	0.0
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	0.0	0.0	0.0	0.0
h. Total Adjustments	9.5	0.0	9.5	0.0
INVENTORY - End of Period (EOP)	5.1	0.0	5.1	0.0
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	0.0			0.0
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	0.0			0.0
INVENTORY ON ORDER EOP	6.6	0.0	6.6	0.0

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
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FY 2001 Budget Estimates
FY 2001 Inventory Status
(\$ in millions)

National Security Agency	Total	Mobilization	Peacetime	
			Operating	Other
INVENTORY - Beginning of Period (BOP)	5.1	0.0	5.1	0.0
BOP INVENTORY ADJUSTMENTS				
a. Reclassification Change (Memo)	0.0	0.0	0.0	0.0
b. Price Change Amount (Memo)	0.0	0.0	0.0	0.0
c. Inventory Reclassified and Repriced	5.1	0.0	5.1	0.0
RECEIPTS AT COST	16.0	0.0	16.0	0.0
GROSS SALES AT COST	(26.1)	0.0	(26.1)	0.0
INVENTORY ADJUSTMENTS				
a. Capitalizations + or (-)	9.0	0.0	9.0	0.0
Transfer to other DLA ICPs	0.0	0.0	0.0	0.0
Transfer from other DLA ICPs	0.0	0.0	0.0	0.0
b. Returns from Customers for Credit	0.0	0.0	0.0	0.0
c. Returns for Customers without Credit	0.0	0.0	0.0	0.0
d. Returns to Suppliers (-)	0.0	0.0	0.0	0.0
e. Transfers to Property Disposal (-)	0.0	0.0	0.0	0.0
f. Issues/Receipts without Reimbursement (+/-)	0.0	0.0	0.0	0.0
g. Other (List and Explain)	0.0	0.0	0.0	0.0
h. Total Adjustments	9.0	0.0	9.0	0.0
INVENTORY - End of Period (EOP)	4.0	0.0	4.0	0.0
INVENTORY EOP - REVALUED				
a. Economic Retention (Memo)	0.0			0.0
b. Contingency Retention (Memo)	0.0			0.0
c. Potential DoD Utilization (Memo)	0.0			0.0
INVENTORY ON ORDER EOP	2.5	0.0	2.5	0.0

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
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FY 2001 Budget Estimates
Summary Management Summary
FY 1999
(Dollars in Millions)

DIVISION	Peacetime Inventory	Net Customer Orders	Net Sales	Obligation Targets				Commitment Target	Total Target
				Operating	Mobilization	Other	Total		
CLOTHING & TEXTILES	1,224.3	1,077.4	1,081.0	1,072.5	0.0	0.0	1,072.5	0.0	1,072.5
MEDICAL	192.6	1,496.6	1,493.5	1,552.3	0.0	0.0	1,552.3	0.0	1,552.3
SUBSISTENCE	43.7	1,216.5	1,216.5	1,282.7	0.0	0.0	1,282.7	0.0	1,282.7
RICHMOND	3,481.5	1,986.4	1,965.1	1,915.2	0.0	0.0	1,915.2	0.0	1,915.2
INDUSTRIAL	880.3	1,015.7	983.7	1,171.7	0.0	0.0	1,171.7	0.0	1,171.7
COLUMBUS	3,111.3	1,620.7	1,696.6	1,747.2	0.0	0.0	1,747.2	0.0	1,747.2
BOS	2.7	13.1	13.1	12.6	0.0	0.0	12.6	0.0	12.6
NSA	6.6	30.5	30.5	30.0	0.0	0.0	30.0	0.0	30.0
DLIS	0.0	0.0	0.0	110.9	0.0	0.0	110.9	0.0	110.9
Corporate	0.0	0.0	0.0	455.5	0.0	0.0	455.5	0.0	455.5
SUBTOTAL	8,943.0	8,456.9	8,480.0	9,350.6	0.0	0.0	9,350.6	0.0	9,350.6
Energy	590.1	3,921.2	3,921.2	3,724.2	0.0	0.0	3,724.2	0.0	3,724.2
TOTAL	9,533.1	12,378.1	12,401.2	13,074.8	0.0	0.0	13,074.8	0.0	13,074.8

DEFENSE LOGISTICS AGENCY
 Defense-Wide Working Capital Fund
 Supply Management Activity Group
 FY 2001 Budget Estimates
 Summary Management Summary
 FY 2000
 (Dollars in Millions)

DIVISION	Peacetime Inventory	Net Customer Orders	Net Sales	Obligation Targets				Commitment Target	Total Target
				Operating	Mobilization	Other	Total		
CLOTHING & TEXTILES	1,031.7	1,137.4	1,148.4	1,113.9	0.0	0.0	1,113.9	0.0	1,113.9
MEDICAL	175.4	1,363.8	1,381.5	1,393.4	0.0	0.0	1,393.4	0.0	1,393.4
SUBSISTENCE	38.1	1,221.7	1,221.7	1,250.1	0.0	0.0	1,250.1	0.0	1,250.1
RICHMOND	3,192.6	1,945.0	1,950.6	2,140.9	0.0	0.0	2,140.9	100.0	2,240.9
INDUSTRIAL	818.1	1,066.7	1,085.7	1,117.5	0.0	0.0	1,117.5	100.0	1,217.5
COLUMBUS	2,783.0	1,708.4	1,738.4	1,714.8	0.0	0.0	1,714.8	100.0	1,814.8
BOS	2.4	13.0	13.0	12.7	0.0	0.0	12.7	0.0	12.7
NSA	5.1	26.0	26.0	25.0	0.0	0.0	25.0	0.0	25.0
DLIS	0.0	0.0	0.0	131.7	0.0	0.0	131.7	0.0	131.7
Corporate	0.0	0.0	0.0	492.9	0.0	0.0	492.9	0.0	492.9
SUBTOTAL	8,046.4	8,482.0	8,565.3	9,392.9	0.0	0.0	9,392.9	300.0	9,692.9
FUEL	596.9	2,833.2	2,833.2	4,362.5	0.0	0.0	4,362.5	0.0	4,362.5
TOTAL	8,643.3	11,315.2	11,398.5	13,755.4	0.0	0.0	13,755.4	300.0	14,055.4

DEFENSE LOGISTICS AGENCY
 Defense-Wide Working Capital Fund
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 FY 2001 Budget Estimates
 Summary Management Summary
 FY 2001
 (Dollars in Millions)

DIVISION	Peacetime Inventory	Net Customer Orders	Net Sales	Obligation Targets				Commitment Target	Total Target
				Operating	Mobilization	Other	Total		
CLOTHING & TEXTILES	905.6	1,149.2	1,146.8	1,120.1	0.0	0.0	1,120.1	0.0	1,120.1
MEDICAL	159.1	1,446.9	1,454.8	1,463.5	0.0	0.0	1,463.5	0.0	1,463.5
SUBSISTENCE	38.6	1,238.1	1,238.1	1,275.5	0.0	0.0	1,275.5	0.0	1,275.5
RICHMOND	3,050.2	2,044.7	2,060.1	2,152.2	0.0	0.0	2,152.2	100.0	2,252.2
INDUSTRIAL	781.4	1,153.1	1,171.1	1,255.6	0.0	0.0	1,255.6	100.0	1,355.6
COLUMBUS	2,438.1	1,880.4	1,901.8	1,888.1	0.0	0.0	1,888.1	100.0	1,988.1
BOS	2.4	13.1	13.1	12.8	0.0	0.0	12.8	0.0	12.8
NSA	4.0	26.0	26.0	25.0	0.0	0.0	25.0	0.0	25.0
DLIS	0.0	0.0	0.0	131.3	0.0	0.0	131.3	0.0	131.3
Corporate	0.0	0.0	0.0	470.8	0.0	0.0	470.8	0.0	470.8
SUBTOTAL	7,379.4	8,951.5	9,011.8	9,794.9	0.0	0.0	9,794.9	300.0	10,094.9
FUEL	519.9	4,567.6	4,567.6	3,649.2	0.0	0.0	3,649.2	0.0	3,649.2
TOTAL	7,899.3	13,519.1	13,579.4	13,444.1	0.0	0.0	13,444.1	300.0	13,744.1

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
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WHOLESALE ONLY - CUSTOMER PRICE CHANGE

Supply Non-Energy (Excluding DeCA)	FY 1999	FY 2000	FY 2001
1. Net Sales at Cost	6,357.9	6,542.0	6,981.9
2. Less: Materiel Inflation Adjustment	51.1	68.2	62.6
3. Revised Net Sales @ Cost	6,306.8	6,473.8	6,919.3
4. Surcharge (\$)	1,250.9	1,531.6	1,780.6
5. Change to Customers			
a. Previous Year's Surcharge (%)	24.4%	19.8%	22.1%
b. This Year's Surcharge (\$) divided by line 3 above	19.8%	23.7%	25.7%
c. Percent Change to Customer	-1.0%	4.7%	4.5%

EXHIBIT SM-5b Customer Price Change

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Supply Management Activity Group
FY 2001 Budget Estimates
WHOLESALE ONLY - CUSTOMER PRICE CHANGE

Clothing & Textiles	FY 1999	FY 2000	FY 2001
1. Net Sales at Cost	976.9	967.3	998.5
2. Less: Materiel Inflation Adjustment	12.9	9.7	10.8
3. Revised Net Sales @ Cost	964.0	957.6	987.7
4. Surcharge (\$)	108.8	164.0	159.1
5. Change to Customers			
a. Previous Year's Surcharge (%)	20.9%	11.3%	17.4%
b. This Year's Surcharge (\$) divided by line 3 above	11.3%	17.1%	16.1%
c. Percent Change to Customer	-8.2%	5.8%	-0.1%

EXHIBIT SM-5b Customer Price Change

DEFENSE LOGISTICS AGENCY
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WHOLESALE ONLY - CUSTOMER PRICE CHANGE

Medical	FY 1999	FY 2000	FY 2001
1. Net Sales at Cost	1,152.2	1,205.4	1,350.1
2. Less: Materiel Inflation Adjustment	(4.4)	(0.5)	(0.6)
3. Revised Net Sales @ Cost	1,156.6	1,205.9	1,350.7
4. Surcharge (\$)	54.7	85.4	104.0
5. Change to Customers			
a. Previous Year's Surcharge (%)	7.2%	4.7%	6.7%
b. This Year's Surcharge (\$) divided by line 3 above	4.7%	7.1%	7.7%
c. Percent Change to Customer	-1.0%	3.5%	2.0%

EXHIBIT SM-5b Customer Price Change

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
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WHOLESALE ONLY - CUSTOMER PRICE CHANGE

Subsistence (Troop)	FY 1999	FY 2000	FY 2001
1. Net Sales at Cost	783.1	836.1	856.4
2. Less: Materiel Inflation Adjustment	(5.2)	(1.2)	(1.2)
3. Revised Net Sales @ Cost	788.3	837.3	857.6
4. Surcharge (\$)	105.6	105.0	107.7
5. Change to Customers			
a. Previous Year's Surcharge (%)	16.7%	13.4%	13.3%
b. This Year's Surcharge (\$) divided by line 3 above	13.4%	12.5%	12.6%
c. Percent Change to Customer	-3.3%	1.0%	0.8%

EXHIBIT SM-5b Customer Price Change

DEFENSE LOGISTICS AGENCY
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WHOLESALE ONLY - CUSTOMER PRICE CHANGE

Industrial	FY 1999	FY 2000	FY 2001
1. Net Sales at Cost	743.1	775.6	830.0
2. Less: Materiel Inflation Adjustment	11.0	12.0	7.2
3. Revised Net Sales @ Cost	732.1	763.6	822.8
4. Surcharge (\$)	205.1	306.7	348.3
5. Change to Customers			
a. Previous Year's Surcharge (%)	30.3%	28.0%	39.8%
b. This Year's Surcharge (\$) divided by line 3 above	28.0%	40.2%	42.3%
c. Percent Change to Customer	1.2%	11.6%	2.7%

EXHIBIT SM-5b Customer Price Change

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
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WHOLESALE ONLY - CUSTOMER PRICE CHANGE

Richmond	FY 1999	FY 2000	FY 2001
1. Net Sales at Cost	1,394.7	1,426.4	1,608.6
2. Less: Materiel Inflation Adjustment	17.8	27.0	25.3
3. Revised Net Sales @ Cost	1,376.9	1,399.4	1,583.3
4. Surcharge (\$)	370.7	386.9	476.8
5. Change to Customers			
a. Previous Year's Surcharge (%)	30.6%	26.9%	24.4%
b. This Year's Surcharge (\$) divided by line 3 above	26.9%	27.6%	30.1%
c. Percent Change to Customer	-1.0%	1.8%	6.4%

EXHIBIT SM-5b Customer Price Change

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
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WHOLESALE ONLY - CUSTOMER PRICE CHANGE

Columbus	FY 1999	FY 2000	FY 2001
1. Net Sales at Cost	1,307.9	1,331.2	1,338.3
2. Less: Materiel Inflation Adjustment	19.0	21.2	21.1
3. Revised Net Sales @ Cost	1,288.9	1,310.0	1,317.2
4. Surcharge (\$)	406.0	483.6	584.7
5. Change to Customers			
a. Previous Year's Surcharge (%)	34.9%	31.5%	33.3%
b. This Year's Surcharge (\$) divided by line 3 above	31.5%	36.9%	44.4%
c. Percent Change to Customer	3.0%	5.5%	10.1%

EXHIBIT SM-5b Customer Price Change

DEFENSE LOGISTICS AGENCY
Defense -Wide Working Capital Fund
FY 2001 Budget Estimates
FUEL DATA

FY 99 ENERGY DATA Product	PROCURED FROM DESC			PROCURED FROM SERVICE			Date: FEB-00
	Barrels (Millions)	Price Per Barrel (\$)	Extended Price (\$Mil)	Barrels (Millions)	Cost Per Barrel (\$)	Extended Price (\$Mil)	Stabilized Price
<u>BULK:</u>							
JP4	0.0	\$45.36	\$0.0				
JP50, JA1, JAA and JAB	0.4	\$34.02	\$13.6				
DISTILLATES (F76, DFW)	17.3	\$33.60	\$581.3				
DIESEL	1.3	\$31.92	\$41.5				
JP5	16.2	\$35.70	\$578.3				
JP8	66.7	\$34.86	\$2,325.2				
MOGAS (Leaded)	0.1	\$41.16	\$4.1				
MOGAS (Unleaded)	0.5	\$33.60	\$16.8				
RESIDUALS	<u>0.0</u>	<u>\$21.00</u>	<u>\$0.0</u>				
TOTAL BULK	102.5	\$34.74	\$3,560.8				
<u>PC&S:</u>							
DIESEL	2.4	\$31.92	\$76.6				
MOGAS (Leaded)	0.2	\$41.16	\$8.2				
MOGAS (Unleaded)	0.4	\$33.60	\$13.4				
RESIDUALS	<u>0.7</u>	<u>\$21.00</u>	<u>\$14.7</u>				
TOTAL PC&S	3.7	\$30.51	\$112.9				
<u>INTOPLANE:</u>							
JP4, JA1, and JAA	<u>3.7</u>	<u>\$44.52</u>	<u>\$164.7</u>				
TOTAL INTOPLANE	3.7	\$44.52	\$164.7				
<u>BUNKERS:</u>							
DISTILLATES (F76, DFW)	0.1	\$33.60	\$3.4				
DIESEL (Marine)	1.9	\$31.50	\$59.9				
RESIDUALS (Intermediate)	<u>0.6</u>	<u>\$20.16</u>	<u>\$12.1</u>				
TOTAL BUNKERS	2.6	\$29.00	\$75.4				
TOTAL	112.5	\$34.86	\$3,921.8				\$34.86

DEFENSE LOGISTICS AGENCY
Defense -Wide Working Capital Fund
FY 2001 Budget Estimates
FUEL DATA

FY 00 ENERGY DATA Product	PROCURED FROM DESC			PROCURED FROM SERVICE			Date: FEB-00
	Barrels (Millions)	Price Per Barrel (\$)	Extended Price (\$Mil)	Barrels (Millions)	Cost Per Barrel (\$)	Extended Price (\$Mil)	Stabilized Price
<u>BULK:</u>							
JP4	0.1	\$33.60	\$3.4				
JP50, JA1, JAA and JAB	1.2	\$25.62	\$30.7				
DISTILLATES (F76, DFW)	16.7	\$25.20	\$420.8				
DIESEL	1.3	\$23.94	\$31.1				
JP5	17.6	\$26.46	\$465.7				
JP8	62.1	\$26.04	\$1,617.1				
MOGAS (Leaded)	0.1	\$34.02	\$3.4				
MOGAS (Unleaded)	0.5	\$28.56	\$14.3				
RESIDUALS	<u>0.0</u>	<u>\$15.96</u>	<u>\$0.0</u>				
TOTAL BULK	99.6	\$25.97	\$2,586.5				
<u>PC&S:</u>							
DIESEL	2.4	\$23.94	\$57.5				
MOGAS (Leaded)	0.3	\$34.02	\$10.2				
MOGAS (Unleaded)	0.4	\$28.56	\$11.4				
RESIDUALS	<u>0.7</u>	<u>\$15.96</u>	<u>\$11.2</u>				
TOTAL PC&S	3.8	\$23.76	\$90.3				
<u>INTOPLANE:</u>							
JP4, JA1, and JAA	3.0	\$33.18	\$99.5				
<u>BUNKERS:</u>							
DISTILLATES (F76, DFW)	0.1	\$25.20	\$2.5				
DIESEL (Marine)	1.5	\$24.36	\$36.5				
RESIDUALS (Intermediate)	<u>0.8</u>	<u>\$12.18</u>	<u>\$9.7</u>				
TOTAL BUNKERS	2.4	\$20.29	\$48.7				
TOTAL	108.8	\$26.04	\$2,833.2				\$26.04

DEFENSE LOGISTICS AGENCY
Defense -Wide Working Capital Fund
FY 2001 Budget Estimates
FUEL DATA

FY 01 ENERGY DATA Product	PROCURED FROM DESC			PROCURED FROM SERVICE			Date: FEB-00
	Barrels (Millions)	Price Per Barrel (\$)	Extended Price (\$Mil)	Barrels (Millions)	Cost Per Barrel (\$)	Extended Price (\$Mil)	Stabilized Price
<u>BULK:</u>							
JP4, JAB	0.1	\$50.82	\$5.1				
JP50, JA1, JAA	0.4	\$42.00	\$16.8				
DISTILLATES (F76, DFW)	15.7	\$41.16	\$646.2				
DIESEL	1.5	\$39.90	\$59.9				
JP5	18.4	\$43.26	\$796.0				
JP8	62.1	\$42.42	\$2,634.3				
MOGAS (Leaded)	0.1	\$53.34	\$5.3				
MOGAS (Unleaded)	0.2	\$45.78	\$9.2				
RESIDUALS	<u>0.0</u>	<u>\$27.30</u>	<u>\$0.0</u>				
TOTAL BULK	98.5	\$42.36	\$4,172.8				
<u>PC&S:</u>							
DIESEL	2.3	\$39.90	\$91.8				
MOGAS (Leaded)	0.2	\$53.34	\$10.7				
MOGAS (Unleaded)	0.6	\$45.78	\$27.5				
RESIDUALS	<u>0.7</u>	<u>\$27.30</u>	<u>\$19.1</u>				
TOTAL PC&S	3.8	\$39.24	\$149.1				
<u>INTOPLANE:</u>							
JP4, JA1, and JAA	3.0	\$53.34	\$160.0				
<u>BUNKERS:</u>							
DISTILLATES (F76, DFW)	0.1	\$41.16	\$4.1				
DIESEL (Marine)	1.5	\$40.32	\$60.5				
RESIDUALS (Intermediate)	<u>0.8</u>	<u>\$28.14</u>	<u>\$22.5</u>				
TOTAL BUNKERS	2.4	\$36.29	\$87.1				
TOTAL	107.7	\$42.42	\$4,568.6				\$42.42

DEFENSE LOGISTICS AGENCY
Defense-Wide Working Capital Fund
Supply Management Activity Group
FY 2001 Budget Estimates
War Reserve Material Stockpile
FY 2001
(\$ in millions)

	Total	WRM Protected	WRM Other
1. Inventory BOP @ Cost	1,571.0	1,300.0	271.0
2. Price Change	(136.9)	(136.9)	-
3. Reclassification	-	-	-
4. Inventory Changes			
a. Receipts @ cost	236.3	232.8	3.5
(1). Purchases	236.3	232.8	3.5
(2). Returns from customers	-	-	-
b. Issues @ cost	(307.9)	(307.9)	-
(1). Sales	(307.9)	(307.9)	-
(2). Returns to suppliers	-	-	-
(3.) Disposals	-	-	-
c. Adjustments @ cost	-	-	-
(1). Capitalizations	-	-	-
(2). Gains and Losses	-	-	-
(3.) Other	-	-	-
5. Inventory EOP	1,362.5	1,088.0	274.5
WRM STOCKPILE COSTS			
1. Storage	115.2	105.4	9.8
2. Management	11.3	4.5	6.8
3. Maintenance/Other	150.4	150.4	-
Total Cost	276.9	260.3	16.6
WRM BUDGET REQUEST			
1. Obligations @ Cost	285.6	282.1	3.5
a. Additional WRM	15.0	15.0	-
b. Replen. WRM	236.3	232.8	3.5
c. Repair WRM			
d. Assemble/Disassemble			
e. Other	34.3	34.3	
Total Request	285.6	282.1	3.5